
The Partnership for Maternal, Newborn and Child Health**25th Virtual Board Meeting****Webex, 30th June 2020, 12:00-15:00 CET**

DRAFT
NOTE FOR THE RECORD

Objectives

The Board meeting was focused on the following objectives:

1. Decision on next steps in finalizing the PMNCH 2021 to 2025 Strategy document.
2. Decision on next steps in developing the PMNCH governance reform model.
3. Approval of the Executive Director's report on work undertaken in 2019 and the 2019 financial report, as well as guidance on the PMNCH 2020 prioritized workplan, including the repurposing of activities and budget due to COVID-19.
4. Approval of PMNCH COVID-19 response and the Call to Action.

PARTICIPANTS

Please see list of participants in Annex 1.

DOCUMENTS

www.who.int/pmnch/about/governance/board/meetings/en/

Summary of decisions

1. ITEM 1 – Opening remarks of the 25th PMNCH Board Meeting

	Decision / Action	Responsibility
1.1	No decision required.	n/a

2. ITEM 2 – Conflict of interest review, agenda adoption, NfR from previous Board

	Decision / Action	Responsibility
2.1	No conflicts of interest recorded.	n/a
2.2	Board Agenda adopted, with Executive Memo noted and appreciated.	n/a
2.3	Note for the Record, 24th Board meeting, Nairobi, November 2019 approved and monitoring of decisions acknowledged.	n/a

3. ITEM 3 – Report from the Executive Director

	Decision / Action	Responsibility
3.1	Report on work undertaken in 2019 approved.	n/a
3.2	The draft 2019 Financial Report approved, subject to certification process from WHO. Secretariat to share the certified report with the Board once available.	Secretariat
3.3	Repurposed workplan and budget for 2020 approved.	n/a

4. ITEM 4 – Draft PMNCH 2021 to 2025 Strategy

	Decision / Action	Responsibility
4.1	The Chair of the Strategy Committee (SC) to pass on Board's appreciation to the members of this committee for their work.	Chair, Strategy Committee

	Decision / Action	Responsibility
4.2	<p>Strong and inclusive process commended, with the draft PMNCH Strategy to be electronically approved, subject to further reflections from the Board, including but not limited to:</p> <ul style="list-style-type: none"> • Problem statement to reflect more of COVID-19 learning, including fragility of health systems • Mental health and self-care / empowerment to be given more prominence in the Strategy • Whilst noting focus on Advocacy, helpful to be explicit on how accountability activities will contribute to strengthening Advocacy messaging and action • Note that an effective digital platform will be critical to the delivery of the Strategy • More clarity on PMNCH efforts to protect rights, including SRHR, given erosion during COVID-19 	Strategy Committee
4.3	<p>In terms of next steps:</p> <ul style="list-style-type: none"> • Take account of comments from the Board meeting • Any additional written comments from the Board members to be sent to the Secretariat by 14 July 2020. • Share the Strategy electronically with the Board for approval by 07 August 2020 • Aim for September 2020 launch, potentially at UNGA, to be decided 	Strategy Committee

5. ITEM 5 – PMNCH Governance Reform

	Decision / Action	Responsibility
5.1	The Chair of the Governance and Nominations Committee to pass on Board's appreciation to the members of this committee for their work.	Chair, GNC

	Decision / Action	Responsibility
5.2	<p>Some reflections have been noted as:</p> <ul style="list-style-type: none"> • Status quo option is not something that the Board would support, perhaps a hybrid of options 2 and 3, or beyond • Important to continue with meaningful engagement and considerations on governance options – process should not be rushed • Look towards a Board of Champions, maintaining high-level engagement and partner governments in particular • Need to ensure that form follows function, recognizing the centrality of advocacy in PMNCH's work and digitizing of operations becoming critical • Board meetings not to be burdened with process and operations but focus on ensuring that PMNCH achieves its strategic objectives and preserves its unique partnership characteristic, as well as act as high-level champions for WCAH, advocating on specific issues in line with the new Strategy and Calls for Action. • Executive Committee to have overall operations responsibilities of PMNCH's workplan, budget and annual report • EWEC workstreams to be folded into existing working groups and committees, and these to be simplified further 	GNC
5.3	In terms of next steps, Board requested the GNC to continue with its important work on this issue and report back to the EC and then the Board with an update.	GNC

