

Progress Report for 1 January to 31 December 2019 - PMNCH 2018 to 2020 Business Plan Deliverables

Rolling workplan for 2019 deliverables funded by PMNCH and/or directly facilitated by PMNCH Secretariat

Status key at 6 months (30 June 2019) and 1 year (31 December 2019)

- Deliverable completed **by 31 December 2019**
- Started and on track
- In process but at risk – risks identified that may cause delay, budget overrun and/or alteration of plans
- Work stopped and was not be delivered to plan and budget, due to, for example, lack of funds, change in priorities, other partners doing this work, etc.

Cross thematic		Budget and expenditure	Budget: US\$ 5,021,000	Status		
			Expenditure: US\$ 4,726,668			
Partners	Secretariat	2019 Priority Deliverables			6 m	1y
ANALYSIS						
Increase access to and use of knowledge to enhance policy, service delivery and financing mechanisms for WCAH	Facilitate consultation, consensus building, and knowledge synthesis development and dissemination, including digital content	WCAH in UHC advocacy brief developed (https://www.who.int/pmnch/knowledge/publications/PMNCH_WCAH_brochure.pdf?ua=1) to amplify key evidence and arguments for why addressing WCAH is central to achieving UHC and the SDGs, and to demonstrate the return on investment for proven and cost-effective WCAH interventions. The document was disseminated widely and resulted in more prominent inclusion of WCAH in WHA’s UHC resolution (https://apps.who.int/gb/ebwha/pdf_files/EB144/B144_R9-en.pdf), IPU’s UHC resolution (https://www.who.int/pmnch/media/news/2019/Belgrade-resolution.pdf?ua=1) and UNGA’s UHC declaration (https://undocs.org/en/A/RES/74/2).				
		IPU handbook on WCAH revised for parliamentarians to promote budget allocation, legislation and accountability for WCAH. Draft outline developed and discussed at IPU Health Advisory Group meeting during 140th IPU Assembly in Doha in April and final draft completed; to be published in 2020.				
		Following the publication of the BMJ series on multisectoral collaboration for WCAH in December 2018, the following papers were developed in 2019 to harness lessons learnt: 1) Overview of country multistakeholder dialogues (www.who.int/pmnch/knowledge/case-studies/en/index1.html); 2) Methods guide for country case studies (https://www.who.int/pmnch/knowledge/case-study-methods-guide.pdf); and 3) Review of the literature to inform case study methods (www.who.int/pmnch/knowledge/working-report-case-study-development.pdf).				

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		GFF case studies developed and lessons shared widely: compilation of lessons learned from the small grants issued to CSOs in 2018 on CSO and youth engagement in national multistakeholder platforms, and an analysis of meaningful adolescent and youth (AY) engagement in the GFF (https://drive.google.com/drive/folders/1LgB7v-Jas6eyltyBCPKCAsCzKTGFSY3m). The youth analysis formed the basis for the development of a GFF AY action plan (https://www.csogffhub.org/resources/global-financing-facility-adolescent-and-youth-engagement-action-plan/) and the AY addendum to the GFF civil society engagement strategy, which was endorsed by the GFF Investors Group (https://www.globalfinancingfacility.org/adolescent-and-youth-addendum-gff-cs-engagement-strategy).			
ALIGNMENT					
Partners align to increase WCAH commitments and financing and integrate into 5-10 national plans, including GFF Investment Cases (ICs), through strengthening multistakeholder, multisectoral platforms at country level	Support PMNCH constituencies to ensure engagement in national plans, including GFF ICs	Commenced support to 14 national multistakeholder platforms to engage across constituencies through H6 partners focusing on the EWEC 2020 Partners' Framework, including all six focus areas and five shared deliverables. The H6 has, based on the Board-approved PMNCH Country Engagement Strategy (see Appendix 3 in Business Plan), developed workplans for all 14 countries. Grant funds have been transferred to WHO/Department of Maternal, Newborn, Child & Adolescent Health & Ageing to commence work. All country plans are available at: https://drive.google.com/drive/folders/1g2rsLgU34q51HiKtuVmDEZPXyppsXXyo?usp=sharing			
		Hosted and supported the GFF CSO Coordinating Group , engaging ~300 CSOs in GFF processes at global, regional and national levels. A joint workplan was developed (https://drive.google.com/drive/folders/1AjfN-S5Bk1Zs6cfZ1Lq5vza8PPzWj2Hb) and deliverables included: four webinars, including two focused on youth; one in-person meeting which brought together 80 CSOs from 32 GFF countries (https://drive.google.com/drive/folders/1RrN4avAnEXMf4SDRBn4wLSwUppJzArWj); quarterly newsletters; analyses on CS and youth engagement (https://drive.google.com/drive/folders/1LgB7v-Jas6eyltyBCPKCAsCzKTGFSY3m); and joint advocacy conducted around the GFF Investors Group meetings, WHA, the Women Deliver conference and the GAP consultation. A youth sub-working group was formed which developed an action plan and an addendum, as well as working groups on accountability, capacity building and health financing, which have developed specific workplans.			
		CSO GFF small grants (including youth organizations) to support coalition building, engagement in 5-10 multistakeholder platforms and joint advocacy and accountability efforts was launched. 177 applications from 31 eligible GFF countries were received, of which nine were selected; their work commenced in August: https://www.msh.org/resources/small-grants-mechanism-to-support-civil-society-engagement-alignment-and-coordinated and https://www.who.int/pmnch/media/news/2019/small_grants_announced/en/ .			
		Parliamentarian capacity building workshops were held in Uganda and Rwanda. During the two-day Uganda workshop, over 40 MPs discussed financing for WCAH and developed an action plan on parliamentarian action for WCAH to be implemented by the Uganda Chapter of the National Association of Women Ministers and Parliamentarians. The 40+ MPs who participated in the Rwanda workshop discussed enabling legislation for improved access to services, especially aimed at removing barriers and challenges faced by adolescents in accessing HIV treatment and SRH services, including for gender-based violence.			

