PMNCH strategy 2026-2030

Partnerships for Impact and Solidarity in a Fragmented World

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PMNCH
for Women's, Children's and Adolescents' Health

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Overview

- Outlines PMNCH strategy 2026-2030, focused on building partnerships to address challenges, protect past gains, and accelerate progress

- Based on various consultations & inputs from Board Working Group on Strategy

NOW

- Part I – Vision, Mission, Goal, Action Areas

- Part II – Focus Areas

Process timeline

Milestones	Dates
PMNCH Board reviews externally-led reviews and launches strategy development process	4-5 Dec 2024
PMNCH Townhall to discuss strategy (attended by 130+ members)	17 Feb 2025
Consultants start work on developing ToA and MEL	10 Feb 2025
First meeting of Strategy Working Group to review Strategy working paper	19 Feb 2025
Stakeholder consultations: constituency and online consultations on Strategy working paper, TOA and MEL	
Second Strategy Working Group Meeting to review Strategy Zero Draft	2 April 2025
Board check-in to review Strategy Zero Draft	3 April 2025
Development of the full strategy draft together with ToA and MEL	April 2025
PMNCH Townhall to discuss strategy	14 April 2025
Finalization and submission of draft strategy to PMNCH Board	1 May 2025
Board review, commentary and approval of 2026-2030 PMNCH Strategy	**15-16 May 2025**
Professional editing, design and layout	June-July 2025
Launch of 2026-2030 PMNCH Strategy	Sept 2025

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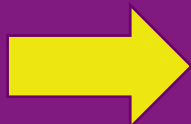
Strategy Working Group

- Helen Clark
- Zulfiqar Bhutta
- Flavia Bustreo
- Gareth Jones
- Mike Mbizvo
- Kathleen Sherwin
- Sanjana Bhardwaj
- Bruce Aylward
- Naveen Thacker

Summary of feedback

- Positive feedback, appreciation for the direction of travel and the strategy development process

- Request to clarify and emphasize PMNCH value add

- Uplift "Partnerships and Coalition Building" as a higher-level focus as compared to other focus area

- Emphasize "context": aid/financial crisis, fragile, conflict and climate settings, and technology across strategy

- Streamline action points under focus areas

- Include clear success stories

- Ensure advocacy-oriented language, address inconsistencies

- Strengthen alignment with existing initiatives, e.g. Every Woman, Every Newborn, Everywhere

- Include fully fleshed out Theory of Action (TOA) and Monitoring, Evaluation and Learning (MEL) Framework

- Emphasis on need for a learning approach to address changing context and realities

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Key challenges

Progress stalled: Global progress has flatlined, persistent health inequalities and human rights violations disproportionately affect the poorest & most vulnerable.

Disruptive political and social dynamics: Rise in authoritarian leadership and anti-rights movements are shrinking civic space, undermining multilateral system, targeting SRHR, and leading to unprecedented cuts in global aid for health.

Poly-crises: Armed conflicts, climate crisis & economic instability are radically transforming global and national landscapes, depleting healthcare systems and increasing risks for women, children and adolescents.

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Key opportunities

Advances in science and technology: Innovations in medical science, digital health, and AI are revolutionizing healthcare delivery & could make essential services more accessible to underserved and vulnerable populations.

Global South leadership: Countries in the Global South are taking a more assertive role in shaping global health policies, advancing locally driven solutions.

Sustainable and community-centered health: Growing global movement for greater health equity and social justice, supported by grassroots activism, advocacy, and policy reform.

*Partnerships & coalitions at the **center***

PMNCH will work to:

- **Build bridges between global, regional and national actors** to align priorities & harmonize efforts

- Be a **knowledge and ideas hub**, facilitating stakeholders' access to cutting-edge research, evidence-based advocacy tools, and capacity-strengthening resources.

- Enhance **public accountability** for commitments, amplifying voices of historically underrepresented groups, including adolescents and advocates from the Global South.

- Collaborate with **multilateral organizations** to enhance policy coherence, ensure alignment of funding priorities, and facilitate **coordinated action** at global, regional and national levels.

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Strategy Snapshot

Vision
A world where every woman, child & adolescent can realize their right to health & well-being; where no woman, mother, newborn, child or adolescent dies of preventable causes and where universal access to sexual & reproductive health & rights is upheld.

Mission
To foster and support impact-oriented partnerships and multi-sectoral coalitions that, through action, advocacy and accountability measures, leverage transformative change in policies, services and financing for women's, children's and adolescents' rights to health and wellbeing.

Values
Human rights & equity; gender & intersectional equality; ethical & responsible partnerships; meaningful adolescent, youth & community leadership & engagement; evidence-based decision-making; results-based accountability.

