

Secretariat Hosted by the World Health Organization and Board Chaired by The Rt Hon. Helen Clark, former Prime Minister, New Zealand

The Partnership for Maternal, Newborn & Child Health

Executive Committee

*Executive Committee meeting: Teleconference
Wednesday 24 February 2021, 15:00 to 17:00 CET (120 min)*

DRAFT NOTE FOR THE RECORD

| Attendance | |
|--|-------------------------------------|
| Board Vice-Chair and EC Chair | Darren Welch |
| Board Vice-Chair | Vandana Gurnani, for Rajesh Bhushan |
| ART | Zulfi Bhutta, for Marleen Temmerman |
| AYC | David Imbago |
| D&F | Andrea Torres |
| GFM | Leslie Elder, for Muhammad Pate |
| HCPA | Franka Cadee |
| IGO | Martin Chungong |
| NGO | Lisa Hilmi |
| Partner Government | Vandana Gurnani |
| Private Sector | Caroline Quijada |
| UN Agencies / WHO (host) | Anshu Banerjee, for Zsuzsanna Jakab |
| Chair and vice-Chair of Governance and Ethics Committee | Flavia Bustreo and Dorothy Shaw |
| Chair of Strategy Committee | Thiago Luchesi, for Anuradha Gupta |
| Invited speakers: Kristy Kade and Lars Grønseth, co-Chairs of Advocacy WG | |
| Observers: Peter Colenso; Susan Clapham; Janani Arulrajah; Nimisha Goel; Alexandra Blagojevic; Miriam Sangiorgio. | |
| Secretariat: Helga Fogstad; Lori McDougall; Nebojsa Novcic; Mara Frigo; Anshu Mohan, Mijail Santos, Susanna Volk. | |

Presentations used during the Executive Committee meeting are on PMNCH's website, together with all the relevant documents: www.who.int/pmnch/about/governance/board/govcalendar/en/.

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SUMMARY OF DECISIONS

ITEM 1 – Adoption of the Agenda and Note for the Record from previous meeting

| | Decision / Action | Responsibility |
|-----|---|----------------|
| 1.1 | Quorum was achieved. | n/a |
| 1.2 | EC Agenda adopted, without changes. | n/a |
| 1.3 | EC NfR and monitoring of actions document adopted without changes, as related to the EC meeting on 24 Nov 2020. | n/a |

ITEM 2 – PMNCH Results Framework and resource mobilization

| | Decision / Action | Responsibility |
|-----|--|----------------|
| 2.1 | The overall PMNCH Results Framework structure and approach was approved, recognizing that the complexity of our work will always mean that a results framework of this nature will remain fluid and open to updates. | n/a |
| 2.2 | <p>The Secretariat to take note of the comments made at the meeting, those sent by email and any comments raised in bilateral discussions with members and constituencies in order to update the Results Framework. In doing so, it is important to note the need to:</p> <ul style="list-style-type: none"> • further reduce the number and scope of currently presented deliverables, enabling PMNCH to achieve greater focus and impact; • highlight how the proposed work (given COVID-19 pressures) will be 'translated' into products for relevance and impact in the country and regional contexts; • introduce more specific targets and greater clarity in scope for individual deliverables, together with explaining the possible means of verification; • elaborate on what is meant by the three proposed objectives / areas of work, namely MNCH, SRHR and Adolescents, including greater clarity on deliverables and indicators; • indicate clearly where PMNCH is expecting to be able to 'contribute' and where results can be more directly 'attributed' to PMNCH; • delineate to the extent possible who the relevant partners are and how they will engage, as well as who are the Secretariat focal points; and • agree with the delineation and development of dual-value propositions for partners and constituencies. | Secretariat |
| 2.3 | In terms of timelines, it was agreed that the Results Framework will be fully updated and completed, with initial progress reported, at the first six-month reporting point, expected to be the EC meeting in July 2021. | Secretariat |
| 2.4 | Provide an update on PMNCH funding situation at the May and then July 2021 EC meetings. | Secretariat |

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| | Decision / Action | Responsibility |
|-----|--|--|
| 2.5 | Noted the resource mobilization activities and opportunities for constituency engagement, encouraging individual constituencies to engage with the Secretariat to explore options for supporting the Partnership's workplan. This may include further updating and expanding the contribution options from each constituency (e.g. partner governments can provide financial resources, HCPA's to provide in-kind contributions, A&Y to engage in promoting the work of the Partnership, etc.) | <ul style="list-style-type: none"> • Constituency Chairs • Secretariat |

