Progress Report for 1 January to 31 December 2019 - PMNCH 2018 to 2020 Business Plan Deliverables

Rolling workplan for 2019 deliverables funded by PMNCH and/or directly facilitated by PMNCH Secretariat

Status key at 6 months (30 June 2019) and 1 year (31 December 2019)

Deliverable completed by 31 December 2019

Started and on track

In process but at risk – risks identified that may cause delay, budget overrun and/or alteration of plans

Work stopped and was not be delivered to plan and budget, due to, for example, lack of funds, change in priorities, other partners doing this work, etc.

Cross themat	ic	Budget and expenditure	Budget: US\$ 5,021,000 Expenditure: US\$ 4,726,668	Status				
Partners	Secretariat	2019 Priority De	ANALYSIS AC advocacy brief developed (https://www.who.int/pmnch/knowledge/publications/PMNCH_WCAH_brochure.pdf?ua=1) to evidence and arguments for why addressing WCAH is central to achieving UHC and the SDGs, and to demonstrate the return ent for proven and cost-effective WCAH interventions. The document was disseminated widely and resulted in more inclusion of WCAH in WHA's UHC resolution (https://apps.who.int/gb/ebwha/pdf_files/EB144/B144_R9-en.pdf), IPU's UHC https://www.who.int/pmnch/media/news/2019/Belgrade-resolution.pdf?ua=1) and UNGA's UHC declaration locs.org/en/A/RES/74/2). Ok on WCAH revised for parliamentarians to promote budget allocation, legislation and accountability for WCAH. Draft eloped and discussed at IPU Health Advisory Group meeting during 140th IPU Assembly in Doha in April and final draft to be published in 2020. The publication of the BMJ series on multisectoral collaboration for WCAH in December 2018, the following papers were in 2019 to harness lessons learnt: 1) Overview of country multistakeholder dialogues (www.who.int/pmnch/knowledge/case-ndex1.html); 2) Methods guide for country case studies (https://www.who.int/pmnch/knowledge/case-study-methods-					
			ANALYSIS					
Increase access to and use of knowledge to	Facilitate consultation, consensus building, and	amplify key evide on investment for prominent inclus resolution (https://undocs.org/ (https://undocs.org/	ence and arguments for why addressing WCAH is central to achieving UHC and the SDGs, and to demonstrate the return or proven and cost-effective WCAH interventions. The document was disseminated widely and resulted in more ion of WCAH in WHA's UHC resolution (https://apps.who.int/gb/ebwha/pdf files/EB144/B144 R9-en.pdf), IPU's UHC ://www.who.int/pmnch/media/news/2019/Belgrade-resolution.pdf?ua=1) and UNGA's UHC declaration org/en/A/RES/74/2).					
enhance policy, service delivery and financing	knowledge synthesis development and dissemination, including	outline develope	d and discussed at IPU Health Advisory Group meeting during 140th IPU Assembly in Doha in April and final draft					
mechanisms for WCAH	digital content	ANALYSIS WCAH in UHC advocacy brief developed (https://www.who.int/pmnch/knowledge/publications/PMNCH_WCAH_brochure.pdf?ua=1) to amplify key evidence and arguments for why addressing WCAH is central to achieving UHC and the SDGs, and to demonstrate the return on investment for proven and cost-effective WCAH interventions. The document was disseminated widely and resulted in more prominent inclusion of WCAH in WHA's UHC resolution (https://apps.who.int/gb/ebwha/pdf_files/EB144/B144_R9-en.pdf), IPU's UHC resolution (https://www.who.int/pmnch/media/news/2019/Belgrade-resolution.pdf?ua=1) and UNGA's UHC declaration (https://undocs.org/en/A/RES/74/2). IPU handbook on WCAH revised for parliamentarians to promote budget allocation, legislation and accountability for WCAH. Draft outline developed and discussed at IPU Health Advisory Group meeting during 140th IPU Assembly in Doha in April and final draft completed; to be published in 2020.						



Cross themat	ic	Budget and	Budget: US\$ 5,021,000	Sta	itus
		expenditure	Expenditure: US\$ 4,726,668		
Partners	Secretariat	2019 Priority De	liverables	6 m	1
		CSO and youth e engagement in t basis for the dev	developed and lessons shared widely: compilation of lessons learned from the small grants issued to CSOs in 2018 on ngagement in national multistakeholder platforms, and an analysis of meaningful adolescent and youth (AY) he GFF (https://drive.google.com/drive/folders/1LgB7v-Jas6eyltyBCPKCAsCzKTGFSY3m). The youth analysis formed the elopment of a GFF AY action plan (https://www.csogffhub.org/resources/global-financing-facility-adolescent-and-ent-action-plan/) and the AY addendum to the GFF civil society engagement strategy, which was endorsed by the GFF (https://www.globalfinancingfacility.org/adolescent-and-youth-addendum-gff-cs-engagement-strategy). ALIGNMENT		
			7.55		
Partners align to increase WCAH commitments and financing and integrate into 5-10 national plans, including GFF Investment Cases (ICs), through strengthening multistakeholder, multisectoral	Support PMNCH constituencies to ensure engagement in national plans, including GFF ICs	EWEC 2020 Part PMNCH Country been transferred are available at: Hosted and supp joint workplan w included: four w (https://drive.go engagement (ht: GFF Investors Gr which developed which have developed CSO GFF small g joint advocacy a	port to 14 national multistakeholder platforms to engage across constituencies through H6 partners focusing on the ners' Framework, including all six focus areas and five shared deliverables. The H6 has, based on the Board-approved Engagement Strategy (see Appendix 3 in Business Plan), developed workplans for all 14 countries. Grant funds have to WHO/Department of Maternal, Newborn, Child & Adolescent Health & Ageing to commence work. All country plans https://drive.google.com/drive/folders/1g2rsLgU34q51HiKtuVmDEZPXyppsXXyo?usp=sharing orted the GFF CSO Coordinating Group, engaging ~300 CSOs in GFF processes at global, regional and national levels. A residue of https://drive.google.com/drive/folders/1AjfN-S5Bk1Zs6cfZ1Lq5vza8PPzWj2Hb) and deliverables elbinars, including two focused on youth; one in-person meeting which brought together 80 CSOs from 32 GFF countries ogle.com/drive/folders/1RrN4avAnEXMf4SDRBn4wLSwUppJzArWj); quarterly newsletters; analyses on CS and youth ps://drive.google.com/drive/folders/1LgB7v-Jas6eyltyBCPKCAsCzKTGFSY3m); and joint advocacy conducted around the oup meetings, WHA, the Women Deliver conference and the GAP consultation. A youth sub-working group was formed an action plan and an addendum, as well as working groups on accountability, capacity building and health financing, loped specific workplans. **rants**(including youth organizations) to support coalition building, engagement in 5-10 multistakeholder platforms and accountability efforts was launched. 177 applications from 31 eligible GFF countries were received, of which nine neir work commenced in August: https://www.msh.org/resources/small-grants-mechanism-to-support-civil-society-		
platforms at country level		Parliamentarian discussed financ Chapter of the N discussed enabli	capacity building workshops were held in Uganda and Rwanda. During the two-day Uganda workshop, over 40 MPs ing for WCAH and developed an action plan on parliamentarian action for WCAH to be implemented by the Uganda ational Association of Women Ministers and Parliamentarians. The 40+ MPs who participated in the Rwanda workshop ing legislation for improved access to services, especially aimed at removing barriers and challenges faced by accessing HIV treatment and SRH services, including for gender-based violence.		