6. ITEM 6 – Covid-19: Call to Action

	Decision / Action	Responsibility
6.1	PMNCH COVID-19 Call to Action is approved for launch at the Lives in the Balance Summit, with the comments received and with appreciation for all efforts that have gone into its development.	<ul style="list-style-type: none"> • Advocacy WG • Secretariat
6.2	<p>Board agreed to the development of a 24-month action plan to operationalize campaigns by the PMNCH Advocacy Working Group (WG), who will liaise closely with the work of the Strategy Committee, Country Engagement WG and other working groups.</p> <p>Appreciates that these campaigns must build upon existing PMNCH advocacy and knowledge assets on COVID-19, as well as be flexible and adaptable to country context and needs, engaging all stakeholder through Multi-Stakeholder Platforms (MSPs).</p>	Advocacy WG

7. ITEM 7 – AOB

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	Decision / Action	Responsibility
AoB 1	Board appreciated the update on the Board meeting in Mexico and looks forward to further information on viability of an in-person component for the meeting as it become available, as well as a possible link to a virtual Summit around UHC Day (12 December 2020).	<ul style="list-style-type: none"> Government of Mexico Secretariat
AoB 2	Notes the "Lives in the Balance: A COVID-10 Summit for the health and well-being of women, children and adolescents" 1-2 July, and urges all Board members and alternates to register (www.LivesInTheBalanceSummit.org).	n/a
AoB 3	Members are asked to complete the end of Board questionnaire. Link is provided at the end of the updated Agenda document on SharePoint and is also noted here: https://forms.gle/J6dxVHbYKRNJqmED9 .	Meeting participants

Tuesday, 30th June 2020, 12:00 – 15:00 CET**ITEM 1 – Opening remarks of the 25th PMNCH Board Meeting**

Welcome remarks were made by Rt. Hon. Helen Clark, PMNCH Board Chair, who also invited two speakers to address the Board:

- Preeti Sudan, PMNCH Board Vice-Chair and Secretary, Health and Family Welfare, Government of India. Ms Sudan reflected on the effects of COVID-19, both in terms of the pandemic itself but also in how it has affected non-COVID-19 related health services. Noting the importance of focusing on women, children and adolescents in COVID-19 responses, Ms Sudan highlighted the important role that PMNCH has in enabling partners to access resources and best practises to help them in their effort to confront these challenges. Ms Sudan also urged continued close integration with country partners in regards to the COVID-19 Call for Action and its operationalization.
- Natalia Kanem, Executive Director, UNFPA. Dr Kanem noted the need to continue to address gender-based violence and to safeguard and promote gender equality, sexual and reproductive health and rights (SRHR), and increased youth participation, as the world collectively faces up to the COVID-19 realities. She emphasized that PMNCH has been and should continue to be a torch-bearer for women's and girls' rights, and more generally in opposing all forms of discrimination, marginalization and injustice.

ITEM 2 – Declaration of Conflict of Interest, adoption of the Agenda and note for the record from previous Board meeting (10-11 November 2019, Nairobi)

DECISIONS

- No conflict of interest registered.
- 25th Board meeting agenda adopted as presented, with Executive Memo noted and appreciated.
- Note for the Record, 24th Board meeting, Nairobi, November 2019 approved and monitoring of decisions acknowledged.

ITEM 3 – Report from Executive Director

Objective: Review and approve the Executive Director's report on work undertaken in 2019 and the 2019 financial report, as well as the 2020 prioritized workplan including the repurposing of activities and budget due to COVID-19.