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		Supported regional advocacy and coordination for WCAH through collaboration with Harmonization for Health in Africa (HHA) and EWEC Latin America and the Caribbean (LAC) . Developed and implementing a two-year EWEC LAC/PMNCH workplan (https://www.who.int/pmnch/about/strategy/pmnch_workplans/en/). Progress report for the first year is available at: https://drive.google.com/open?id=1q8Sc3ex9fa-ZgD_c4LQn_72MFOfojqOJ .			
		Commissioned an options paper for aligned funding for civil society by several global health initiatives . The paper was discussed by the Gavi CS and UHC2030 steering committees and by the PMNCH Board. These meetings recommended setting up a task team to enhance thinking on this (https://drive.google.com/drive/folders/1hDAVazC6vDh6xf8med_HjYmqjI9txFVs).			
	Support champions to mobilize more for WCAH	Consultant was hired to develop a draft political engagement strategy , which was discussed at the July Board meeting. It was decided that this should be encompassed in the new 2021-2025 Strategy and overseen by the Strategy Committee (https://www.who.int/pmnch/about/governance/board/5_PMNCH_alignment_orchestration.pdf?ua=1).			
		Established and operationalizing PMNCH's Global Women Leaders Network to champion key WCAH issues, with the three past and present Board chairs championing specific causes. TORs developed, membership confirmed, first draft of engagement strategy being developed and will feed into the PMNCH 2021-2025 Strategy.			
		No EWEC High-Level Steering Group meetings were held in 2019, however, PMNCH played an active role in developing a joint workplan with the EWEC Secretariat and contributed significantly to the EWEC Reception during the UN General Assembly (https://www.who.int/pmnch/media/news/2019/UNGA_events_2019/en/).			
	Strengthen partner and constituency engagement, including digitalizing PMNCH's operations	Digitalizing the PMNCH membership system. Mapping and analysis of PMNCH members according to constituency, country, etc. commenced and the new system will be implemented in 2020. Focal point will be hired at the beginning of 2020.			
		Work on establishing a partnership-centric interactive engagement platform (interactive website, webinars, etc.) commenced. Thematic and project-based working groups will be established along with necessary tools and platforms in Q1 2020. Firm hired for initial site review and work on urgent updates. Bidding process for Information Architect / UX Experience Design Company was completed.			
		Efforts to assess and revamp constituency engagement included: 1) external review of AYC engagement; 2) assessments of private sector, ART and HCPA constituency engagement; 3) improved engagement between constituencies at country level, especially constituencies not traditionally invited to participate in policy or planning dialogues; and 4) evaluation of the Partners' Forum as an engagement platform. The reviews and evaluation will drive the new effort of enhanced engagement in 2020.			
		PMNCH Digital Strategy developed, building on several background analyses, including a landscape analysis, and a social media assessment (https://drive.google.com/open?id=1UJajo7B0fSVm0X6vSdbUxbAajzcQuHMzN). A management report will be prepared and the recommendations operationalized in 2020.			
	Enhance governance procedures and mechanisms	Held two face-to-face Board meetings (July in the Netherlands and November in Kenya), attended by 60 Board members/alternates and 40 observers. Field visits, cross-constituency pre-board meetings and other events were organized.			
		Executive Committee had 8 meeting (either teleconferences and face-to-face according to the availability and occasion) teleconferences and three face-to-face meetings. Board leadership met in January and February. EC met in April, May, July (f2f),			