Cross thema	atic	Budget and expenditure	Budget: US\$ 5,021,000	Sta	atus
		-	Expenditure: US\$ 4,726,668	6	
Partners	Secretariat	2019 Priority Del	iverables	m	
		EWEC Latin Ame (https://www.wh https://drive.goo Commissioned an Gavi CS and UHC	hal advocacy and coordination for WCAH through collaboration with Harmonization for Health in Africa (HHA) and rica and the Caribbean (LAC). Developed and implementing a two-year EWEC LAC/PMNCH workplan to.int/pmnch/about/strategy/pmnch workplans/en/). Progress report for the first year is available at: gle.com/open?id=1q8Sc3ex9fa-ZgD c4LQn 72MFOf0jqOJ. In options paper for aligned funding for civil society by several global health initiatives. The paper was discussed by the 2030 steering committees and by the PMNCH Board. These meetings recommended setting up a task team to enhance https://drive.google.com/drive/folders/1hDAVazC6vDh6xf8med HjYmqjl9txFVs).		
	Support champions to mobilize more for WCAH	Consultant was h that this should b (https://www.wh Established and o present Board ch developed and w No EWEC High-Le with the EWEC So	ired to develop a draft political engagement strategy , which was discussed at the July Board meeting. It was decided be encompassed in the new 2021-2025 Strategy and overseen by the Strategy Committee to int/pmnch/about/governance/board/5 PMNCH alignment orchestration.pdf?ua=1). Operationalizing PMNCH's Global Women Leaders Network to champion key WCAH issues, with the three past and airs championing specific causes. TORs developed, membership confirmed, first draft of engagement strategy being ill feed into the PMNCH 2021-2025 Strategy. Evel Steering Group meetings were held in 2019, however, PMNCH played an active role in developing a joint workplant ecretariat and contributed significantly to the EWEC Reception during the UN General Assembly to int/pmnch/media/news/2019/UNGA events 2019/en/).		
		Digitalizing the P	MNCH membership system. Mapping and analysis of PMNCH members according to constituency, country, etc. the new system will be implemented in 2020. Focal point will be hired at the beginning of 2020.		
	Strengthen partner and constituency	Thematic and pro	ning a partnership-centric interactive engagement platform (interactive website, webinars, etc.) commenced. bject-based working groups will be established along with necessary tools and platforms in Q1 2020. Firm hired for and work on urgent updates. Bidding process for Information Architect / UX Experience Design Company was		
	engagement, including digitalizing PMNCH's operations	sector, ART and I constituencies no	and revamp constituency engagement included: 1) external review of AYC engagement; 2) assessments of private HCPA constituency engagement; 3) improved engagement between constituencies at country level, especially of traditionally invited to participate in policy or planning dialogues; and 4) evaluation of the Partners' Forum as an form. The reviews and evaluation will drive the new effort of enhanced engagement in 2020.		
		assessment (http	trategy developed, building on several background analyses, including a landscape analysis, and a social media s://drive.google.com/open?id=1UJajo7B0fSVm0X6vSdbUxbAjzcQuHMzN). A management report will be prepared and tions operationalized in 2020.		
	Enhance governance		face Board meetings (July in the Netherlands and November in Kenya), attended by 60 Board members/alternates and Id visits, cross-constituency pre-board meetings and other events were organized.		
	procedures and mechanisms		ittee had 8 meeting (either teleconferences and face-to-face according to the availability and occasion) and three face-to-face meetings. Board leadership met in January and February. EC met in April, May, July (f2f),		