Goal
Partnerships and multisector coalitions i) propel evidence- and equity- based policies and investments, more resilient health systems and robust accountability for WCAHW commitments made by governments and other stakeholders; ii) ensure WCAHW priorities are coherently embedded in the post-2030 global development agenda.

Actions
Promote **acceleration**   Amplify **advocacy**   Strengthen **accountability**

Focused on
Unmet commitments to & unfinished WCAHW agenda   Advance adolescents' health & well-being   Stand up for SRHR
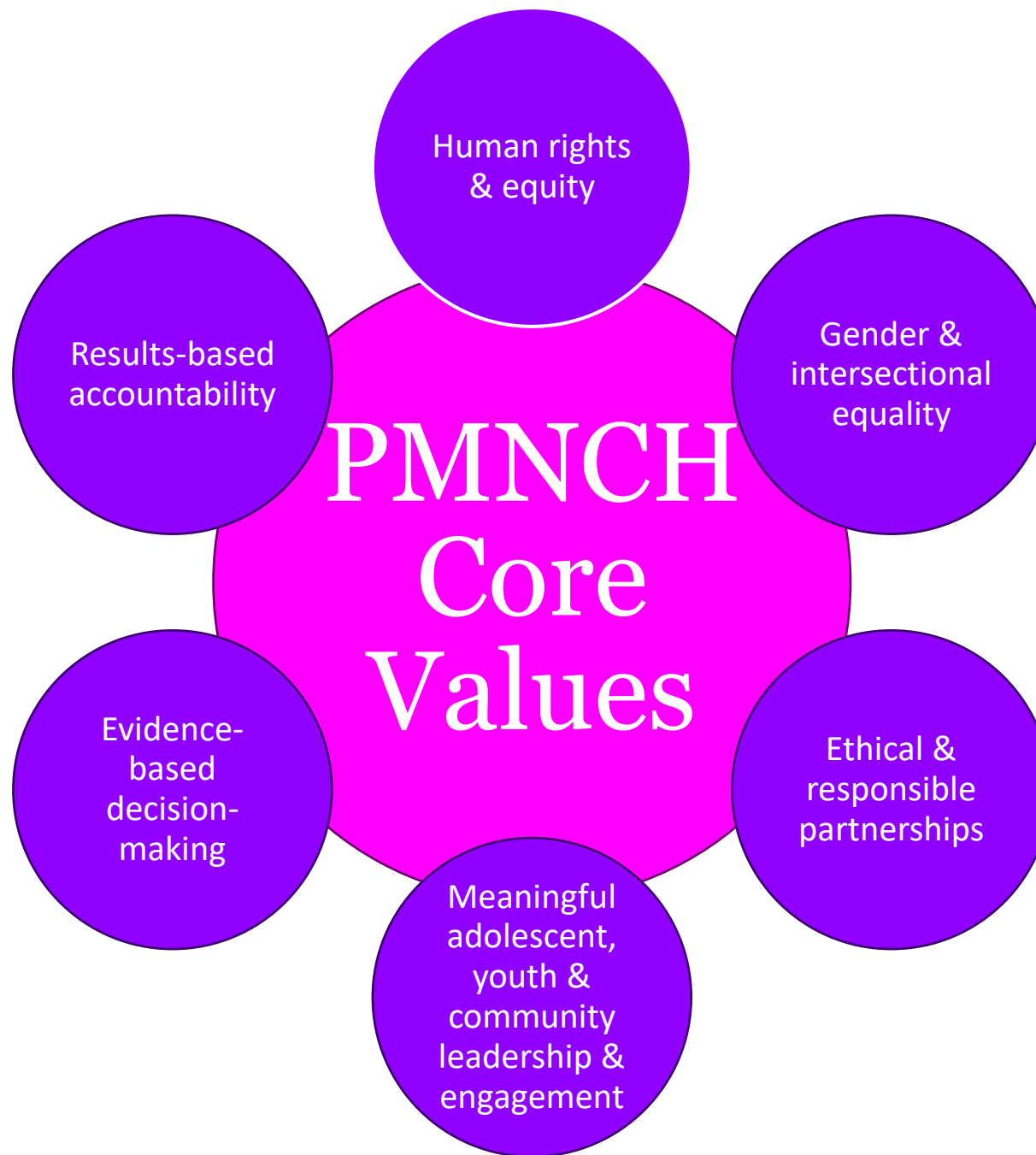
PMNCH Vision

A world where every **woman**, **child** & **adolescent** can realize their right to health and well-being; where no woman, mother, newborn, child or adolescent dies of preventable causes and where universal access to sexual and reproductive health & rights is upheld.

