

35th PMNCH Board Meeting Agenda

15 May 2025, 13:00 – 16:30 CET 16 May 2025, 09:00 – 17:00 CET

Venue: D 23016 – UNAIDS/WHO (D Building), Geneva, Switzerland

The 35th PMNCH Board meeting will provide an opportunity for the Board members to:

- Review and approve PMNCH's 2026 to 2030 Strategy, together with its Theory of Action and Monitoring, Evaluation and Learning Framework, including reflections on how PMNCH can contribute to the post-2030 UN development goal-setting process.
- 2. Explore options and brainstorm approaches to resourcing PMNCH's 2026 to 2030 Strategy, reflecting on PMNCH's unique contribution within the global health landscape.

Thursday 15 May 2025

10:00 - 11.00 PMNCH Standing Committee Meeting

The PMNCH Standing Committee will hold its first in person meeting in advance of the PMNCH Board meeting. The meeting objectives will include an update and discussions on PMNCH's finances and operations, as per the mandate of the Standing Committee.

This meeting will be open to Standing Committee members only.

13:00 – 13.45 ITEM 1 - Opening remarks of the 35th PMNCH Board Meeting

Session Chair: Helen Clark

Objectives: Opportunity to declare conflict of interest, adoption of Board Agenda and PMNCH Board Notes for the Record (December 2024 and April 2025)

- Welcome to PMNCH Board Members Helen Clark, PMNCH Board Chair
- Keynote addresses:
 - Jagat Prakash Nadda, Minister of Health and Family Welfare, Government of India
 - Aaron Motsoaledi, Minister of Health, Government of the Republic of South Africa
 - o Rajat Khosla, PMNCH Executive Director
- Adoption of the PMNCH 35th Board Agenda



- Board Approval of the Note for the Record of the 34th Board meeting and April 2025 Board check-in
- Conflict of Interest review

13.45 – 14:45 ITEM 2 - PMNCH 2026 to 2030 Strategy: Review and Approval

Session Chair: Helen Clark

Objectives: PMNCH Board to review and approve PMNCH 2026 to 2030 Strategy

Presentation:

PMNCH 2026 to 2030 Strategy: Rajat Khosla, PMNCH Executive Director

Background document:

Draft Final PMNCH 2026 to 2030 Strategy

Session flow

13:45 – 14:00: Presentation
14:00 – 14:45: Discussion

14:45 – 15:15 Coffee Break

15:15 – 16:15 ITEM 2 (Continued) PMNCH 2026 to 2030 Strategy: Theory of Action (TOA) and Monitoring, Evaluation, and Learning (MEL) Framework

Session Chair: Helen Clark

Objectives: PMNCH Board to review and approve the ToA and the MEL Framework underpinning the PMNCH 2026 to 2030 Strategy

Presentations:

 PMNCH Theory of Action and Monitoring, Evaluation, and Learning Framework: Nina Schwalbe, CEO Spark Street Advisors

Background document:

Draft Final PMNCH 2026 to 2030 Strategy

Session flow

• 15:15 – 15:30: Presentation

• 15:30 – 16:15: Discussion and strategy adoption

16:15 – 16:30 Closing and reflections from Day One



Helen Clark to provide a verbal summary of key thematic issues emerging on Day 1.

PMNCH Board Dinner, Venue La Perle du Lac (6pm onwards)

Friday 16 May 2025

09:00 – 09:15 Day Two welcome remarks

Session Chair: Helen Clark

Recap of Day 1 discussions

09:15 – 10:45 ITEM 3 - Shifting Geopolitical Context and Reforms of Global Health Architecture: Implications for PMNCH and Strategy Implementation

Session Chair: Helen Clark

Objectives: PMNCH Board to reflect on shifts in geopolitics and global health architecture and its implications for PMNCH

Presentations:

- Rajat Khosla, framing remarks on trends and their implications
- Kathleen Sherwin, moderate discussion and workshop considerations for PMNCH 2026-27 workplan

Background document:

Draft Final PMNCH 2026 to 2030 Strategy

Session flow

09:15 – 09:20: Presentation
09:20 – 10:45: Discussion

10:45 – 11:15 Coffee Break

11.15 – 12.15 ITEM 3 (Continued) – Governance considerations emerging from reforms of global health architecture and PMNCH hosting arrangement

Session chair: Helen Clark

Objective: PMNCH Board to take stock of Governance considerations emerging from reforms of global health architecture and PMNCH hosting arrangement

Presentation:

• Kate Gilmore, Special Advisor to the PMNCH Board



Session flow

11:15 – 11:30: Presentation
11:30 – 12:15: Discussion

12:15 - 13:45 Lunch

13:45 - 14:45 ITEM 4 - PMNCH Branding Refresh

Session Chair: Helen Clark

Objectives: PMNCH Board to discuss options for a branding refresh of PMNCH in the context of the 2026 to 2030 Strategy

Presentations:

PMNCH's Branding Refresh options: Rajat Khosla, PMNCH Executive Director

Session flow

13:45 – 14:00: Presentation
14:00 – 14:45: Discussion

14:45 – 15.45 ITEM 5 – Resource Mobilization for the PMNCH 2026 to 2030 Strategy

Session chair: Helen Clark

Objective: PMNCH Board to discuss its engagement in PMNCH's Resource Mobilization activities for the 2026 to 2030 Strategy

Presentation:

Mobilizing resources for PMNCH, Rajat Khosla PMNCH Executive Director

Session flow

14:45 – 15:00: Presentation
15:00 – 15:45: Discussion

15:45 – 16:45 ITEM 6 – Strategy Launch & Next steps, PMNCH Board meeting, November 2025

Chair: Helen Clark

Objective: Discuss options for Strategy launch and agree on key objectives for the PMNCH November 2025 Board meeting

Presentation:



Hosted by the World Health Organization

 Strategy launch options and proposed objectives for November 2025 Board meeting: Rajat Khosla, PMNCH Executive Director

Session flow

15:45 – 16:00: Presentation
16:00 – 16:45: Discussion

16:45 - 17:00 ITEM 7 - Closing

Chair: Helen Clark

Objective: Closing comments, thank you to Board Members