Cross themat	tic	Budget and	Budget:	US\$ 5,021,000	Stat	tus
		Budget and expenditure Expenditure: US\$ 4,726,668 September (12f), October and November (12f). Strategy Committee established and meetings were held on 26 April, 9 July, 21 Sept and 9 Nov. The Governance and Nominations Committee met on 27 May, 9 July, 25 September and 9 November. Work commenced on developing the 2021-2025 Strategy, including hiring an external consultant. New Board Chair in place (July) and support system established (September). Updating of Board Manual and other PMNCH governance related documents postponed to after the 2021-2025 Strategy is developed in 2020. Induction power point and materials developed with two induction webinars conducted. Completed WHO-led external audit (February/March) of management systems and procedures. Comprehensive audit with positive results approved by WHA in May (https://drive.goopale.com/filie/d/10091749No.275aOFcvtetzipr-71aldvib /view). External Evaluation Reference Group established to oversee external evaluation. External evaluation (May-December) focused on vision and mission; strategic direction and value-add; and performance, operational and governance issues (https://www.who.int/pmnch/about/strategy/evaluation/en/). Board Management Report will be developed in 2020 and made available on website in Q2. External evaluation of IAP overseen by UNFPA and EWEC Secretariat, as well as responses from management and partners, available at: https://japewec.org/about/fap-2019-external-evaluation-report/. ADVOCACY PMNCH events calendar and advocacy roadmaps developed and made available: https://www.who.int/pmnch/calendar_2020.pdf?ua=1. PMNCH played a central roll oil en ensuring that WCAH featured prominently during the 72nd WHA and in the UHC resolution by: 1) advocating for WCA as a critical component of UHC and demonstrating the need for multisectoral collaboration for WCAH; 2) had a contract of the process of WCA living in humanitarian and fragile settings (HFS) and those who have been forcibly displaced; 3) providing a critical platform for civil s				
Partners	Secretariat	2019 Priority De	liverables			1y
		Work commence	ed on developing t	he 2021-2025 Strategy, including hiring an external consultant.		
		New Board Chai	r in place (July) and	d support system established (September).		
				· · · · · · · · · · · · · · · · · · ·		
		Hosted the Inde	pendent Accounta	bility Panel and Secretariat; recruitment process for IAP Director initiated.		
		•				
	PMNCH external audit					
	and evaluation		•	ut/strategy/evaluation/en/). Board Management Report will be developed in 2020 and made		
				ADVOCACY		
Advocate for better policies and increased financing for WCAH at global, regional and country levels	Facilitate development of advocacy messages, digital content and products; organize campaigns and events	advocating for Whighlighting the a critical platform PMNCH partners and one Ambass PMNCH also co-CUHC/PHC deliver PMNCH launched remains central aligning WCAH in webpage on alig knowledge brief	VCA as a critical conneeds of WCA living for civil society to and 30 bilateral mador of Health from the following side of the following does in UHC (https://www.ning WCAH in HFS series for the health following wcah in HFS (https://www.ning WCAH in HFS series for the health with the following wcah in HFS (https://www.ning wcah in HFS series for the health wcah wcah wcah wcah wcah wcah wcah wca	mponent of UHC and demonstrating the need for multisectoral collaboration for WCAH; 2) g in humanitarian and fragile settings (HFS) and those who have been forcibly displaced; 3) providing to voice concerns and to identify gaps in ensuring WCAH and UHC; and 4) convening meetings with neetings with representatives including eight Ministers, two First Ladies, three country delegations, and 14 PMNCH focus countries to further the work outlined in PMNCH 2018-2020 Business Plan. The events during the WHA which incorporated elements from the six EWEC thematic areas and comments and resources related to key issues around WCAH and UHC: 1) call for action to ensure SRHR tww.who.int/pmnch/media/news/2018/sexual-reproductive-health-rights/en/); 2) call for action for tww.who.int/pmnch/media/news/2019/call-to-action-aligning-wca-health-fragile-settings.pdf?ua=1); 3) (https://www.who.int/pmnch/media/news/2019/aligning-health-in-fragile-settings/en/); 4) th and well-being of displaced WCA: (https://www.who.int/pmnch/media/news/2019/new-		



Cross themat	·ic	Budget and	Budget:	US\$ 5,021,000	Sta	itus		
Cross tricinat		expenditure	Expenditure:	US\$ 4,726,668				
Partners	Secretariat	2019 Priority De	Priority Deliverables ps://www.who.int/pmnch/activities/accountability/pmnch accountability white paper.pdf?ua=1); and 6) background paper obescents: the missing population in UHC" (https://plan-uk.org/file/plan-adolescent-health-reportpdf/download?token=VVSY-cTp). ps://www.who.int/pmnch/activities/accountability/pmnch accountability white paper.pdf?ua=1); and 6) background paper obescents: the missing population in UHC" (https://plan-uk.org/file/plan-adolescent-health-reportpdf/download?token=VVSY-cTp). ps://www.who.int/pmnch/activities/accountability/pmnch accountability white paper.pdf?ua=1); and 6) background paper obescents: the missing population in UHC" (https://plan-uk.org/file/plan-adolescent-health-reportpdf/download?token=VVSY-cTp). ps://www.who.int/pmnch/activities/accountability/pmnch accountability white paper.pdf?ua=1); and 6) background paper obescents: the missing population in UHC" (https://plan-uk.org/file/plan-adolescent-health-reportpdf/download?token=VVSY-cTp). ps://www.who.int/pmnch/activities/accountability/pmnch accountability white paper.pdf?ua=1); and 6) background paper oblicies for UHC and 6) background paper oblicies for women of the Digital Strategy and Countability Breakfast; and adolescent health because the paper.pdf?ua=1); and 6) background paper oblicies for UHC and Countability Breakfast; and 10 background paper oblicies for UHC and Countability Breakfast; and 10 background paper oblicies for UHC and Countability Breakfast; and 10 background paper oblicies for UHC and Countability Breakfast; and 10 background paper oblicies for UHC and Countability Breakfast; and 10 background paper oblicies for UHC and Countability Breakfast; and 10 background paper oblicies for UHC and Countability Breakfast; and Countability					
		"Adolescents: the UNGA events or transformation for Working Session and Well-Being Fevent - Digital te Meeting, 8) Work Action Plan laund 13) PMNCH and opportunities for Natalia Kanem, EIPU events and a on WCAH issues (https://www.wlduring the Octob an advocacy came the development resolution on WCAH issues (https://www.wlduring the Octob an advocacy came the development resolution on WCAH issues (https://www.wlduring.com/display/life in the interval in the	e missing populating anized or co-organized or co-organized or co-organized or UHC 2030: a new of the Digital Transfeception; 5) PMN chnologies: a soluted Economic Forum Ch; 11) EWEC High EAP collaboration; women's and chievecutive Director, advocacy campaign to influence policing in the policing paign aimed at state of model language CAH.	ion in UHC" (https://plan-uk.org/file/plan-adolescent-health-reportpdf/download?token=VVsY-cTp). anized by PMNCH with participation of the Board Chair: 1) Executive Lunch Briefing - Digital ew coalition leveraging AI, digital and frontier technologies to unlock health for all; 2) Network insformation for UHC 2030 Coalition; 3) PMNCH annual Accountability Breakfast; 4) Adolescent Health ICH Women Leaders Network meeting; 6) Every Woman Every Child Innovation Market Place Side tion to health access in low-income settings; 7) PMNCH Ministerial Dinner; 8) UHC High-Level in - A vision for the future, transforming health systems; 9) PMNCH and GFF meeting; 10) Global in-Level Reception, with announcement of new commitments; 12) Women in Global Health Breakfast; 14) PMNCH and AU collaboration; 15) PMNCH Digital Strategy consultation meeting - Exploring digital ildren's health and well-being; 16) Migration and UHC official side event; and 17) a meeting with UNFPA, regarding collaboration over the ICPD+25 Summit in Nairobi. Inst. Organized a capacity building workshop attended by over 80 MPs at IPU Assembly in Qatar (April) ites, laws and social norms that remove barriers dia/news/2019/lessons-on-health-financing-legislation-and-partnerships/en/). Hosted a side event on how to reach the hard to reach in implementing the UHC resolution. Developed and implemented rengthening the language on WCAH in the IPU resolution on UHC. The campaign, which centred on ge and bilateral outreach, was very effective and the IPU UHC resolution is the most progressive	m			
		sessions/events; 400 partners; and In the 28 days sp	3) facilitated 50 pd 5) disseminated anning the WHA a					
Effective tracking of the Global Strategy objectives and of	Track and report on EWEC commitments; synthesize progress on outcomes; support constituencies to use	Countdown to 20 articles (includin the world and inc	030, the IAP and P g commentaries, o	the Global Strategy conducted in 2018 led to a reduction of reports and alignment between the H6, PMNCH and to the joint BMJ series "Leaving no woman, no child and no adolescent behind". The 14 op-eds, research and analysis) were written by university academics and UN scientists from around ies by Countdown to 2030, PMNCH, WHO, UNICEF, UNFPA and the IAP and PMNCH Board Chair. To be				