Presenter: Helga Fogstad, PMNCH Executive Director

BOARD DISCUSSIONS

- The Board commended the comprehensive reports, noting the work undertaken by the Partnership in 2019. The Board also noted and approved the plans for work to be delivered in 2020, appreciating that the plans for 2020 have been re-focused to ensure that PMNCH is able to support Partners in addressing the challenges brought on by the COVID-19 pandemic (hence the 2020 workplan is presented to the Board later in this year than would normally be the case). PMNCH's adaptability to the newly emerged situation was most welcomed, and the Secretariat's work and leadership commended in this regard.
- The Partnership's strong stand against all kinds of discrimination and marginalizing of individuals and communities was unanimously supported.
- The high level of partner-engagement by the Partnership in delivering its workplans has been noted and most welcomed – from engaging with young people, private sector stakeholders, and healthcare professionals through to parliamentarians (e.g. support to Inter-Parliamentary Union resolutions on WCAH), governments, non-government organizations, etc.
- Recognizing the importance of digitization, the Board was encouraged to hear that PMNCH was pressing ahead with improving its digital operations and its overall platform for interacting with partners, aiming to have it operational by the end of this calendar year.
- The work undertaken in 2019 and plans for 2020 continue to show PMNCH's commitment to supporting work that has impact in countries, through the multi-stakeholder platforms (MSPs), engagement of country partners in discussions, etc. This engagement is changing and needs to be adjusted for COVID-19 realities, including, for example, the need to extend timelines of some implementation processes (e.g. MSPs) and adjusting the objectives to align to the emerging COVID-19 needs.
- In their discussions, Board members reflected on a series of key issues, on which focus should continue in 2020 and beyond. These have included challenges related to safeguarding adolescent girls' health and wellbeing (including their access to education), the health of vulnerable people and communities in fragile and conflict settings, maternal and neonatal services in the context of COVID-19, benefits of self-care, youth and adolescents' wellbeing more broadly, and others. It was recognized that the new PMNCH 2021 to 2025 Strategy (see Item 4 below) is addressing these and other issues in a coherent and organized manner.

DECISIONS

- Report on work undertaken in 2019 approved.
- The draft 2019 Financial Report approved, subject to certification process from WHO. Secretariat to share the certified report with the Board once available.
- Repurposed workplan and budget for 2020 approved.

ITEM 4 – Draft PMNCH 2021 to 2025 Strategy

Objective: Review the full PMNCH 2021 to 2025 Strategy document as presented by the Strategy Committee, providing inputs and deciding on next steps.

Presenter: Anders Nordström, Chair of the Strategy Committee

BOARD DISCUSSIONS

- The Board recognized and commended the extensive and inclusive consultations undertaken to date across all constituencies to arrive at the presented draft of the PMNCH 2021 to 2025 Strategy. It thanked all those who took part, and the Strategy Committee who oversaw this process.
- As the Strategy is finalized in the months to come, it will provide a strong platform for PMNCH to secure the resources it needs to deliver the ambitions set out in this Strategy. In this regard, the Board called upon all those present to support the Partnership in working with donors and foundations to find ways to make this support materialize. In this context, the Board noted and thanked the Fondation Botnar for recently concluding a US\$ 3 million over three years grant agreement with the Partnership.
- It was reiterated that this was a Strategy for the full Partnership, and not only the Secretariat. It is the Partners who are to deliver together on the aims and objectives set out in the Strategy, with support and facilitation from the Secretariat.
- In developing the Strategy further, the Board provided a number of comments for the Strategy Committee and the drafting team to take into account, including as follows:
 - *Problem statement to reflect more of COVID-19 learning, including fragility of health systems.* There is a need to go beyond acknowledging COVID-19 as a context and focus on the impact of the pandemic on WCAH. These include, for example, school closures, increasing the vulnerability of girls, generally weakening of health systems, and impact of the pandemic on young people, among other issues.
 - *Mental health and self-care/empowerment to be given more prominence in the Strategy.* More focus on services and funding-needs could be integrated into the Strategy on selfcare and mental health (e.g. post-partum depression) challenges, many of which are linked with the impact of COVID-19.
 - *Whilst noting focus on Advocacy, helpful to be explicit in regard to how accountability activities will contribute to stronger advocacy messaging and actions.* The Strategy would be further strengthened with a stronger explanation of the role of accountability, in the processes within MSPs but also in other areas, such as meaningful youth engagement. How will accountability be applied to Partners' engagement?

