

The Partnership's 17th Board Meeting 13-14 October 2015, Lusaka, Zambia

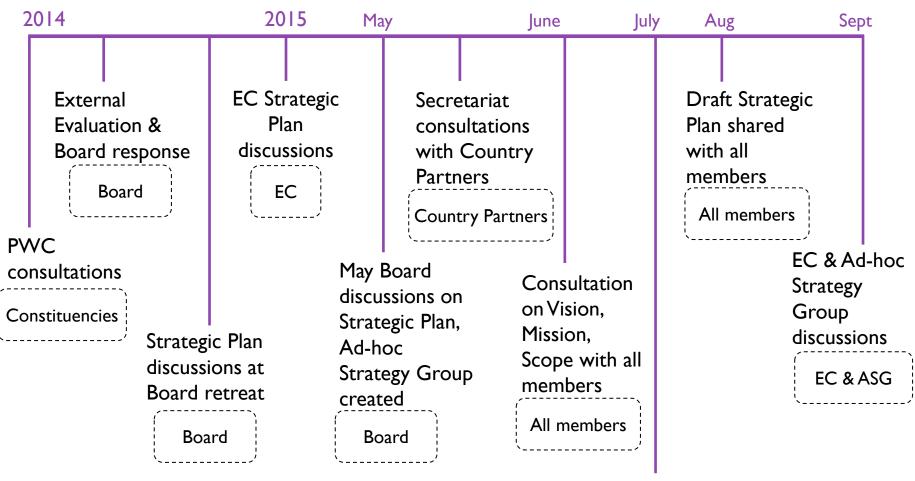
The Partnership's Draft 2016-2020 Strategic Plan

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The Partnership for Maternal, Newborn and Child Health

Secretariat Hosted by the World Health Organization and Board Chaired by Mrs Graça Machel

Strategic Plan development process



Secretariat weekly meetings
Governance strengthening process



Changing context

- No one left behind: Every Woman, Every Child, Every Adolescent, Every Setting
- Survive, Thrive, Transform
- Unfinished business of MDGs
- Building on lessons learned & incorporating independent Expert Review Group and other evaluation recommendations
- Becoming «The Partnership in support of Every Woman Every Child»



Executive Summary

Strategic Plan

2016 - 2020



Our vision

A world in which every woman, child and adolescent in every setting realizes their rights to physical and mental health and wellbeing has social and economic opportunities, and is able to participate fully in shaping prosperous and sustainable societies.

Our mission

To increase the engagement, alignment and accountability of partners, by creating a multi-stakeholder platform that will support the successful implementation of the Global Strategy, enabling partners to achieve more together than any individual Partner could do alone.

The Partnership fully supports the 2030 Global Strategy targets to Leave No one Behind. Over the life of this Strategic Plan the Partnership will focus efforts on:

- Survive: End preventable deaths
- Thrive: Ensure health and well-being
- Transform: Expand enabling environments

on

- Focusing Prioritising the unfinished business of the MDGs, with a focus on equity to address the most marginalised, excluded and high burden populations and settings
 - Accelerating action on "frontier" challenges: including stillbirths, comprehensive SRHR, adolescents' unique needs, & action in humanitarian settings/ everywhere
 - Enabling intersectoral collaboration among Partners and related sectors to address the drivers of ill health and inequity

Deploying these Core Functions

Alignment

Analysis

Accountability

Advocacy

To pursue these Strategic **Objectives**

and deliver these high level Results



Prioritise countries

Strengthening multi-stakeholder platforms in particular in high burden countries and marginalized communities to address equity

Country focused multi-stakeholder platforms and processes, align all stakeholders and most affected communities to shape priorities, policy, financing; programme decision making.



Sustain & Focus Impact

Shape efforts to ensure the Global Strategy is financed, implemented and has impact every where

Health and well-being outcomes for women, newborns, children and adolescents, especially the marginalised, excluded and those lagging behind are central.



Champion Accountability

Foster a culture of accountability across all partners to hold themselves & each other to account for delivery

Unified, independent and mutual accountability for results resources and rights, building accountability by duty bearers to rights holders, driving advocacy for impact.



Grow & Deepen Partnership

Expand, balance and deepen meaningful engagement of all Partners in the Partnership

Inclusive, diverse, balanced engagement of committed Partners strengthens collective action to drive effective policies, programmes & finance.