Cross themat	ic	Budget and expenditure	Budget:	US\$ 5,021,000	Sta	tus			
		Схрепанаге	Expenditure:	US\$ 4,726,668					
Partners	Secretariat	2019 Priority Del	iverables		6 m	1у			
national commit- ments to WCAH, including partner engagement and accountability at	tools to influence WCAH policy	Accountability Br accountability an (www.who.int/pr Tracking of EWEC	eakfast at UNGA; d published the remnch/media/new C non-state comm	, y ,					
national level		Reception PPT -	of EWEC non-state commitments continued with FP2020 and EWEC for reporting year 2019. The report was shared in PPT form https://www.everywomaneverychild.org/wp-content/uploads/2019/09/EWEC-Commitments-Presentation-for-High-Level-n-PPT -FINAL.pdf and presented at the EWEC High-Level Reception during UNGA https://www.who.int/pmnch/media/news/2019/new-commitments-for-EWEC/en/).						
		Evaluation was co	ompleted and pre	at country level was conducted using the MotionTracker tool (https://www.motiontracker.org/). sented to BMGF, PAI and FP2020 and also shared at the Accountability Breakfast during UNGA.					
		and LSHTM. A pa (https://www.wh	per with new Mu no.int/pmnch/me	and strengthen the tracking of ODA and domestic financing for WCAH/UHC , with OECD, Countdown skoka2 estimates was submitted to Lancet Global Health in December and published in March 2020 dia/news/2020/New-estimates-aid-for-RMNCH/en/).					
			ıctive, maternal, r	and LSHTM) on the paper in the BMJ series related to financial tracking analyses: "Equity of resource newborn and child health: are those most in need being left behind?", published in January 2020 68/bmj.m305).					
		mechanisms (incl will be revised an	uding performan d relaunched in 2	for an "Accountability Diagnostic Framework and Resource Kit" to strengthen accountability ce, financial and social accountability) in June. Due to the only bidder pulling out of process, the RFP 2020. See Concept Note: VnFSt0TUX0uIH71LZXT6IkG_Sx1d32Q/view?usp=sharing.					
		Published a syste	matic review on	professional accountability: countability/pmnch accountability white paper.pdf.					



Cross themat	ic	Budget and expenditure	Budget: Expenditure:	US\$ 5,021,000 US\$ 4,726,668	Sta	tus
Partners	Secretariat	2019 Priority Del	ndiaa			
	IAP global accountability (IAP report)	policy/accountab 2019 include: 1) is special BMJ supp for integrated accountry action are in coordination was Africa Business For Co-Chair, IAP; 3) submitted at High champions, commeffective, efficient	bility briefs, and in independent reviouslement, and IAP 2 countability for hand impact (e.g. IAI vith partners (PM orum, Pacific Disapromoted accours h-Level Meeting of munity engagement and accountable	Inplementing community engagement and targeted communication. Examples of IAP deliverables in ew to catalyse EWEC Global Strategy progress and accountabilities (e.g. editorial on accountability for 2020 report preparations underway, which at the request of the UN SG will include recommendations ealth under UHC going forward); 2) disseminated IAP reviews and recommendations to support of accountability briefs on 2017 report and 2018 report); speaking engagements at high-impact events, NCH, UHC2030, OECD, NCD Alliance etc), including PMAC, WHA, Women Deliver Conference, first bility Forum, UNGA SDG Media Zone Interview with Minister of Health, South Africa and Kul Gautam, stability principles and advocated for remedy and action with relevant partners (e.g. IAP statement on UHC, editorials on strategic issues, e.g. HPV vaccine, bilateral follow-up with leaders and not workshop co-organized with WHO HRP at COPASAH Symposium); and 4) IAP governance — e management of IAP to achieve aims (strategy, planning, partnerships, evaluation). A new IAP results		



Early Childhood Dev	elonment	Budget and	Budget:	US\$ 832,000	Status
Larry Cillianood Dev		expenditure		US\$ 783,228	
Partners	Secretariat	2019 Priority De	eliverables		6m 1y
			AN	IALYSIS	
Develop and disseminate ECD innovation and knowledge briefs, including products related to the Nurturing Care Framework (NCF)	Facilitate consensus building; make available agreed knowledge and innovation products (to be decided) through websites, communities of practice, workshops and events	(https://nurturii disseminate and care.org/innova Contributed to to operationalizati content/upload questions); and content/upload Develop country webinars, etc. D Developed a paradolescent behi Developed a ter	implement the Nating for ecd-2/. The development on of the Framew (\$/2019/07/Opera 3) a closer look a (\$/2019/09/Nurtury) case studies on deliverable change (per on inequalities and "series to be la (\$100 mplate to guide the ces/groups (e.g. \$100 mplate to guide the ces/groups (e.g	d dissemination of the NCF globally, regionally and nationally in the year after its launch awork-dissemination?p=4343). Over 30 countries have made concerted efforts to NCF. The report of the global technical meeting in June is available at: <a "="" href="https://nurturing-nurtur</td><td></td></tr><tr><th></th><th></th><th></th><th>,</th><th>GNMENT</th><th></th></tr><tr><td>Promote adoption of the NCF and its principles in</td><td>Organize consensus
meetings; coordinate
publication of the NCF; align</td><td>, .</td><td>d a technical mee
ting for ecd-2/).</td><td>ting to take stock of dissemination and implementation of the NCF (https://nurturing-</td><td></td></tr><tr><td>relevant strategies in 5-10 countries (2019-2020)</td><td>partners behind the NCF; support work in 5 countries</td><td>Contributing to</td><td>the work of the c</td><td>oordinating team, including setting up the working groups.</td><td></td></tr><tr><th></th><th></th><th></th><th>AD</th><th>VOCACY</th><th></th></tr><tr><td>Develop and integrate
advocacy messages and
products on NCF/ECD into</td><td>Produce and disseminate advocacy products and digital content; co-organize</td><td>account, docum</td><td>enting and disser</td><td>the nurturing care website (https://nurturing-care.org/) and accompanying Twitter ninating how the NCF is being taken forward by partners and countries. On average, the onth between July and December.	