- *Note that an effective digital platform will be critical to the delivery of the Strategy.* Timing of this will be important, as the digital platform and the rolling out of the Strategy need to go hand in hand.
- *More clarity on PMNCH efforts to protect rights, including SRHR, given erosion during COVID-19.* The global and national responses to the pandemic have also resulted in violations of basic human rights, including in some settings governments taking a step back in safeguarding of SRHR. More clarity would be welcomed on what PMNCH will be planning to do in order to protect rights in the COVID-19 context.
- The Board agreed a set of next steps in taking the Strategy forward.

DECISIONS

- The Chair of the Strategy Committee (SC) to pass on Board's appreciation to the members of this committee for their solid work.
- Strong and inclusive process commended, with the draft PMNCH Strategy to be electronically approved, subject to further reflections from the Board, including but not limited to:
 - Problem statement to reflect more of COVID-19 learning, including fragility of health systems.
 - Mental health and self-care/empowerment to be given more prominence in the Strategy.
 - Whilst noting focus on Advocacy, helpful to be explicit on how accountability activities will contribute to strengthening Advocacy messaging and action.
 - Note that an effective digital platform will be critical to the delivery of the Strategy.
 - More clarity on PMNCH efforts to protect rights, including SRHR, given erosion during COVID-19.
- In terms of next steps:
 - Take account of comments from the Board meeting.
 - Any additional written comments from the Board members to be sent to the Secretariat by 14 July 2020.
 - Share the Strategy electronically with the Board for approval by 07 August 2020.
 - Aim for September 2020 launch, potentially at UNGA, to be decided.

ITEM 5 – PMNCH Governance Reform

Objective: Review the options presented by the Governance & Nominations Committee (GNC) on PMNCH's governance reform, providing inputs and deciding on next steps.

Introduction: Flavia Bustreo, Chair of the Governance and Nominations Committee

Presenters: Dorothy Shaw, Vice-Chair of the Governance and Nominations Committee
Helga Fogstad, PMNCH Executive Director

BOARD DISCUSSIONS

- The Board was very appreciative of the work undertaken by the GNC.
- The Board recognized the importance of information presented by the PMNCH Executive Director on the geographical, gender, etc. representation of the current Board members and alternates, noting with approval the very high level of diversity and urging the Partnership to continue to strive towards further strengthening this diversity.
- In this context, Julia Bunting, President of the Population Council, offered her resignation from the Board in order to free up a space for a country representative from the ART constituency. The Board thanked Julia for her services to the work of PMNCH over the last decade or so and throughout her work to date for WCAH. The Board very much appreciated her willingness to remain a supporter and friend of the Partnership going forward.
- The Board reflected on the presentation from the GNC, including as follows:
 - Form should follow function. In this regard, the Board needs to agree on the purpose of the various governance structures (including the Board itself) and then consider how various options for the 'form' could best deliver on the identified and delineated 'function'. There was some convergence around the idea of a 'Board of Champions' to support the advocacy focus of the Strategy, to engage with and advocates to global and national leaders at highest level to drive change. In this context, the exact size of the Board is perhaps less important, and the focus should be on identifying the optimal structure of the Board to meet the desired function. The process towards a solution should not be rushed.
 - Subject to the identified function, there is nevertheless a clear need to streamline and simplify the current PMNCH governance structure. The governance structure and processes need to be light and agile, particularly as the focus of the Strategy is on advocacy. However, care needs to be exercised to ensure that the immense depth and breadth of the Partnership – which is its unique value add – is not lost in the process, by for example risking the engagement of constituencies through a significant reduction in seats on the Board. Partner governments' participation should in particular be safeguarded to ensure high-level representation from this constituency.
 - Improving the effectiveness of the Board should be the priority. This would imply the avoidance of burdening the Board with process and enabling it to focus on strategic issues. The Executive Committee would be better placed to take care of all the

operational aspects of Partnership's work (review of workplans and budgets, reporting, etc.).