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		September (f2f), October and November (f2f). Strategy Committee established and meetings were held on 26 April, 9 July, 21 Sept and 9 Nov. The Governance and Nominations Committee met on 27 May, 9 July, 25 September and 9 November.				
		Work commenced on developing the 2021-2025 Strategy , including hiring an external consultant.				
		New Board Chair in place (July) and support system established (September).				
		Updating of Board Manual and other PMNCH governance related documents postponed to after the 2021-2025 Strategy is developed in 2020. Induction power point and materials developed with two induction webinars conducted.				
		Hosted the Independent Accountability Panel and Secretariat; recruitment process for IAP Director initiated.				
	PMNCH external audit and evaluation	Completed WHO-led external audit (February/March) of management systems and procedures. Comprehensive audit with positive results approved by WHA in May (https://drive.google.com/file/d/1dO9tYA9NQZ5aQFcytetzlgr-71aJdWb_/view).				
		External Evaluation Reference Group established to oversee external evaluation. External evaluation (May-December) focused on vision and mission; strategic direction and value-add; and performance, operational and governance issues (https://www.who.int/pmnch/about/strategy/evaluation/en/). Board Management Report will be developed in 2020 and made available on website in Q2.				
		External evaluation of IAP overseen by UNFPA and EWEC Secretariat, as well as responses from management and partners, available at: https://iapewec.org/about/iap-2019-external-evaluation-report/ .				
ADVOCACY						
Advocate for better policies and increased financing for WCAH at global, regional and country levels	Facilitate development of advocacy messages, digital content and products; organize campaigns and events	PMNCH events calendar and advocacy roadmaps developed and made available: https://www.who.int/pmnch/calendar_2020.pdf?ua=1 .				
		PMNCH played a central role in ensuring that WCAH featured prominently during the 72nd WHA and in the UHC resolution by: 1) advocating for WCA as a critical component of UHC and demonstrating the need for multisectoral collaboration for WCAH; 2) highlighting the needs of WCA living in humanitarian and fragile settings (HFS) and those who have been forcibly displaced; 3) providing a critical platform for civil society to voice concerns and to identify gaps in ensuring WCAH and UHC; and 4) convening meetings with PMNCH partners and 30 bilateral meetings with representatives including eight Ministers, two First Ladies, three country delegations, and one Ambassador of Health from 14 PMNCH focus countries to further the work outlined in PMNCH 2018-2020 Business Plan. PMNCH also co-organized nine side events during the WHA which incorporated elements from the six EWEC thematic areas and UHC/PHC delivering for WCA. PMNCH launched the following documents and resources related to key issues around WCAH and UHC: 1) call for action to ensure SRHR remains central in UHC (https://www.who.int/pmnch/media/news/2018/sexual-reproductive-health-rights/en/); 2) call for action for aligning WCAH in HFS (https://www.who.int/pmnch/media/news/2019/call-to-action-aligning-wca-health-fragile-settings.pdf?ua=1); 3) webpage on aligning WCAH in HFS (https://www.who.int/pmnch/media/news/2019/aligning-health-in-fragile-settings/en/); 4) knowledge brief series for the health and well-being of displaced WCA: (https://www.who.int/pmnch/media/news/2019/new-knowledge-brief-series/en/); 5) white paper on professional accountability mechanisms for WCAH				

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		https://www.who.int/pmnch/activities/accountability/pmnch_accountability_white_paper.pdf?ua=1); and 6) background paper "Adolescents: the missing population in UHC" (https://plan-uk.org/file/plan-adolescent-health-reportpdf/download?token=VVsy-cTp).			
		UNGA events organized or co-organized by PMNCH with participation of the Board Chair: 1) Executive Lunch Briefing - Digital transformation for UHC 2030: a new coalition leveraging AI, digital and frontier technologies to unlock health for all; 2) Network Working Session of the Digital Transformation for UHC 2030 Coalition; 3) PMNCH annual Accountability Breakfast; 4) Adolescent Health and Well-Being Reception; 5) PMNCH Women Leaders Network meeting; 6) Every Woman Every Child Innovation Market Place Side Event - Digital technologies: a solution to health access in low-income settings; 7) PMNCH Ministerial Dinner; 8) UHC High-Level Meeting, 8) World Economic Forum - A vision for the future, transforming health systems; 9) PMNCH and GFF meeting; 10) Global Action Plan launch; 11) EWEC High-Level Reception, with announcement of new commitments; 12) Women in Global Health Breakfast; 13) PMNCH and IAP collaboration; 14) PMNCH and AU collaboration; 15) PMNCH Digital Strategy consultation meeting - Exploring digital opportunities for women’s and children’s health and well-being; 16) Migration and UHC official side event; and 17) a meeting with Natalia Kanem, Executive Director, UNFPA, regarding collaboration over the ICPD+25 Summit in Nairobi.			
		IPU events and advocacy campaigns: Organized a capacity building workshop attended by over 80 MPs at IPU Assembly in Qatar (April) on WCAH issues to influence policies, laws and social norms that remove barriers (https://www.who.int/pmnch/media/news/2019/lessons-on-health-financing-legislation-and-partnerships/en/). Hosted a side event during the October IPU Assembly on how to reach the hard to reach in implementing the UHC resolution. Developed and implemented an advocacy campaign aimed at strengthening the language on WCAH in the IPU resolution on UHC. The campaign, which centred on the development of model language and bilateral outreach, was very effective and the IPU UHC resolution is the most progressive resolution on WCAH.			
		Women Deliver: During the conference PMNCH: 1) organized 40 bilateral meetings with partners; 2) organized 14 concurrent sessions/events; 3) facilitated 50 partners speaking in various concurrent sessions/events; 4) set up a booth visited by approximately 400 partners; and 5) disseminated 500 printed materials. In the 28 days spanning the WHA and the Women Deliver conference, PMNCH achieved the following social media stats for Twitter: 206 tweets; 221,000 tweet impressions, 5,774 profile visits, 1,193 mentions and 23,900 followers (increase of 353 followers).			
ACCOUNTABILITY					
Effective tracking of the Global Strategy objectives and of	Track and report on EWEC commitments; synthesize progress on outcomes; support constituencies to use	A review of progress reporting on the Global Strategy conducted in 2018 led to a reduction of reports and alignment between the H6, Countdown to 2030, the IAP and PMNCH and to the joint BMJ series "Leaving no woman, no child and no adolescent behind". The 14 articles (including commentaries, op-eds, research and analysis) were written by university academics and UN scientists from around the world and include commentaries by Countdown to 2030, PMNCH, WHO, UNICEF, UNFPA and the IAP and PMNCH Board Chair. To be launched in January 2020 at PMAC.			