Early Childhood Dev	elonment	Budget and	Budget:	US\$ 832,000	Stat	us
Larry Childhood Devi		expenditure	Expenditure:	US\$ 783,228		
Partners	Secretariat	2019 Priority De	eliverables		6m	1у
advocacy campaigns in 5-10 countries	NCF and ECD advocacy campaigns and events	in the health sec Developed quar (https://nurturi Contributed to t implementation Implementing the	ctor at national ar terly e-newslette ng-care.org/news the organization of the NCF: 1) In the NCF in countrie	ECD Advocacy Working Group and developed a draft strategy to guide advocacy for ECD and subnational levels. Also assessed the need for an advocacy toolkit. It is (September and December) capturing updates at global, regional and national levels and participated in two global meetings to encourage attention to ECD and movating for ECD in June (https://nurturing-care.org/innovating for ecd-2/) and 2) ses with high burden of HIV in July (https://nurturing-care.org/ncf and hiv/). Network established and championing ECD.	-	
			ACCOL	INTABILITY		
Develop and use annual review at WHA of country profiles, scorecards and equity analysis for review and remedial action in 5-10 countries	Synthesize progress; support development and dissemination of country profiles and equity analysis, and of tools and mechanisms to strengthen accountability			try profiles at the Accountability Breakfast during UNGA. The number of countries was //nurturing-care.org/resources/country-profiles).		



Adolescent Health a	nd Well-Being	Budget and	Budget:	US\$ 874,000	Statu	S
		expenditure	Expenditure:	US\$ 822,766		
Partners	Secretariat	2019 Priority D	eliverables		6m	1у
			1A	NALYSIS		
Develop innovation and knowledge briefs; publish and widely disseminate multisectoral case studies	Facilitate consensus building and make available agreed knowledge and innovation products	products targe (https://www.' Concept note of end of 2021). Of next steps, included note for the Fr. (https://drive.g Knowledge sur (https://www.' adolescent em	ting young people who.int/pmnch/mon the Adolescent Consultations held uding two think pamework; and an google.com/drive/nmary on adolesc who.int/pmnch/kipowerment finalization.	ed and youth-serving organizations established on PMNCH's website, featuring three via social media, webinars and in-person training / workshops redia/news/2018/meaningful-adolescent-and-youth/en/). Well-Being Framework developed with key stakeholders (Framework to be finalized by with WHO, H6 and youth to agree on the approach to developing the Framework and ieces to be published in 2020. Three products delivered: scoping of the literature; concept analysis of comparisons with the Nurturing Care Framework (u/O/folders/1SBO6NawjvigPQCS3Oc9INGs3bWIwTo8q). Tent mental health developed and published nowledge/publications/AMH.pdf?ua=1). Content for the knowledge summary on red (will be designed in Q1 2020). Note: The 2016 adolescent health and well-being rated in 2021, following development of the Adolescent Well-Being Framework.		
			ALI	GNMENT		
Align partners to develop 5- 10 national adolescent health and well-being plans, and ensure meaningful engagement of adolescents	Provide capacity building support to 5 youth-led coalitions to engage meaningfully in national planning processes; support national multistakeholder	High-Level Stee etc. (https://w this topic: 1) U (https://www.i responsibility f 5196(19)30172	ering Group, PMN www.who.int/pmnorgency for transforthelancet.com/jouthelancet.com/jouthengagem?-X/fulltext) and 3	ecision-making at global levels was improved through active AY participation on the EWEC CH Board and Committees, GFF Investment Group, IPU Assembly, UN Youth Strategy, AU, ch/media/news/2018/ayc-brochure.pdf). The AYC contributed to three commentaries on rmation: youth engagement in global health in a two-way street (https://www.thelancet.com/journals/lanplh/article/PIIS2214-109X(19)30221-9/fulltext); 2) Changing the narrative: nent is a two-way street (https://www.thelancet.com/journals/lanplh/article/PIIS2542-1) Adolescent SRHR: a stock-taking and call to action on the 25th Anniversary of ICPD doi/full/10.1080/26410397.2019.1676006).		
and youth (AY) in national health planning processes, including GFF ICs	platforms to prioritize investments in AY health and well-being; manage the AYC mentorship programme	Cameroon, Ind adolescent hea GFF Investmen national policy	ia, Kenya, Malawi Ilth and well-being t Cases. More tha dialogues and pla	he Advocating for Change for Adolescents toolkit in five countries. AY networks in and Nigeria used their grants to engage in planning and development of national g plans, which were embedded in national health development plans/budgets, including in 6,600 young people have been mobilized at national and subnational levels to engage in nning processes on WCAH, with 250 decision-makers reached. An advocacy brief was t, synthesizing challenges, successes and lessons		



Adolescent Health ar	nd Well-Being	Budget and	Budget:	US\$ 874,000	Stat	tus
Partners	Secretariat	expenditure 2019 Priority De	Expenditure:	US\$ 822,766	6m	
		(https://www.w selected at the of The Advocacy for projects, update (https://www.w well-being was on a five-part bl (https://www.w GFF AY engager the updated GF August, with 50 content/upload Independent AY of the AYC (http EWEC LAC colla plans/programm health. Work co	who.int/pmnch/me end of 2019. or Change for Ado ed data and new in who.int/pmnch/kn hosted in August/ log series, highligh who.int/pmnch/me ment: PMNCH con F Youth Addendur young people reg ls/2019/05/GFF-Ad //C Assessment wa os://drive.google.co boration on adole mes, incorporating ommenced on trar	lescents toolkit was revised and improved, with case studies from the first five pilot information (e.g. information on GFF, etc.) owledge/publications/advocacy_toolkit.pdf). A webinar series on adolescent health and September covering five topic areas and reaching 800 young people. Country partners led uting their experience of advocacy and accountability work in their respective countries redia/news/2019/Adolescent_health_and_well-being_webinars/en/index1.html). ducted an analysis of meaningful AY engagement in four GFF countries, which fed into m, as part of the GFF Civil Society Strategy. This was presented in a GFF AY webinar in instered. See GFF AY action plan: https://www.csogffhub.org/wp-dolescent-and-Youth-Engagement-Action-Plandocx . Is undertaken, providing useful inputs to PMNCH's 2021-2025 Strategy, including the work rom/drive/u/0/folders/16XVVgpKk1PTMF95y9VkLG7uAU5WcBLfz). Is scents resulted in four countries with revised national adolescent health and well-being a series of interventions that have proven effective in mitigating or removing barriers to inslating the Advocating for Change for Adolescents toolkit into Spanish and will be tho.int/pmnch/about/strategy/pmnch_workplans/en/).		
	'		, ,	/OCACY		
Deliver multisectoral country-specific campaigns for improved AY health and well-being in 5-10 countries, establish high-level coalition linking national/ global champions	Support organization and implementation of 5 campaigns; support high-level coalition of national and global champions and 10 youth coalitions to advocate (using WD / PMNCH Advocacy Toolkit)	during UNGA (hyouth signature for-action/en/), country-led coa	e session was held and two webinar lition to mobilize	ell-being was developed in wide consultation with partners. Consultations were held int/pmnch/media/news/2019/call-to-action-for-adolescents/en/) and ICPD+25, where a with over 500 participants (https://www.who.int/pmnch/media/news/2019/ICPD25-call-s were organized with over 100 participants. In parallel, efforts were made to build a champions and partners to support the Call to Action's key recommendations, including a 22. By the end of 2019, more than 20 countries had formally endorsed the Call to Action.		
			ACCOU	NTABILITY		