PMNCH Mission

To foster and support impact-oriented partnerships and multi-sectoral coalitions that, through **action**, **advocacy** and **accountability** measures, leverage transformative change in policies, services and financing for women's, children's and adolescents' rights to health and well-being.

PMNCH Core Values

- Human rights & equity
- Gender & intersectional equality
- Ethical & responsible partnerships
- Meaningful adolescent, youth & community leadership & engagement
- Evidence-based decision-making
- Results-based accountability

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PMNCH Strategy Goal to 2030

Partnerships and multisector coalitions

i. propel evidence- and equity- based policies and investments, more resilient health systems and robust accountability for WCAHW commitments made by governments and other stakeholders;

ii. ensure WCAHW priorities are coherently embedded in the post-2030 global development agenda.

Action for Impact

Promote ACCELERATION

- Build delivery-oriented **partnerships & multi-sectoral coalitions** at country & regional levels
- Enable **adolescent & youth engagement** as co-creators in advocacy, accountability & decision-making
- **Empower grassroots movements** to help drive demand for health equity, human rights & accountability

Amplify ADVOCACY

- **Influence decision-makers** with evidence to mobilize will & financing
- **Amplify voices** of WCA, ensure their lived experiences shape priorities and programmes
- **Leverage global and regional platforms** to align advocacy strategies and resources across sectors and regions

Strengthen ACCOUNTABILITY

- **Develop & deploy commitment monitoring frameworks** to track progress in implementing & financing WCA commitments
- **Strengthen transparency and utility of data systems** to enable evidence-based advocacy
- **Promote mutual accountability,** empowering communities to hold all to account

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PMNCH strategy 2026-2030

Part II: Focus areas for strategy implementation

PMNCH *for* **Women's, Children's and Adolescents' Health**

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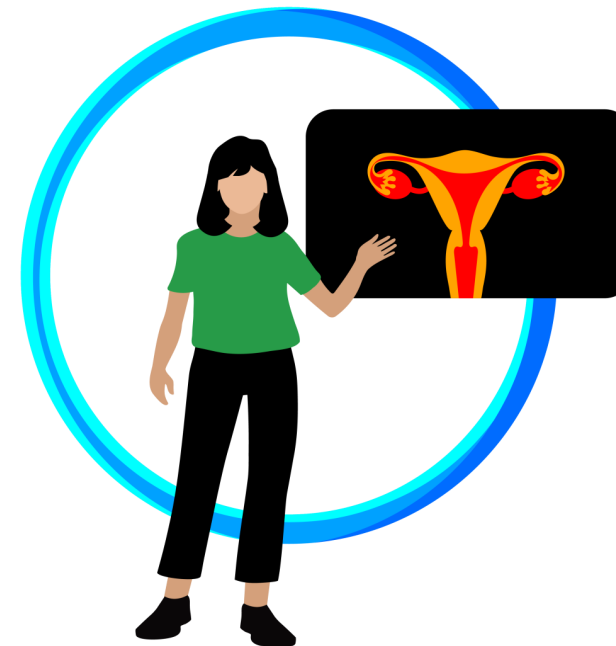
Implementation squarely focused on:

Fulfilment of unmet commitments and **unfinished WCAHW agenda**

Advancing **adolescents' health and well-being**

Standing up for **sexual and reproductive health and rights**

Fulfilment of unmet commitments and unfinished WCAHW agenda

PMNCH will:

- Foster **political commitment** at the highest levels. Through **Global Leaders Network** and **IPU**, keep health and rights on global, regional, and national agendas to 2030 and beyond.

- Advocate for **increased investment in midwives, nurses, and community health workers**, and inter-professional collaboration.

- Support **alignment of implementation of commitments** with achievement of Every Woman, Every Newborn, Everywhere, and Child Survival Action targets.

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Fulfilment of unmet commitments and unfinished WCAHW agenda

PMNCH will:

- Advocate for **access to digital and emerging technologies, including AI,** to empower frontline health workers, especially those in rural and conflict areas.

- Work with **climate, education** and **humanitarian sectors** for an **integrated approach** to health challenges exacerbated by conflict, the climate crisis and the digital revolution.

- Through CAAPs and other initiatives, **strengthen accountability mechanisms**, track implementation of policy commitments, financing pledges, and service-delivery improvements and have governments, donors, partners held to account.

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*Advancing **adolescent health and well-being***

PMNCH will:

- **Amplify the voices of adolescents**, creating safe spaces for meaningful engagement, co-creation and leadership; build their capacity to engage in **high-level decision-making processes and platforms**.