ITEM 3 – Governance reform implementation

| | Decision / Action | Responsibility |
|-----|---|----------------|
| 3.1 | Congratulated with appreciation the GEC for all their good work in developing the governance transition plan and noted the overall status and way forward in terms of the governance reform process, with anticipation of receiving the ToRs for the EC and other committees as part of the next phase of work. | GEC |
| 3.2 | Nominations for constituency leadership positions and constituency EC representatives approved. | GEC |
| 3.3 | As we move forward, it will be important to continue re-examining our governance structures from a diversity perspective, always striving to do better in ensuring that engagement is as diverse as possible, including, for example, considerations of disability. | GEC |

Item 4 – May 2021 Board agenda

| | Decision / Action | Responsibility |
|-----|--|----------------|
| 4.1 | Noted and appreciated the change in the way the Board operates, with a higher-level strategic focus and objectives, which align with the new Board functions. | n/a |
| 4.2 | Agreed that updates on workplan implementation be done through webinars before the Board meeting. | Secretariat |
| 4.3 | <p>The Agenda for the Board meeting should be developed further and circulated to the EC for consideration electronically. In doing so, it will be important to:</p> <ul style="list-style-type: none"> • provide a sharper delineation between the different individual agenda items and the expected outputs of each; • take account of the discussions that are expected to take place in other fora, including for example the forthcoming GFF Board meeting, where many of the same colleagues will be present; • consider including an Agenda item to discuss the Call to Action for Adolescents; • allow space (either at the meeting or in advance) to inform the Board members of the new Board structure, objectives and ways of working; and • consider introducing a break during the three-hour meeting. | Secretariat |

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| | Decision / Action | Responsibility |
|-----|---|----------------|
| 4.3 | Provide the EC for its reflection and decision with a note that sets out considerations for potentially having the PMNCH 2023 Partners' Forum be the host for the Adolescents Summit, as both are planned to take place in the same year. | Secretariat |

ITEM 5 – Lives in the Balance 3 and commitment mobilization

| | Decision / Action | Responsibility |
|-----|--|----------------|
| 5.1 | A separate meeting will be organized with the Chair of the EC and any EC members who are able to join to continue discussions on the proposed ' <i>Lives in the Balance 3</i> ' and Commitment Mobilization concept note, including political engagement strategy, etc. | Secretariat |
| 5.2 | In preparing for the separate meeting, it will be helpful to place the ' <i>Lives in the Balance 3</i> ' within the context of other events taking place this year, and incorporate the offers of support and engagement from EC colleagues (e.g. GAVI's and IPU's offers to support the event). | Advocacy WG |
| 5.3 | Use the opportunity of updating the note to further emphasize the value-add of PMNCH in aggregating and amplifying commitments made by stakeholders as part of PMNCH's advocacy role. | Advocacy WG |

ITEM 6 – Any other business

| | Decision / Action | Responsibility |
|-----|--|----------------|
| 6.1 | Analysis of participant surveys from previous Board meetings to be shared with the EC, noting how the Secretariat has responded to inputs received. In reflecting on this material, the EC is reminded that the Board meetings going forward will be very different, reflecting the new role for the Board as emerging out of the governance reform process. | Secretariat |
| 6.2 | Dates for future governance meetings to be set, whilst recognizing that there may need to be shorter, ad-hoc EC meetings in between and/ or interaction electronically as may be required. | Secretariat |
| 6.3 | The already shared Standard Operating Procedures for Board Leadership procurement reviews to be considered by the EC. Following any inputs from the EC, the document will be shared for electronic approval by the EC. | Secretariat |
| 6.4 | Update on the PMNCH digital platform and brand roll out to be shared for discussion at the next EC meeting. | Secretariat |

SUMMARY OF DISCUSSIONS

1. ITEM 1 – Adoption of the Agenda and Note for the Record from previous meeting

Introduction from the Chair

- On behalf of the Executive Committee (EC), the Chair thanked all those involved in preparing an excellent agenda for this meeting, and all the supporting papers that were shared well in advance.
- Best wishes were passed on to our colleague Manuel Carballo, who is unwell and thus unable to join the meeting.

| | Decision / Action | Responsibility |
|-----|---|----------------|
| 1.1 | Quorum was achieved. | n/a |
| 1.2 | EC Agenda adopted, without changes. | n/a |
| 1.3 | EC NfR and monitoring of actions document adopted without changes, as related to the EC meeting on 24 Nov 2020. | n/a |

2. ITEM 2 - PMNCH Results Framework and resource mobilization

Presentation / Speakers

Helga Fogstad, PMNCH Executive Director, first introduced the PMNCH Results Framework document, then presented an overview of PMNCH's resource mobilization efforts.