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national commitments to WCAH, including partner engagement and accountability at national level	tools to influence WCAH policy	Co-sponsored a PMNCH/CLAC event on social accountability at WHA; two accountability sessions at Women Deliver; the PMNCH Accountability Breakfast at UNGA; and an accountability event at the ICPD+25 Nairobi Summit. Developed a background paper on social accountability and published the report of the Social Accountability Symposium held in New Delhi in December 2018 (www.who.int/pmnch/media/news/2018/social-accountability-symposium-2018-report.pdf).			Yellow Green
		Tracking of EWEC non-state commitments continued with FP2020 and EWEC for reporting year 2019. The report was shared in PPT form (https://www.everywomaneverychild.org/wp-content/uploads/2019/09/EWEC-Commitments-Presentation-for-High-Level-Reception_PPT_FINAL.pdf) and presented at the EWEC High-Level Reception during UNGA (https://www.who.int/pmnch/media/news/2019/new-commitments-for-EWEC/en/).			Yellow Green
		Validation of EWEC commitments at country level was conducted using the MotionTracker tool (https://www.motiontracker.org/). Evaluation was completed and presented to BMGF, PAI and FP2020 and also shared at the Accountability Breakfast during UNGA.			Yellow Green
		Efforts continued to align partners and strengthen the tracking of ODA and domestic financing for WCAH/UHC , with OECD, Countdown and LSHTM. A paper with new Muskoka2 estimates was submitted to Lancet Global Health in December and published in March 2020 (https://www.who.int/pmnch/media/news/2020/New-estimates-aid-for-RMNCH/en/).			Yellow Green
		PMNCH led (with the World Bank and LSHTM) on the paper in the BMJ series related to financial tracking analyses: "Equity of resource flows for reproductive, maternal, newborn and child health: are those most in need being left behind?", published in January 2020 (https://www.bmj.com/content/368/bmj.m305).			Yellow Green
		Launched a Request for Proposals for an " Accountability Diagnostic Framework and Resource Kit " to strengthen accountability mechanisms (including performance, financial and social accountability) in June. Due to the only bidder pulling out of process, the RFP will be revised and relaunched in 2020. See Concept Note: https://drive.google.com/file/d/1JVnFSt0TUX0uIH71LZXT6IkG_Sx1d32Q/view?usp=sharing .			Yellow Red
		Published a systematic review on professional accountability : www.who.int/pmnch/activities/accountability/pmnch_accountability_white_paper.pdf .			Yellow Green

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	IAP global accountability (IAP report)	IAP streamlined its reporting and followed-up on implementation from previous IAP reports, including engaging partners, developing policy/accountability briefs, and implementing community engagement and targeted communication. Examples of IAP deliverables in 2019 include: 1) independent review to catalyse EWEC Global Strategy progress and accountabilities (e.g. editorial on accountability for special BMJ supplement, and IAP 2020 report preparations underway, which at the request of the UN SG will include recommendations for integrated accountability for health under UHC going forward); 2) disseminated IAP reviews and recommendations to support country action and impact (e.g. IAP accountability briefs on 2017 report and 2018 report); speaking engagements at high-impact events, in coordination with partners (PMNCH, UHC2030, OECD, NCD Alliance etc), including PMAC, WHA, Women Deliver Conference, first Africa Business Forum, Pacific Disability Forum, UNGA SDG Media Zone Interview with Minister of Health, South Africa and Kul Gautam, Co-Chair, IAP; 3) promoted accountability principles and advocated for remedy and action with relevant partners (e.g. IAP statement submitted at High-Level Meeting on UHC, editorials on strategic issues, e.g. HPV vaccine, bilateral follow-up with leaders and champions, community engagement workshop co-organized with WHO HRP at COPASAH Symposium); and 4) IAP governance – effective, efficient and accountable management of IAP to achieve aims (strategy, planning, partnerships, evaluation). A new IAP results framework was developed and will be implemented in 2020.			6 m
					1y