- Through initiatives such as CAAPs, **align global commitments to national implementation**, providing technical support in developing adolescent health and well-being policies, and promoting accountability.

- Support **generation and dissemination of data** to help ground global, regional and national AWB policies and interventions in evidence and good practices.

*Advancing **adolescent health and well-being***
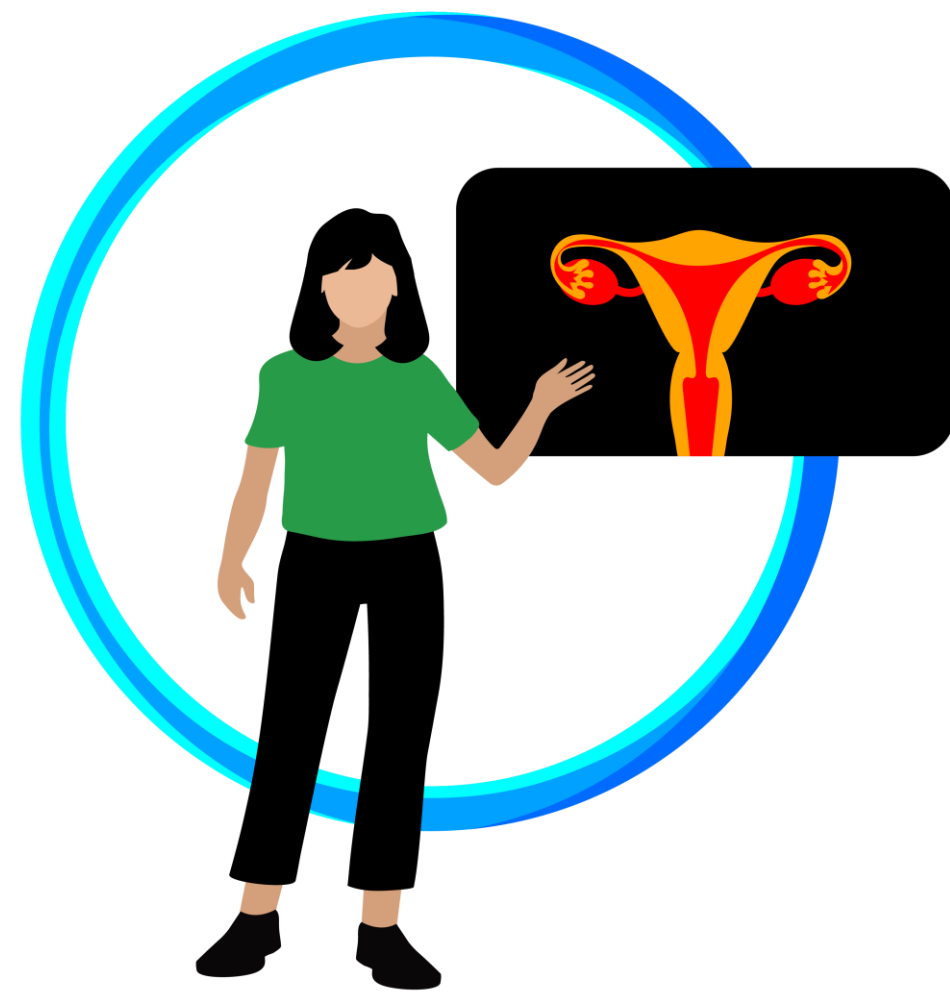
PMNCH will:

- Advocate for inclusive policies, supporting **safe spaces for LGBTIQ+ youth**, and working to dismantle legal and social barriers to essential services.

- Advocate for integration of **climate and conflict resilience** into adolescent health strategies and promote equitable **access to digital health resources**.

- Facilitate **multi-sectoral engagement** across health, education, and social protection systems to promote alignment and collaboration.

- Engage with **media and digital platforms** to raise awareness, counter misinformation, and nudge societal attitudes toward respect for adolescent rights and well-being.

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Standing up for **sexual and reproductive health and rights**

PMNCH will:

- Mobilize **high-level political and civil society actors to champion SRHR in 2030 and post-2030 health and development agendas** at global, regional, and national levels.

- Foster **multi-sectoral coalitions** to unite feminist movements, adolescent and youth networks, grassroots organizations, community and political leaders including parliamentarians to amplify SRHR advocacy.

- **Synthesize and disseminate research and data** to equip legislators, policymakers, advocates and implementers to counter misinformation, push for evidence-based policies, and challenge restrictive SRHR regulations.

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Standing up for **sexual and reproductive health and rights**

PMNCH will:

- Through initiatives like CAAPs, **enhance transparency, track commitments**, and enable governments and other key actors to be held to account for SRHR obligations.