- Overall responsibility of the Board should be to ensure that PMNCH progress towards its strategic objectives and preserve its unique character, as well as act as high-level champions for WCAH, advocating on specific issues in line with the new Strategy as well as developed Call for Actions.
- On a more specific issue of WHO's role on the Board, there was general support to the proposal that WHO, as PMNCH's hosting agency, should retain a full seat at the Board with voting rights.
- Partners' Forums, in some form, should be retained as an opportunity to bring together all members of the Partnership, increasing the power of the members' voices. The Lives in the Balance Summit, starting the day after this Board, will be a good opportunity to see how a virtual gathering of partners may work going forward in a mini-Partners' Forum which is more of an annual format.
- More generally, in regard to the Board there appeared to be convergence around the idea that the status quo is not a viable option, and that the solution to improved governance is perhaps a hybrid of options 2 and 3, and any other ideas that may emerge from around these two options.
- COVID-19 realities have also introduced changes to the way in which the entire world operates, with a much greater focus on digital engagement. This is an opportunity for PMNCH to harness the growing use of digital technologies to improve the effectiveness and efficiency of its governance operations.

DECISIONS

- The Chair of the Governance and Nominations Committee to pass on Board's appreciation to the members of this committee for their work.
- Some reflections have been noted as:
 - Status quo option is not something that the Board would support, perhaps a hybrid of options 2 and 3, or beyond.
 - Important to continue with meaningful engagement and considerations on governance options - process should not be rushed.
 - Look towards a Board of Champions, maintaining high-level engagement and partner governments in particular.
 - Needing to ensure that form follows function, recognizing the centrality of advocacy in PMNCH's work and digitizing of operations becoming critical.
 - Board meetings not to be burdened with process and operations but focus on ensuring that PMNCH achieves its strategic objectives and preserves its unique partnership

characteristic, as well as act as high-level champions for WCAH, advocating on specific issues in line with the new Strategy and Calls for Action.

- Executive Committee to have overall operations responsibilities of PMNCH's workplan, budget and annual report.
- EWEC workstreams to be folded into existing working groups and committees, and these to be simplified further.
- In terms of next steps, Board requested the GNC to continue with its important work on this issue and report back to the EC and then then Board with an update.

ITEM 6 – COVID-19: Call to Action

Objective: Approval of PMNCH COVID-19 response and the Call to Action.

Presenters: Kristy Kade, WRA, PMNCH Advocacy WG co-chair
Lars Grønseth, Norad, PMNCH Advocacy WG co-chair

BOARD DISCUSSION

- The Board thanked the PMNCH Advocacy WG for coordinating the work on developing this important Call to Action.
- The COVID-19 pandemic has shown the fragility of the gains that the world has made in terms of improving the health and wellbeing of women, children and adolescents. It was noted that the asks within the Call to Action, which is intended for immediate launch at the Lives in the Balance Summit (01 and 02 July 2020), are at the heart of PMNCH's outreach and Champions engagement.
- In reflecting on the asks set out in the Call to Action, the Board discussions raised issues that included:
 - Spelling out of acronyms, to enable broader reach of the documents.
 - Consider including references, as may be appropriate, to SRHR, training of health workers, needs of older people, mental health challenges across the population, etc.
 - Bear in mind that COVID-19 will have fundamental changes to how the health of WCA is managed during and beyond the pandemic.
 - Strengthening the voices of civil society actors in countries, as potential leaders in following up on commitments.
 - Underscore the importance of stepping outside of the health sector and into multi-sectoral approaches and ensuring inclusion of language on fragile and humanitarian settings.