Discussion – Results framework

- Members of the EC complemented the work of the Secretariat and partners in developing the Results Framework document, as an important tool for planning PMNCH's work and reporting on it.
- Discussions explored the scope of the Results Framework in the way it was presented as well as linkages between the proposed work to be undertaken, resulting products and their impact at the country level.
- As set out in the decisions from the discussions, some updates to the framework were suggested, with a stronger link to the theory of change in the Strategy and greater clarity around PMNCH's role and contribution to the high level outcomes.
- The plan to further engage constituencies in onward development of the Results Framework was welcomed, and those attending committed to support this process.

Discussion – Resource mobilization

- There was unanimous support for the proposed approaches to engage with constituencies and partners in securing resources for PMNCH's work going forward, particularly noting that resource mobilization can also mean in-kind and not only financial support.

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| | Decision / Action | Responsibility |
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| 2.2 | <p>The Secretariat to take note of the comments made at the meeting, those sent by email and any comments raised in bilateral discussions with members and constituencies in order to update the Results Framework. In doing so, it is important to note the need to:</p> <ul style="list-style-type: none"> • further reduce the number and scope of currently presented deliverables, enabling PMNCH to achieve greater focus and impact; • highlight how the proposed work (given COVID-19 pressures) will be 'translated' into products for relevance and impact in the country and regional contexts; • introduce more specific targets and greater clarity in scope for individual deliverables, together with explaining the possible means of verification; • elaborate on what is meant by the three proposed objectives / areas of work, namely MNCH, SRHR and Adolescents, including greater clarity on deliverables and indicators; • indicate clearly where PMNCH is expecting to be able to 'contribute' and where results can be more directly 'attributed' to PMNCH; • delineate to the extent possible who the relevant partners are and how they will engage, as well as who are the Secretariat focal points; and • agree with the delineation and development of dual-value propositions for partners and constituencies. | Secretariat |
| 2.3 | In terms of timelines, it was agreed that the Results Framework will be fully updated and completed, with initial progress reported, at the first six-month reporting point, expected to be the EC meeting in July 2021. | Secretariat |
| 2.4 | Provide an update on PMNCH funding situation at the May and then July 2021 EC meetings. | Secretariat |
| 2.5 | Noted the resource mobilization activities and opportunities for constituency engagement, encouraging individual constituencies to engage with the Secretariat to explore options for supporting the Partnership's workplan. This may include further updating and expanding the contribution options from each constituency (e.g. partner governments can provide financial resources, HCPA's to provide in-kind contributions, A&Y to engage in promoting the work of the Partnership, etc.) | <ul style="list-style-type: none"> • Constituency Chairs • Secretariat |

3. Item 3 – Governance reform

Presentation

Flavia Bustreo, Chair of the Governance and Ethics Committee, presented an overview of the governance reform process to date, and the nominations for constituency leadership and Executive Committee representatives.

Discussions

- Those present reflected back on the nominations process in their respective constituencies, which saw a good level of engagement from members. Some constituencies noted that they are continuing in their work to fully finalize the nomination process for this round, will all striving to secure a good balance of gender, geography, age, etc. reflecting the full spectrum of members that make up the Partnership.
- The EC celebrated the fact that the majority of leadership positions were occupied by women, given the nature of the work undertaken by the Partnership. Moving forward, PMNCH will continue to examine all its leadership positions through a diversity lens to ensure strong and balance representation.

| | Decision / Action | Responsibility |
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| 3.1 | Congratulated with appreciation the GEC for all their good work in developing the governance transition plan and noted the overall status and way forward in terms of the governance reform process, with anticipation of receiving the ToRs for the EC and other committees as part of the next phase of work. | GEC |
| 3.2 | Nominations for constituency leadership positions and constituency EC representatives approved. | GEC |
| 3.3 | As we move forward, it will be important to continue re-examining our governance structures from a diversity perspective, always striving to do better in ensuring that engagement is as diverse as possible, including, for example, considerations of disability. | GEC |

4. May 2021 Board agenda

Presentation

Helga Fogstad, PMNCH Executive Director, presented the proposed May 2021 Board meeting objectives and overview of the Agenda.