- Promote **climate-smart policies and investments** in disaster-resilient healthcare infrastructure to help ensure SRHR services remain accessible in the toughest settings.

- Advocate for responsible development and use of **digital health tools for SRHR**, addressing the risks of algorithmic bias, data privacy concerns, and digital divides.

- Work to secure **sustainable financing for SRHR programmes** and advocate for increased domestic investment, donor commitments, and equitable budget allocations.

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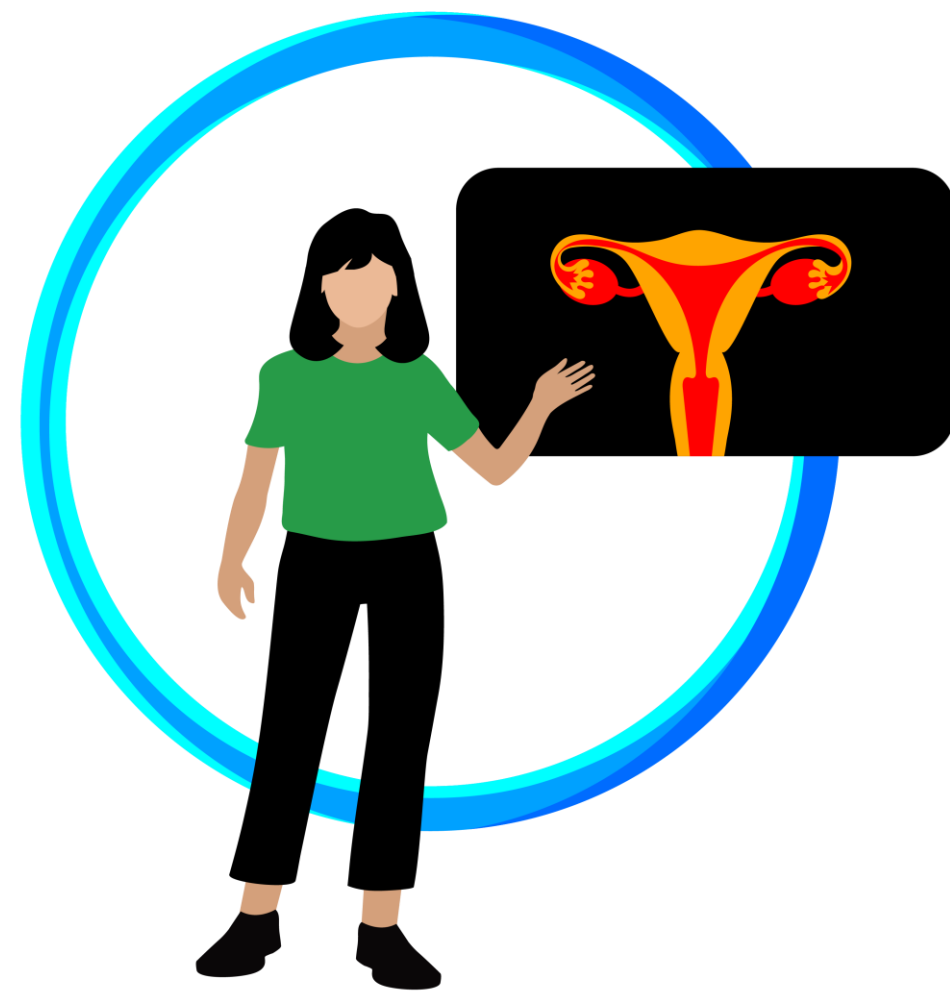
Risks for strategy implementation

1. **Inadequate financing** – cuts to domestic financing and ODA, impact of cuts on partners & PMNCH

2. **Political and social push-back on rights**, especially SRHR

3. **Widespread infodemic of mis- and disinformation** which distorts facts and undermines trust

4. **Political and economic instability** and humanitarian, climate and health crises

5. **Dilution of collective efforts** due to competing government or partner priorities

6. **Reduced appetite for collaboration among partners,** driven by increased competition for funding and siloed approaches

*Moving from **Promise** to **Progress***

- The PMNCH Strategy 2026–2030 is a call to **urgent action** and a **practical blueprint** for just that.

- Grounded in the power of **sector partnerships and multi-sector coalitions**, and guided by an unwavering commitment to equity, human rights, and communities' resilience.

- This strategy positions PMNCH to help **transform promises into progress**, driving forward lasting, measurable improvements in the health and well-being of women, children and adolescents.

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REMINDER: Next session we will cover

- Strategy Theory of Action (TOA)

- Monitoring, Evaluation and Learning (MEL) Framework

Thank you!