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- The Board called upon all members to use their influence in promoting the Call to Action and requested the Secretariat to ensure that this be operationalized across the 2020 workplan.

DECISIONS

- PMNCH COVID-19 Call to Action is approved for launch at the Lives in the Balance Summit, with the comments received and with appreciation for all efforts that have gone into its development.
- The Board agreed to the development of a 24-month action plan to operationalize campaigns by the PMNCH Advocacy Working Group (WG), who will liaise closely with the work of the Strategy Committee, Country Engagement WG and other working groups. Appreciates that these campaigns must build upon existing PMNCH advocacy and knowledge assets on COVID-19, as well as be flexible and adaptable to country context and needs, engaging all stakeholder through Multi-Stakeholder Platforms (MSPs).

ITEM 7 – Board Decisions

See Summary of Decisions

ITEM 8 – AOB and Closing

Board noted that Nosa Orobato will be moving on to another role within the Gates Foundation and will therefore be stepping down from the Board to be replaced by his colleague Kate Somers. The Board thanked Nosa for his engagement with the Board over the years and wished him success in his new role.

DECISIONS

- Board appreciated the update on the Board meeting in Mexico and looks forward to further information on viability of an in-person component for the meeting as it become available, as well as a possible link to a virtual Summit around UHC Day (12 December).
- Notes the “Lives in the Balance: A COVID-10 Summit for the health and well-being of women, children and adolescents” 1-2 July, and urges all Board members and alternates to register (www.LivesInTheBalanceSummit.org).
- Members are asked to complete the end of Board questionnaire. Link is provided at the end of the updated Agenda document on SharePoint and is also noted here: <https://forms.gle/J6dxVHbYKRNJqmED9>.

LIST OF PARTICIPANTS

PMNCH 25TH VIRTUAL BOARD MEETING

Academic, Research and Training Institutes (**ART**)

Adolescents and Youth (**AY**)

Donors and Foundations (**DF**)

Global Financing Mechanisms (**GFM**)

Health Care Professional Associations (**HCPA**)

Inter-Governmental Organizations (**IGO**)

Non-Governmental Organizations (**NGO**)

Partner Governments (**PG**)

Private Sector (**PS**)

United Nations Agencies (**UNA**)

[**M**] Member

[**A**] Alternate

EC - Executive Committee

SC – Strategy Committee

GNC - Governance & Nomination Committee

ART	INSTITUTION	REPRESENTED BY
	Population Council SC Member	[M] Julia Bunting President Population Council
	CSIR Institute of Genomics & Integrative Biology	[A] Anurag Agrawal Director CSIR Institute of Genomics & Integrative Biology
	African Population and Health Research Centre (APHRC)	[M] Catherine Kyobutungi (<i>Regrets</i>) Executive Director of the African Population and Health Research Centre (APHRC) Co-Chair of Countdown2030 Steering Group
	Aga Khan University (AKU)	[A] Marleen Temmerman Director of the Centre of Excellence in Women, Children and Adolescents Health, Aga Khan University. AKU- UNESCO Chair on Youth Leadership in Science, Health, Gender and Education. Chair of the Local Reference Group of the ICPD@25 Nairobi Summit 2019. Representing Board Member Catherine Kyobutungi
	University of Santiago de Chile	[M] Helia Molina Dean, Medical sciences University of Santiago de Chile
	International Centre for Migration, Health and Development EC Member	[A] Manuel Carballo Executive Director International Centre for Migration, Health and Development