Early Childhood Development		Budget and expenditure	Budget: US\$ 832,000	Status		
			Expenditure: US\$ 783,228			
Partners	Secretariat	2019 Priority Deliverables			6m	1y
ANALYSIS						
Develop and disseminate ECD innovation and knowledge briefs, including products related to the Nurturing Care Framework (NCF)	Facilitate consensus building; make available agreed knowledge and innovation products (to be decided) through websites, communities of practice, workshops and events	Developed a report on uptake and dissemination of the NCF globally, regionally and nationally in the year after its launch (https://nurturing-care.org/framework-dissemination?p=4343). Over 30 countries have made concerted efforts to disseminate and implement the NCF. The report of the global technical meeting in June is available at: https://nurturing-care.org/innovating_for_ecd-2/ .				
		Contributed to the development of three new resources for the NCF toolkit: 1) a guidance note to support operationalization of the Framework in the health sector (https://nurturing-care.org/wp-content/uploads/2019/07/Operationalizing-NC.pdf); 2) FAQs (https://nurturing-care.org/about/faq-frequently-asked-questions); and 3) a closer look at the nurturing care components (https://nurturing-care.org/wp-content/uploads/2019/09/Nurturing_Care_Components_Closer_Look.pdf).				
		Develop country case studies on implementation of cross-sectoral ECD programmes and disseminate through websites, webinars, etc. Deliverable changed and was moved to 2020.				
		Developed a paper on inequalities in ECD and submitted to The BMJ as part of the “Leaving no women, no child, no adolescent behind” series to be launched in January 2020.				
		Developed a template to guide the development of briefs by partners advocating for attention to nurturing care across different audiences/groups (e.g. small and sick newborns, HIV/AIDS), services (e.g. immunization) and issues (e.g. physical and environmental health).				
ALIGNMENT						
Promote adoption of the NCF and its principles in relevant strategies in 5-10 countries (2019-2020)	Organize consensus meetings; coordinate publication of the NCF; align partners behind the NCF; support work in 5 countries	Jointly organized a technical meeting to take stock of dissemination and implementation of the NCF (https://nurturing-care.org/innovating_for_ecd-2/).				
		Contributing to the work of the coordinating team, including setting up the working groups.				
ADVOCACY						
Develop and integrate advocacy messages and products on NCF/ECD into	Produce and disseminate advocacy products and digital content; co-organize	Continued to manage and update the nurturing care website (https://nurturing-care.org/) and accompanying Twitter account, documenting and disseminating how the NCF is being taken forward by partners and countries. On average, the website had 1,350 visitors per month between July and December.				

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advocacy campaigns in 5-10 countries	NCF and ECD advocacy campaigns and events	Activated the Nurturing Care for ECD Advocacy Working Group and developed a draft strategy to guide advocacy for ECD in the health sector at national and subnational levels. Also assessed the need for an advocacy toolkit.			
		Developed quarterly e-newsletters (September and December) capturing updates at global, regional and national levels (https://nurturing-care.org/news).			
		Contributed to the organization of and participated in two global meetings to encourage attention to ECD and implementation of the NCF: 1) Innovating for ECD in June (https://nurturing-care.org/innovating_for_ecd-2/) and 2) Implementing the NCF in countries with high burden of HIV in July (https://nurturing-care.org/ncf_and_hiv/).			
		PMNCH's Global Women Leaders Network established and championing ECD.			
		ACCOUNTABILITY			
Develop and use annual review at WHA of country profiles, scorecards and equity analysis for review and remedial action in 5-10 countries	Synthesize progress; support development and dissemination of country profiles and equity analysis, and of tools and mechanisms to strengthen accountability	Launched the updated ECD country profiles at the Accountability Breakfast during UNGA. The number of countries was expanded from 91 to 138 (https://nurturing-care.org/resources/country-profiles).			

Adolescent Health and Well-Being		Budget and expenditure	Budget: US\$ 874,000	Status		
			Expenditure: US\$ 822,766			
Partners	Secretariat	2019 Priority Deliverables			6m	1y
ANALYSIS						
Develop innovation and knowledge briefs; publish and widely disseminate multisectoral case studies	Facilitate consensus building and make available agreed knowledge and innovation products	Virtual Resource Hub for youth-led and youth-serving organizations established on PMNCH's website, featuring three products targeting young people via social media, webinars and in-person training / workshops (https://www.who.int/pmnch/media/news/2018/meaningful-adolescent-and-youth/en/).				
		Concept note on the Adolescent Well-Being Framework developed with key stakeholders (Framework to be finalized by end of 2021). Consultations held with WHO, H6 and youth to agree on the approach to developing the Framework and next steps, including two think pieces to be published in 2020. Three products delivered: scoping of the literature; concept note for the Framework; and an analysis of comparisons with the Nurturing Care Framework (https://drive.google.com/drive/u/0/folders/1SBO6NawjvigPQCS3Oc9INGS3bWlwTo8q).				
		Knowledge summary on adolescent mental health developed and published (https://www.who.int/pmnch/knowledge/publications/AMH.pdf?ua=1). Content for the knowledge summary on adolescent empowerment finalized (will be designed in Q1 2020). Note: The 2016 adolescent health and well-being knowledge summary will be updated in 2021, following development of the Adolescent Well-Being Framework.				
ALIGNMENT						
Align partners to develop 5-10 national adolescent health and well-being plans, and ensure meaningful engagement of adolescents and youth (AY) in national health planning processes, including GFF ICs	Provide capacity building support to 5 youth-led coalitions to engage meaningfully in national planning processes; support national multistakeholder platforms to prioritize investments in AY health and well-being; manage the AYC mentorship programme	Meaningful AY engagement in decision-making at global levels was improved through active AY participation on the EWEC High-Level Steering Group, PMNCH Board and Committees, GFF Investment Group, IPU Assembly, UN Youth Strategy, AU, etc. (https://www.who.int/pmnch/media/news/2018/ayc-brochure.pdf). The AYC contributed to three commentaries on this topic: 1) Urgency for transformation: youth engagement in global health (https://www.thelancet.com/journals/langlo/article/PIIS2214-109X(19)30221-9/fulltext); 2) Changing the narrative: responsibility for youth engagement is a two-way street (https://www.thelancet.com/journals/lanplh/article/PIIS2542-5196(19)30172-X/fulltext) and 3) Adolescent SRHR: a stock-taking and call to action on the 25th Anniversary of ICPD (https://www.tandfonline.com/doi/full/10.1080/26410397.2019.1676006).				
		Small grants supported roll-out the Advocating for Change for Adolescents toolkit in five countries. AY networks in Cameroon, India, Kenya, Malawi and Nigeria used their grants to engage in planning and development of national adolescent health and well-being plans, which were embedded in national health development plans/budgets, including GFF Investment Cases. More than 6,600 young people have been mobilized at national and subnational levels to engage in national policy dialogues and planning processes on WCAH, with 250 decision-makers reached. An advocacy brief was launched at the ICPD+25 Summit, synthesizing challenges, successes and lessons				