Adolescent Health a	nd Well-Being	Budget and expenditure	Budget: US\$ 874,000 Expenditure: US\$ 822,766	Sta	tus
Partners	Secretariat	2019 Priority De	eliverables	6m	1у
Track and report on progress, including country profiles and score-cards, as	Track AY commitments; synthesize progress on outcomes; support 5 youth- led coalitions to conduct	Global Meaning	mechanism to track commitments and actions associated with the adoption and implementation of the sful Adolescent and Youth Engagement Consensus Statement was developed and launched to commence in www.who.int/pmnch/mye-statement.pdf). The Statement had received 250 endorsements by the end of		
well as equity analysis for review and remedial action in 5-10 countries	accountability/advocacy (including dissemination of country profiles and equity analyses)	numbers say" w	ntry Profiles, developed by WHO, featured during the World Health Assembly, in PMNCH's "What the vebinar and at the PMNCH Accountability Breakfast during UNGA. Details available at: wn2030.org/equity-profiles.		



	I Distriction in Constitution	Budget and	Budget:	US\$ 843,000	Status		
Quality, Equity and Dignity in Services		expenditure	Expenditure:	US\$ 793,583			
Partners	Secretariat	2019 Priority D	eliverables		6m 1y		
				ANALYSIS			
and knowledge briefs building and make		the World's Nurs	ing (to be launche	le of midwifery in QED, building on the State of the World's Midwifery (SoWMy) and State of d during World Health Day 2020). SoWMy, led by UNFPA and ICM, will now be launched in en delayed by a year.			
publish and disseminate multisectoral case studies in BMJ	knowledge and innovation products through various means	• •		e WHA resolution on midwifery (to be discussed at EB and WHA 2020), ongoing throughout d supported side-event during WHA and provided inputs to social media/communication			
			,	ALIGNMENT			
Align partners behind QoC Framework to	Support MSP, ensuring more meaningful engagement to integrate	Incorporated QED principles and guidance into proposals for supporting national multistakeholder platforms through the H6 in 10 countries.					
strengthen QED policies and programmes in 5-10 countries	QED into national plans and strategies in 5+ QoC network countries	Strengthen CSO engagement in five country's QoC networks through resources and technical support to CSOs in collaborati with QoC networks and partners. This deliverable has been down-prioritized.					
				ADVOCACY			
Conduct advocacy in 5- 10 countries and	Facilitate development of QED advocacy toolkit and	Worked with leadership of QED-related movements (ENAP, EPMM, etc.) to ensure coordinated efforts and messaging.					
promote QED globally in UHC delivery, including through roll out of "What We Want" campaign	its dissemination and broad use by partners; support and co-organize advocacy campaigns	Finalize QED content for advocacy toolkit and field test by end of year. First draft of toolkit completed. Agreement was rea that the advocacy toolkit will be a global good and cover all the thematic EWEC areas, however, this work was pushed to 2 or 2021.					
			AC	COUNTABILITY			
Track QED commitments and outcomes via accountability	Synthesize progress; support dissemination of country profiles and equity			ported on QED in PPT presented at UNGA (https://www.everywomaneverychild.org/wp-commitments-Presentation-for-High-Level-Reception PPT -FINAL.pdf).			



Quality, Equity and Dignity in Services		Budget and	Budget:	US\$ 843,000	Stat	tus
		expenditure	Expenditure:	US\$ 793,583		
Partners	Secretariat	2019 Priority De	eliverables		6m	1у
mechanisms including social accountability; strengthen citizen hearings	analysis; use tools and mechanisms to strengthen accountability, including social accountability mechanisms			earings, parliamentarian hearings, etc. through small grant support to GFF CSOs small-grants-mechanism-to-support-civil-society-engagement-alignment-and-coordinated).		