AYC	INSTITUTION	REPRESENTED BY
	Pillar of Hope Organization EC Member	[M] Gogontlejang Phaladi (<i>Regrets</i>) Director Pillar of Hope Organization
	Y-PEER Network SC Member	[A] Souza Humsi International Coordinator Y-PEER Network Representing Board Member Gogontlejang Phaladi
	International Youth Health Organization GNC Member	[M] David Imbago Jácome Member International Youth Health Organization
	Civil Life Society	[A] Enes Efendioglu Founder Civil Life Society

DF	INSTITUTION	REPRESENTED BY
	Bill & Melinda Gates Foundation SC Member	[M] Nosa Orobato Deputy Director, MNCH Bill & Melinda Gates Foundation
	Children's Investment Fund Foundation	[A] Linda Weisert Manager for Strategic Engagement & Communications Children's Investment Fund Foundation (CIFF)
	Global Affairs Canada (GAC)	[M] Mylene Paradis Deputy Director, Health and Nutrition Strategy and Partnerships Division Global Affairs Canada (GAC)
	Government of Sweden SC Chair	[A] Anders Nordstrom Global Health Ambassador, Unit for Global Social Development Ministry for Foreign Affairs Government of Sweden
	Bernard van Leer Foundation (BvLF) EC Member	[[R] Andrea Torres Director of Programs Bernard van Leer Foundation
	Fondation Botnar GNC Chair	[A] Flavia Bustreo Fondation Botnar Board member Basel, Switzerland
	Government of Norway	[M] Lars Gronseth Norwegian Ministry of Foreign Affairs (MFA)
	German Federal Ministry for Economic Cooperation and Development (BMZ)	[A] Luisa Bergfeld (<i>Regrets</i>) Senior Policy Officer Division 403 Health, Population Policy, Social Protection Federal Ministry for Economic Cooperation and Development (BMZ)

Represented by **Michaela Michel-Schuldt**, Advisor, Sector Initiative Population Dynamics, Sexual and Reproductive Health and Rights, Division of Economic and Social Development, Digitalisation, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

**Department for
International Development
(DFID) Board vice-Chair and
EC Chair**

[M] Darren Welch (*Regrets*)

Director of Policy

DFID – UK

Represented by **Claire Moran**, Head of Human Development Department, DFID – UK

**United States Agency for
International Development
(USAID)**

[A] Monique Chireau Wubbenhorst (*Regrets*)

Deputy Assistant Administrator, Bureau for Global Health

United States Agency for International Development (USAID)

GFM	INSTITUTION	REPRESENTED BY
	Gavi, the Vaccine Alliance EC member SC Member	[M] Anuradha Gupta (<i>Regrets</i>) Deputy Chief Executive Officer Gavi, the Vaccine Alliance
	The Global Financing Facility Secretariat	[A] Muhammad Pate (<i>Regrets</i>) Director, The Global Financing Facility Secretariat (GFF)
		Represented by Leslie Elder , Senior Nutrition Specialist, on behalf of the Global Financing Facility

HCPA	INSTITUTION	REPRESENTED BY
	International Federation of Gynecology and Obstetrics	[M] Carlos Fuchtnor Soruco President, International Federation of Gynecology and Obstetrics (FIGO)
	International Federation of Medical Students Association	[A] Eglė Janušonytė (<i>Regrets</i>) Liaison Officer for SRHR Issues including HIV/AIDS International Federation of Medical Students Association (IFMSA)
	International Confederation of Midwives EC Member	[M] Franka Cadee President International Confederation of Midwives (ICM)
	International Council of Nurses	[A] Howard Catton CEO International Council of Nurses
	International Pediatric Association SC Member	[M] Zulfiqar Bhutta International Pediatric Association (IPA) and Co-Director Centre for Global Child Health The Hospital for Sick Children
	Council of International Neonatal Nurses	[A] Karen Walker President, Council of International Neonatal Nurses (COINN) The George Institute for Global Health

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INSTITUTION		REPRESENTED BY
IGO	Inter Parliamentary Union EC Member SC Member	[M] Martin Chungong Secretary General Inter-Parliamentary Union (IPU)
	The International Federation of Red Cross and Red Crescent Societies	[A] Jagan Chapagain Secretary General International Federation of Red Cross & Red Crescent Societies (IFRC)