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		(https://www.who.int/pmnch/media/news/2019/Youth-advocacy-brief.pdf). Additional grantees in five countries were selected at the end of 2019. The Advocacy for Change for Adolescents toolkit was revised and improved, with case studies from the first five pilot projects, updated data and new information (e.g. information on GFF, etc.) (https://www.who.int/pmnch/knowledge/publications/advocacy_toolkit.pdf). A webinar series on adolescent health and well-being was hosted in August/September covering five topic areas and reaching 800 young people. Country partners led on a five-part blog series, highlighting their experience of advocacy and accountability work in their respective countries (https://www.who.int/pmnch/media/news/2019/Adolescent health and well-being webinars/en/index1.html).			
		GFF AY engagement: PMNCH conducted an analysis of meaningful AY engagement in four GFF countries, which fed into the updated GFF Youth Addendum, as part of the GFF Civil Society Strategy. This was presented in a GFF AY webinar in August, with 50 young people registered. See GFF AY action plan: https://www.csogffhub.org/wp-content/uploads/2019/05/GFF-Adolescent-and-Youth-Engagement-Action-Plan-.docx.			
		Independent AYC Assessment was undertaken, providing useful inputs to PMNCH’s 2021-2025 Strategy, including the work of the AYC (https://drive.google.com/drive/u/0/folders/16XVVgpKk1PTMF95y9VkLG7uAU5WcBLfz).			
		EWEC LAC collaboration on adolescents resulted in four countries with revised national adolescent health and well-being plans/programmes, incorporating a series of interventions that have proven effective in mitigating or removing barriers to health. Work commenced on translating the Advocating for Change for Adolescents toolkit into Spanish and will be finalized in 2020 (https://www.who.int/pmnch/about/strategy/pmnch_workplans/en/).			
ADVOCACY					
Deliver multisectoral country-specific campaigns for improved AY health and well-being in 5-10 countries, establish high-level coalition linking national/ global champions	Support organization and implementation of 5 campaigns; support high-level coalition of national and global champions and 10 youth coalitions to advocate (using WD / PMNCH Advocacy Toolkit)	A Call to Action for Adolescent Well-being was developed in wide consultation with partners. Consultations were held during UNGA (https://www.who.int/pmnch/media/news/2019/call-to-action-for-adolescents/en/) and ICPD+25, where a youth signature session was held with over 500 participants (https://www.who.int/pmnch/media/news/2019/ICPD25-call-for-action/en/), and two webinars were organized with over 100 participants. In parallel, efforts were made to build a country-led coalition to mobilize champions and partners to support the Call to Action’s key recommendations, including a UN Summit on Adolescents in 2022. By the end of 2019, more than 20 countries had formally endorsed the Call to Action.			
ACCOUNTABILITY					

Adolescent Health and Well-Being		Budget and expenditure	Budget: US\$ 874,000	Status	
			Expenditure: US\$ 822,766		
Partners	Secretariat	2019 Priority Deliverables		6m	1y
Track and report on progress, including country profiles and score-cards, as well as equity analysis for review and remedial action in 5-10 countries	Track AY commitments; synthesize progress on outcomes; support 5 youth-led coalitions to conduct accountability/advocacy (including dissemination of country profiles and equity analyses)	Accountability mechanism to track commitments and actions associated with the adoption and implementation of the Global Meaningful Adolescent and Youth Engagement Consensus Statement was developed and launched to commence in 2020 (https://www.who.int/pmnch/mye-statement.pdf). The Statement had received 250 endorsements by the end of 2019.		Yellow	Green
		Country AY Country Profiles, developed by WHO, featured during the World Health Assembly, in PMNCH's "What the numbers say" webinar and at the PMNCH Accountability Breakfast during UNGA. Details available at: http://countdown2030.org/equity-profiles .		Green	Green