Sexual and Reproductive Health and Rights		Budget and expenditure						
Partners	Secretariat	2019 Priority [2019 Priority Deliverables					
				ANALYSIS				
Edited and published a Sida-commissioned paper and six country case studies on the process and results of efforts to include SRHR in UHC knowledge products to include generating products, including ODA future trends for SRHR to influence policy and olanning of the product of the process and results of efforts to include SRHR in national UHC benefits packages. Report was launched during ICPD+25 Nairobi Summit and discussed in concurrent session that included 300 participants. The case studies are seen as a key resource for solutions (https://www.who.int/pmnch/media/news/2019/new-sub-sahara-case-studies/en/). Planning began for a special issue in the journal Sexual and Reproductive Health Matters, focused on SRHR in UHC with the part of the most marginalized and vulnerable populations." A meeting partners was held in New York in May to discuss the concept. The call for submissions was launched in fall 2019, and the series is expected to be published in spring 2020.								
			'	ALIGNMENT				
Adopt integrated definition and essential SRHR interventions in UHC in 5-10 national plans (including GFF ICs)	Promote inclusion of SRHR in 5 national UHC and GFF ICs through support to CSO coalition building and meaningful engagement	group's membership, establishing new co-chairs (WHO, UNFPA, Government of South Africa) and drafting new Terms of Reference. PMNCH is also supporting the Geneva-based Ambassadorial Network on SRHR and UHC, co-led by Ethiopia and Sweden, which includes Ambassadors from 12 African countries. The network was established in late 2019 and will discuss						
				ADVOCACY				
Advocate for adoption of comprehensive, integrated definition of SRHR, and inclusion of SRHR in UHC through publications, websites, events, campaigns and media	Produce advocacy materials on positioning SRHR within WCAH life course approach, UHC and the SDGs; amplify through websites, events, joint campaigns, etc.	(https://www. targeted outre for the inclusion Organized pan International Celement to ach adolescents"; soutcomes" and	who.int/pmnch/neach. The Call to A con of SRHR in the els/sessions on SR Conference in Kiganieving UHC" and side-events at Word "Building bridge"	ndorsements for the Call to Action on SRHR in UHC nedia/news/2018/sexual-reproductive-health-rights/en/) via PMNCH's eblast and website and ction exceeded its target of 250 signatories and helped to shape the language for advocacy UHC Political Declaration. The Call to Action was shared at events throughout the year. RHR in UHC at key events and supported high-level participation: Africa Health Agenda ali in March; side-events at WHA on "Sexual and reproductive health and rights: an essential "The SDGs and leaving no one behind on the road to UHC: where are women, children and timen Deliver on "Supporting youth-led advocacy and agency for improved reproductive health as between SRHR and UHC"; and a concurrent session at the ICPD+25 Nairobi Summit on ources for sexual and reproductive health and rights". PMNCH contributed to another				



Sexual and Reproductive Health and Rights		Budget and expenditure	Budget: Expenditure:	US\$ 857,000 US\$ 806,762	Stat	.us		
Partners	Secretariat	2019 Priority D	eliverables		6m			
			urrent session at ICPD+25 led by the Kenyan Ministry of Health on "Prioritizing and accelerating quality and integrated oductive, maternal, newborn and child health services within UHC".					
		UNGA and the PMNCH Board opinion editoric SRHR in UHC. Toutlets. In additional which resulted Coordinated the on the inclusion	Developed and disseminated SRHR messaging through communication materials, including: 1) social media toolkits for WHA, JNGA and the Nairobi Summit; 2) talking points for key champions on SRHR related topics, including eight speeches for PMNCH Board Chair Helen Clark that either focused on or touched on SRHR; and 3) development and publication of an opinion editorial by current and former PMNCH Board Chairs Helen Clark, Michelle Bachelet and Graca Machel on prioritizing SRHR in UHC. This piece was published by Thompson Reuters and then republished by four African regional and national news outlets. In addition, PMNCH provided briefings and talking points for Helen Clark for further media engagement on SRHR, which resulted in coverage in 11 national, regional and international news outlets. Coordinated the development of advocacy materials to support civil society partners to conduct effective, tailored advocacy on the inclusion of SRHR in UHC benefits packages. Central to this was an unbranded key messaging document bringing together the key arguments for integrating SRHR as a key component of UHC, which was widely disseminated and used by					
			AC	CCOUNTABILITY	_			
Tuestanas	Tural, as as unit as a uta a u			nts and resources for SRHR, including through papers that were part of the BMJ series, written ch at PMAC in January 2020.				
Track progress (including country profiles and equity analysis); improve and align ODA reporting	Track commitments and synthesize progress on outcomes (including country profiles and equity analysis) and align reporting	10 largest dono development a (https://www.v ICPD+25 Nairol	SRHR official development assistance (ODA) forecast commissioned to generate projections of future trends, focusing on the 10 largest donors, to inform strategic discussions of the PMNCH Board and other key forums, including on the future of development assistance. The forecast estimates future trends in overall ODA, health ODA and SRHR ODA (https://www.who.int/pmnch/media/news/2019/srhr forecast web.pdf?ua=1). This work was finalized ahead of the ICPD+25 Nairobi Summit and presented to the PMNCH Board (SRHR thematic meeting), as well as at the Summit. It received media coverage through Devex.					



Empowerment of Women, Girls and		Budget and	Budget:	US\$ 746,000	Statu	IS			
Communities		expenditure	Expenditure: US\$ 702,269						
Partners	Secretariat	2019 Priority Deliver	ables		6m	1 y			
				ANALYSIS					
Develop and update evidence on WCA as agents for change; remove barriers to realizing potential	Knowledge products made available, including innovative approaches and synthesis of economic	gender inequality: W trends using Demogr care-seeking behavio	hat do we knov aphic and Heal our; and 4) Leve	elates to gender, rights and empowerment as part of the BMJ series: 1) Structural drivers of v, what we track and is there progress?; 2) Intimate partner violence: levels, inequalities and th Surveys; 3) Inequalities in phone access among women and the implications for RMCNH Is and trends in inequalities in perinatal mortality in 137 low- and middle-income countries. 1-2 and papers finalized in December; series to be launched at PMAC in January 2020.					
(including community engagement strategies for improving WCAH)	analysis in support of social, behavioural and community engagement (SBCE)	·		analysis in support of SBCE being developed, but postponed due to additional work on coding ts of the interventions needing to take place. Work will be finalized and published in 2020.					
		IPU handbook for parliamentarians on WCAH issues revised to promote budget allocation, legislation and accountability for WCAH. Draft outline developed and discussed at IPU Health Advisory Group meeting during 140th IPU Assembly in April and draft completed; to be published in 2020.							
				ALIGNMENT					
Effective interventions (including SBCE	Facilitate consensus-		nove barriers to	ed for 80 MPs at IPU Assembly in Qatar (April) on WCAH issues to influence policies, laws and improved WCAH (https://www.who.int/pmnch/media/news/2019/lessons-on-health-ps/en/).					
economic analysis) increasingly included in national plans, as well as laws, policies and social norms that remove barriers	building; synthesize economic analysis to influence policy; produce tools and materials on WCAH for parliamentarians	attended by over 40 action for WCAH to be Parliamentarians. The for improved access	Parliamentarian workshops held in Uganda and Rwanda aimed at improving action for WCAH. The two-day workshop in Uganda, attended by over 40 MPs, focused on financing for WCAH and resulted in the development of an action plan on parliamentarian action for WCAH to be implemented by the Uganda Chapter of the National Association of Women Ministers and Parliamentarians. The two-day workshop in Rwanda brought together over 40 MPs in a conversation about enabling legislation for improved access to services, especially aimed at removing barriers and challenges faced by adolescents in accessing HIV treatment and SRH services, including for gender based violence.						
		Side event organized at the IPU Assembly in October on how to reach the hard to reach when implementing the UHC resolution.							
				ADVOCACY					
Advocate for enhanced self-care and care-seeking behaviour, as	Produce advocacy materials; develop advocacy roadmap with	· ·		nce self-care and care-seeking behaviour (including SBCE), as well as empowerment issues olicies and social norms for WCAH. Product down prioritized and pushed to 2020.					