INSTITUTION		REPRESENTED BY
NGO	CORE Group EC Member SC Member	[M] Lisa Hilmi Executive Director CORE Group
	Women Deliver	[A] Katja Iversen (Regrets) President/CEO Women Deliver
	Health Alert-Sierra Leone	[M] Victor Lansana Koroma Executive Director Health Alert-Sierra Leone
	Africa Health Budget Network GNC Member	[A] Aminu Magashi Garba Coordinator Africa Health Budget Network (AHBN)
	Swasti Health Resource Centre SC Member	[M] Angela Chaudhuri Director, Swasti Health Resource Centre Bangalore, India
	RESULTS Canada	[A] Chris Armstrong Executive Director Plan Canada
	Plan Canada	[M] Chris Dendys Executive Director Results Canada
	White Ribbon Alliance for Safe Motherhood	[A] Priyanka Sreenath Deputy Director – RMNCH+A MAMTA-Health Institute for Mother and Child Represented by Kristy Kade , Acting CEO, White Ribbon Alliance

INSTITUTION		REPRESENTED BY
PG	Government of Nigeria	[M] Hon. Dr Osagie Emmanuel Ehanire (Regrets) Minister of Health Federal Ministry of Health
	Government of Nigeria	[A] Dr Salma Anas-Kolo Director/Head, Family Health Department Representing Board Member Hon. Dr Osagie Emmanuel Ehanire

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**Government of
Afghanistan**
SC Member

[M] Dr Ahmad Jawad Osmani (*Regrets*)
Acting Minister of Public Health
Ministry of Public Health

[A] Ahmad J Naeem
Deputy Minister
Ministry of Public Health

Representing Board Member Dr Ahmad Jawad Osmani

Government of India
Vice Chair

[M] Preeti Sudan
Secretary, Ministry Health and Family Welfare
Government of India

Government of India
EC Member
GNC Member

[A] Vandana Gurnani
Additional Secretary and Mission Director (National Health Mission)
Ministry of Health and Family Welfare
Government of India

**Government of
Mexico**

[M] Dr. Jorge Alcocer Varela
Secretary for Health
Secretariat for Health of México

Represented by **Karla Berdichevsky**, Director, Gender Equity and Reproductive Health, MoH

**Government of
Mexico**

[A] Dr. Hugo López-Gatell
Under-Secretary for Health
Secretariat for Health of México

Represented by Graciela Beatriz Muñoz, Technical Advisor, MoH

INSTITUTION

REPRESENTED BY

Merck for Mothers
EC Member

[M] Mary-Ann Etiebet
Executive Director
Merck for Mothers

**Chemonics
International**
SC Member

[A] Emma Clark
Director, Maternal, Newborn, and Child Health Global Health Division
Chemonics International

Abt Associates
GNC Member

[M] Caroline Quijada
Abt Associates
Principal Associate

INSTITUTION

REPRESENTED BY

**United Nations
Population Fund,
UNFPA**

[M] Natalia Kanem
UN Assistant Secretary-General and Deputy Executive Director on Programme,
Executive Director, United Nations Population Fund (UNFPA)

**United Nations
Population Fund,
UNFPA, SC Member**

[A] Anneka Knutsson
Chief of Branch, SRH
United Nations Population Fund (UNFPA)

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**United Nations
Children Fund,
UNICEF**

[M] Omar Abdi (*Regrets*)
Deputy Executive Director for Programmes
United Nations Children Fund (UNICEF)

Represented by **Sanjay Wijesekera**, Director: Programs, UNICEF

**United Nations
Children Fund,
UNICEF**

**SC Member
GNC Member**

[A] Willibald Zeck
Unit Chief, Global Maternal, Newborn and Adolescent Health Program
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The World Bank

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**World Health
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