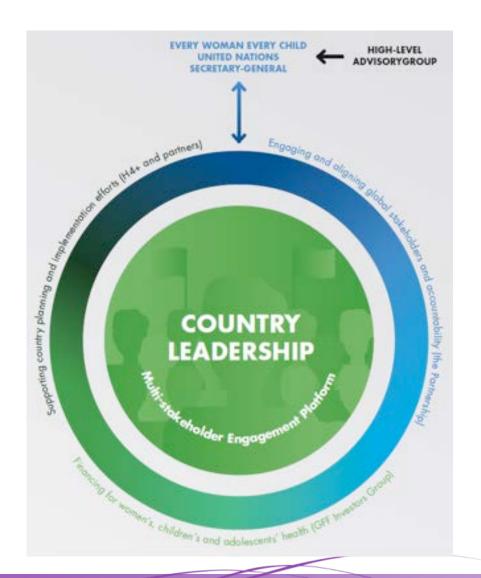
Monitored through

Periodic review and adjustment to ensure the Strategic Plan remains fit for purpose.

The Strategic Plan will be accompanied by a Business Plan, Annual work plans and budgets, and communication and advocacy strategies.



Global Context



The 4 As

Women, children and adolescents in every setting realize their rights to physical and mental health and well-being, achieving the vision of the Global Strategy and the SDGs, and leaving no one behind.



Leadership and collective action platform Engaging partners in health & inter-related sectors Led by an inclusive Board, served by an effective Secretariat



SOI: Prioritise countries

- The Partnership will be at the service of countries, focusing especially on the populations and places where the burden is highest, the need greatest, and inequity most acute.
- The Partnership supports the development of multistakeholder processes and platforms, and defines best practices for these processes, to amplify sub-national, national and regional voices, to foster inclusivity of diverse partners and to facilitate dialogue and interaction among these different stakeholders at global, regional, national and sub-national levels to align around country-led actions and priorities.

SO2: Sustain and focus impact

- The Partnership will drive advocacy to sustain and focus impact and the delivery of policies, programmes, services and care from an ever-growing number and range of Partners helping to support sub-national, national, regional and global levels to deliver the goals of the Global Strategy;
- It will do this with a focus on equity, the most vulnerable and marginalized, those in difficult or challenging contexts, and responding to the findings from accountability processes to ensure that women, children and adolescents remain at the heart of the global development agenda.

SO3: Champion accountability

- Effective accountability processes drive continuous improvement. Robust accountability begins with the commitments that Partners make to each other and to the people they aim to serve.
- Accountability requires an open, transparent forum in which Partners hold themselves and each other accountable for their commitments, actions and the results that follow.
- The Partnership will cultivate a climate of open accountability among its Partners to drive purposeful engagement and sustained commitment.



SO4: Grow and deepen partnership

- The Partnership will engage and align a broad and inclusive range of Partners for action and accountability to deliver the Global Strategy.
- It is, and will continue to be, the platform through which the whole movement comes together.
- Diversity, scale, balance and engagement are central to the strength of the Partnership fostering collective action and energising the Every Woman Every Child movement.

Scope & Targets

- > The Partnership fully supports all the targets set out in the Global Strategy.
- > The Partnership was formed and continues to be oriented by, and focused upon, the improvement of the health and well-being of all women, newborns, children and adolescents everywhere. As such, in all that it does, the Partnership will be driven by an urgency and ambition to:
 - Reduce global maternal mortality to 70 or fewer deaths per 100,000 live births;
 - Reduce child mortality in every country to 25 or fewer deaths per 1,000 live births;
 - Reduce newborn mortality and infant mortality in every country to 12 or fewer deaths per 1,000 live births;
 - Ensure at least 75% of demand for family planning is satisfied with modern contraception among all women and adolescents (universal access to sexual and reproductive health-care services including for family planning and rights) [3.7/5.6]
- > Be fully inclusive and leave no one behind; disaggregated data to track progress.



Scope and targets (cont'd)

- > The achievement of these outcomes will require transformation in the lives of women, adolescents and children beyond the health sector (as the Global Strategy clearly demonstrates).
- > As needed and periodically agreed, the Partnership will engage in/with other targets and areas to advance its work on these core targets.
- > For example, the evidence shows that ending preventable deaths will require substantial progress on other targets (including but not limited to) nutrition, education, ending harmful practices including early marriage, water and sanitation among others.
- > The Partnership will maintain a state of continued flexibility, learning and adaptation including gathering the evidence on intersectoral working.

^{*} Note: this relates to the Partnership; the Secretariat should adopt a focused approach to supporting the partners to take this forward



Accountability: 3 distinct roles for PMNCH

I. A formal role in the architecture:

- a. Partnership to play a coordination role in the Global Accountability Framework
- Form a working group to nominate members of the IAP to the UNSG
- c. Host the secretariat for the IAP
- 2. A function of the Partnership: fostering and championing a culture of mutual accountability
 - Among partners (global, regional and global)
 - Of duty bearers to rights holders
 - Contribute evidence to the formal accountability process
 - Follow-up recommendations of the IAP
- 3. A requirement of the Partnership as an organisation to account for its own delivery

Discussion on the Draft 2016-2020 Strategic Plan

- Is the plan ambitious yet measureable and achievable?
- Is the Strategic Plan adequately flexible to adapt to an evolving SRMNCAH landscape and SDG framework?