Discussion

- Appreciating the work done to date, EC Members engaged in constructive discussions on how to align the overall agenda and the objectives for each session with the new way in which the Board is expected to operate.
- In this context, the EC also explored ways in which to inform members about new ways of working. Given that the next Board meeting will be the first since the governance reform process, it was felt that partners will benefit from briefing session(s) before the Board meeting.
- Discussions on the Agenda also explored wider but related issues of PMNCH's alignment with other partners in this area of work (including developing Board agendas in alignment with meetings of other stakeholders) as well as strengthening the principles of combining events wherever this is possible for greater impact as well as practical efficacy (e.g. the possibility of combining the proposed Adolescents Summit with the Partners' Forum in 2023).

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| 4.2 | Agreed that updates on workplan implementation be done through webinars before the Board meeting. | Secretariat |
| 4.3 | The Agenda for the Board meeting should be developed further and circulated to the EC for consideration electronically. In doing so, it will be important to: <ul style="list-style-type: none"> provide a sharper delineation between the different individual agenda items and the expected outputs of each; take account of the discussions that are expected to take place in other fora, including for example the forthcoming GFF Board meeting, where many of the same colleagues will be present; consider including an Agenda item to discuss the Call to Action for Adolescents; allow space (either at the meeting or in advance) to inform the Board members of the new Board structure, objectives and ways of working; and consider introducing a break during the three-hour meeting. | Secretariat |
| 4.3 | Provide the EC for its reflection and decision with a note that sets out considerations for potentially having the PMNCH 2023 Partners' Forum be the host for the Adolescents Summit, as both are planned to take place in the same year. | Secretariat |

5. Lives in the Balance 3 and commitment mobilization

Presentation

Kristy Kade, Advocacy WG Co-Chair, presented information on the proposed Lives in the Balance 3 and the Commitment mobilization process.

Discussions

- Strong appreciation was expressed for the work undertaken to date on the commitment mobilization process by all those involved. PMNCH's role in aggregating and amplifying the commitments at the end of 2020 was deemed very valuable, with the overall process also demonstrating the value of solidarity and alignment of stakeholder around the world.
- Recognizing the importance of this work, those present agreed that an ad-hoc meeting of the EC should be held in the near future to discuss these efforts in more detail, in particular in the context of the forthcoming Lives in the Balance 3 summit in May 2021.

| | Decision / Action | Responsibility |
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| 5.1 | A separate meeting will be organized with the Chair of the EC and any EC members who are able to join to continue discussions on the proposed ' <i>Lives in the Balance 3</i> ' and Commitment Mobilization concept note, including political engagement strategy, etc. | Secretariat |

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| | Decision / Action | Responsibility |
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| 5.2 | In preparing for the separate meeting, it will be helpful to place the 'Lives in the Balance 3' within the context of other events taking place this year, and incorporate the offers of support and engagement from EC colleagues (e.g. GAVI's and IPU's offers to support the event). | Advocacy WG |
| 5.3 | Use the opportunity of updating the note to further emphasize the value-add of PMNCH in aggregating and amplifying commitments made by stakeholders as part of PMNCH's advocacy role. | Advocacy WG |

6. ITEM 6 – Any other business

Presentation

Helga Fogstad, PMNCH Executive Director, presented the timeline for the next governance meetings.

Discussions

- EC Members noted the value of having dates of as many meetings as possible and as far as possible in advance throughout the year noted in calendars to ensure optimal participation.
- It was also noted that analyses have been undertaken on previous Board meetings to continuously learn from our collective experience. The results will be discussed by the Governance and Ethics Committee and then shared with the EC.

| | Decision / Action | Responsibility |
|-----|--|----------------|
| 6.1 | Analysis of participant surveys from previous Board meetings to be shared with the EC, noting how the Secretariat has responded to inputs received. In reflecting on this material, the EC is reminded that the Board meetings going forward will be very different, reflecting the new role for the Board as emerging out of the governance reform process. | Secretariat |
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