Empowerment of Women, Girls and Communities		Budget and				
		expenditure	Expenditure: US\$ 702,269			
Partners	Secretariat	2019 Priority Deliver	ables	6m	1	
well as empowerment issues	champions; co-organize campaigns and events	centred on the devel	Designed an advocacy campaign aimed at strengthening the language on WCAH in the IPU resolution on UHC. The campaign centred on the development of model language and bilateral outreach, which was highly effective and resulted in the most progressive resolution on WCAH.			
			ACCOUNTABILITY			
Track progress (including country profiles) and use data for review and remedial action in 5-10 countries; strengthen political and social accountability mechanisms	Support development of accountability tools and materials; support civil society coalitions to conduct social accountability	strengthen social acc	vailable accountability diagnostic framework and resource toolkit (including social accountability) to countability mechanisms at national and subnational level. The Concept Note was developed and the RFP was wever due to the only bidder pulling out of process, the RFP will need be revised and relaunched in 2020. See //drive.google.com/file/d/1JVnFSt0TUX0uIH71LZXT6lkG Sx1d32Q/view?usp=sharing.			



Humanitarian and Fragile Settings		Budget and	Budget:	US\$ 827,000	Status			
Tiumamitanan anu	Fragile Settings	expenditure	Expenditure:	US\$ 778,521	i			
Partners	Secretariat	2019 Priority D	Deliverables		6m 1y			
				ANALYSIS				
			nsultations of the er inputs in its d	e BRANCH Consortium on the SRMNCAH+N in conflict settings Lancet series to ensure a broader evelopment.				
Disseminate knowledge briefs on WCAH in HFS and multisectoral	Facilitate consensus on evidence and develop synthesis on innovative	HFS (https://w	ww.who.int/pr	knowledge summaries on WCAH in HFS at WHA in May: 1) Introduction and overview of WCAH in mnch/media/news/2019/PMNCH-knowledge-brief-1.pdf?ua=1); and 2) Digital opportunities for who.int/pmnch/media/news/2019/PMNCH-knowledge-brief-2.pdf?ua=1).				
knowledge products; use these to influence policy and planning in 5-	solutions for WCAH in HSF; support work in 5+ countries	Contributed to the development of the "Roadmap to accelerate progress for every newborn in humanitarian settings" (https://www.healthynewbornnetwork.org/resource/newbornroadmap/).						
10 countries	Countries	interventions,	to enable stake	HFS in the UHC UN guidance document, to be used in conjunction with the WHO menu of UHC cholders to easily identify a set of interlinked HFS interventions to be included in national UHC as pushed to 2020 because of delays in the WHO essential interventions compendium.				
				ALIGNMENT				
Forge consensus on integrating WCAH into	Facilitate engagement across constituencies;	_		takeholder consultation to discuss options for better coordination for WCAH in HFS. Consultation drive.google.com/drive/u/0/folders/15lRcVZHPdLVmv-YDEEtNM5jX1UfAm2Mr.				
HFS; encourage multi- stakeholder groups to agree and execute action plan around WCAH in 5-10 countries		Conducted mapping and partner consultations to identify gaps and build consensus around WCAH issues in HFS. Findings are detailed in an analysis paper: https://drive.google.com/drive/u/0/folders/15lRcVZHPdLVmv-YDEEtNM5jX1UfAm2Mr.						
				ADVOCACY				
Develop advocacy products for integrating	Develop advocacy materials and roadmap to amplify findings and action plans of WCAH in HFS	Organized side-events at WHA and Women Deliver to highlight WCAH issues in HFS, and organized a migration event during UNGA (https://www.who.int/pmnch/media/events/wha72/en/).						
WCAH into HFS and for innovative solutions to accelerate progress			-	dmap with partners to be more strategic on building consensus and better coordination of WCAH to 2020 as part of the priority setting exercise.				



Humanitarian and Fragile Settings		Budget and	Budget and Budget: US\$ 827,000 Expenditure: US\$ 778,521		Sta	tus	
Partners	Secretariat	<u> </u>	' '	US\$ 778,521	6m	1y	
raithers	Secretariat	2019 PHOHICY L	2019 Priority Deliverables				
Establish monitoring and accountability framework for WCAH in HSF, report progress and strengthen accountability mechanisms	Facilitate consensus around monitoring and evaluation framework for WCAH in HFS; disseminate progress reports and strengthen accountability mechanisms (e.g. tools)	PMNCH comm (https://www.	Developed and launched during UNGA an analysis of EWEC commitments for HFS (https://www.everywomaneverychild.org/wpcontent/uploads/2018/09/commitments-report-2015-2017.pdf). PMNCH committed to the UN Secretary-General's Agenda for Humanity (https://www.agendaforhumanity.org/stakeholders/commitments/36445). Organized a hackathon event with a focus on digital technology for accountability in HFS (https://www.who.int/pmnch/media/news/2019/first-pmnch-hackathon/en/).				



Final financial summary for 2019 (1 January to 31 December 2019)

Table 1 below provides interim information on the total expenditure and encumbrances (i.e. utilization) associated with the delivery of PMNCH's 2019 workplan to 31 December 2019, together with allocations of revenues and utilization by category and set against the Essential Level budget of US\$ 10 million.

Table 1: Interim financial update - available resource, expenditure and encumbrances, and implementation rate (US\$) in 2019

PMNCH 2019 workplan categories	Budget	Available resources 31 Dec 2019	Expenditure & encumbrances 31 Dec 2019	Implementation (Resources) 31 Dec 2019	Implementation (Budget)
Cross-thematic work	5,021,000	5,151,428	4,726,668		
Workstream 1. Early Childhood Development	832,000	853,612	783,228		
Workstream 2. Adolescents' Health and Well-Being	874,000	896,703	822,766		
Workstream 3. Quality, Equity and Dignity in Services	843,000	864,898	793,583		
Workstream 4. Sexual and Reproductive Health and Rights	857,000	879,262	806,762		
Workstream 5. Empowerment of Women, Girls and Communities	746,000	765,378	702,269		
Workstream 6. Humanitarian and Fragile Settings	827,000	848,483	778,521		
Total Essential Budget	10,000,000	10,259,764	9,413,798	92%	94%