Quality, Equity and Dignity in Services		Budget and expenditure	Budget: US\$ 843,000		Status		
		Expenditure: US\$ 793,583					
Partners	Secretariat	2019 Priority Deliverables				6m	1y
ANALYSIS							
Develop QED innovation and knowledge briefs, publish and disseminate multisectoral case studies in BMJ	Facilitate consensus building and make available agreed knowledge and innovation products through various means	Develop knowledge brief on the role of midwifery in QED, building on the State of the World's Midwifery (SoWMy) and State of the World's Nursing (to be launched during World Health Day 2020). SoWMy, led by UNFPA and ICM, will now be launched in April 2021, thus the project has been delayed by a year.					
		Support for the development of the WHA resolution on midwifery (to be discussed at EB and WHA 2020), ongoing throughout 2019 and 2020. Provided inputs and supported side-event during WHA and provided inputs to social media/communication pack.					
ALIGNMENT							
Align partners behind QoC Framework to strengthen QED policies and programmes in 5-10 countries	Support MSP, ensuring more meaningful engagement to integrate QED into national plans and strategies in 5+ QoC network countries	Incorporated QED principles and guidance into proposals for supporting national multistakeholder platforms through the H6 in 10 countries.					
		Strengthen CSO engagement in five country’s QoC networks through resources and technical support to CSOs in collaboration with QoC networks and partners. This deliverable has been down-prioritized.					
ADVOCACY							
Conduct advocacy in 5-10 countries and promote QED globally in UHC delivery, including through roll out of “What We Want” campaign	Facilitate development of QED advocacy toolkit and its dissemination and broad use by partners; support and co-organize advocacy campaigns	Worked with leadership of QED-related movements (ENAP, EPMM, etc.) to ensure coordinated efforts and messaging.					
		Finalize QED content for advocacy toolkit and field test by end of year. First draft of toolkit completed. Agreement was reached that the advocacy toolkit will be a global good and cover all the thematic EWEC areas, however, this work was pushed to 2020 or 2021.					
ACCOUNTABILITY							
Track QED commitments and outcomes via accountability	Synthesize progress; support dissemination of country profiles and equity	Tracked QED commitments and reported on QED in PPT presented at UNGA (https://www.everywomaneverychild.org/wp-content/uploads/2019/09/EWEC-Commitments-Presentation-for-High-Level-Reception_PPT_-FINAL.pdf).					

Quality, Equity and Dignity in Services		Budget and expenditure	Budget: US\$ 843,000	Status	
			Expenditure: US\$ 793,583		
Partners	Secretariat	2019 Priority Deliverables			
mechanisms including social accountability; strengthen citizen hearings	analysis; use tools and mechanisms to strengthen accountability, including social accountability mechanisms	Supported QED-related citizen's hearings, parliamentary hearings, etc. through small grant support to GFF CSOs (https://www.msh.org/resources/small-grants-mechanism-to-support-civil-society-engagement-alignment-and-coordinated).			
				6m	1y

Sexual and Reproductive Health and Rights		Budget and expenditure	Budget:	US\$ 857,000	Status	
			Expenditure:	US\$ 806,762		
Partners	Secretariat	2019 Priority Deliverables			6m	1y
ANALYSIS						
Disseminate and use SRHR in UHC knowledge brief and multisectoral knowledge products to influence policy and planning	Facilitate consensus building; make available agreed knowledge and innovation products, including ODA future trends for SRHR to influence policy	Edited and published a Sida-commissioned paper and six country case studies on the process and results of efforts to include SRHR in national UHC benefits packages . Report was launched during ICPD+25 Nairobi Summit and discussed in a concurrent session that included 300 participants. The case studies are seen as a key resource for solutions (https://www.who.int/pmnch/media/news/2019/new-sub-sahara-case-studies/en/).				
		Planning began for a special issue in the journal Sexual and Reproductive Health Matters, focused on SRHR in UHC with an emphasis on "accountability and the rights and needs of the most marginalized and vulnerable populations." A meeting of key partners was held in New York in May to discuss the concept. The call for submissions was launched in fall 2019, and the series is expected to be published in spring 2020.				
ALIGNMENT						
Adopt integrated definition and essential SRHR interventions in UHC in 5-10 national plans (including GFF ICs)	Promote inclusion of SRHR in 5 national UHC and GFF ICs through support to CSO coalition building and meaningful engagement	Took over the hosting of the SRHR in UHC working group from Sida and the Buffet Foundation. This included expanding the group's membership, establishing new co-chairs (WHO, UNFPA, Government of South Africa) and drafting new Terms of Reference. PMNCH is also supporting the Geneva-based Ambassadorial Network on SRHR and UHC, co-led by Ethiopia and Sweden, which includes Ambassadors from 12 African countries. The network was established in late 2019 and will discuss real challenges of and practical solutions for SRHR. PMNCH will work with partners to provide support on evidence and messaging.				
ADVOCACY						
Advocate for adoption of comprehensive, integrated definition of SRHR, and inclusion of SRHR in UHC through publications, websites, events, campaigns and media	Produce advocacy materials on positioning SRHR within WCAH life course approach, UHC and the SDGs; amplify through websites, events, joint campaigns, etc.	Finalized, shared and solicited endorsements for the Call to Action on SRHR in UHC (https://www.who.int/pmnch/media/news/2018/sexual-reproductive-health-rights/en/) via PMNCH's eblast and website and targeted outreach. The Call to Action exceeded its target of 250 signatories and helped to shape the language for advocacy for the inclusion of SRHR in the UHC Political Declaration. The Call to Action was shared at events throughout the year.				
		Organized panels/sessions on SRHR in UHC at key events and supported high-level participation: Africa Health Agenda International Conference in Kigali in March; side-events at WHA on "Sexual and reproductive health and rights: an essential element to achieving UHC" and "The SDGs and leaving no one behind on the road to UHC: where are women, children and adolescents"; side-events at Women Deliver on "Supporting youth-led advocacy and agency for improved reproductive health outcomes" and "Building bridges between SRHR and UHC"; and a concurrent session at the ICPD+25 Nairobi Summit on "Tracking commitments and resources for sexual and reproductive health and rights". PMNCH contributed to another				

Sexual and Reproductive Health and Rights		Budget and expenditure	Budget: US\$ 857,000	Status	
		Expenditure: US\$ 806,762			
Partners	Secretariat	2019 Priority Deliverables		6m	1y
		concurrent session at ICPD+25 led by the Kenyan Ministry of Health on “Prioritizing and accelerating quality and integrated reproductive, maternal, newborn and child health services within UHC”.			
		Developed and disseminated SRHR messaging through communication materials, including: 1) social media toolkits for WHA, UNGA and the Nairobi Summit; 2) talking points for key champions on SRHR related topics, including eight speeches for PMNCH Board Chair Helen Clark that either focused on or touched on SRHR; and 3) development and publication of an opinion editorial by current and former PMNCH Board Chairs Helen Clark, Michelle Bachelet and Graca Machel on prioritizing SRHR in UHC. This piece was published by Thompson Reuters and then republished by four African regional and national news outlets. In addition, PMNCH provided briefings and talking points for Helen Clark for further media engagement on SRHR, which resulted in coverage in 11 national, regional and international news outlets.			
		Coordinated the development of advocacy materials to support civil society partners to conduct effective, tailored advocacy on the inclusion of SRHR in UHC benefits packages. Central to this was an unbranded key messaging document bringing together the key arguments for integrating SRHR as a key component of UHC, which was widely disseminated and used by partners, particularly in advocacy leading up to the UHC High-Level Meeting and the IPU resolution on UHC.			
ACCOUNTABILITY					
Track progress (including country profiles and equity analysis); improve and align ODA reporting	Track commitments and synthesize progress on outcomes (including country profiles and equity analysis) and align reporting	Analysis of trends in commitments and resources for SRHR, including through papers that were part of the BMJ series, written in 2019 for publication and launch at PMAC in January 2020.			
		SRHR official development assistance (ODA) forecast commissioned to generate projections of future trends, focusing on the 10 largest donors, to inform strategic discussions of the PMNCH Board and other key forums, including on the future of development assistance. The forecast estimates future trends in overall ODA, health ODA and SRHR ODA (https://www.who.int/pmnch/media/news/2019/srhr_forecast_web.pdf?ua=1). This work was finalized ahead of the ICPD+25 Nairobi Summit and presented to the PMNCH Board (SRHR thematic meeting), as well as at the Summit. It received media coverage through Devex.			

Empowerment of Women, Girls and Communities		Budget and expenditure	Budget: US\$ 746,000	Status		
		Expenditure: US\$ 702,269				
Partners	Secretariat	2019 Priority Deliverables			6m	1y
ANALYSIS						
Develop and update evidence on WCA as agents for change; remove barriers to realizing potential (including community engagement strategies for improving WCAH)	Knowledge products made available, including innovative approaches and synthesis of economic analysis in support of social, behavioural and community engagement (SBCE)	Evidence synthesis developed as it relates to gender, rights and empowerment as part of the BMJ series: 1) Structural drivers of gender inequality: What do we know, what we track and is there progress?; 2) Intimate partner violence: levels, inequalities and trends using Demographic and Health Surveys; 3) Inequalities in phone access among women and the implications for RMCNH care-seeking behaviour; and 4) Levels and trends in inequalities in perinatal mortality in 137 low- and middle-income countries. First review meeting took place July 1-2 and papers finalized in December; series to be launched at PMAC in January 2020.				
		Synthesis of evidence on economic analysis in support of SBCE being developed, but postponed due to additional work on coding of interventions and mapping of costs of the interventions needing to take place. Work will be finalized and published in 2020.				
		IPU handbook for parliamentarians on WCAH issues revised to promote budget allocation, legislation and accountability for WCAH. Draft outline developed and discussed at IPU Health Advisory Group meeting during 140th IPU Assembly in April and final draft completed; to be published in 2020.				
ALIGNMENT						
Effective interventions (including SBCE economic analysis) increasingly included in national plans, as well as laws, policies and social norms that remove barriers	Facilitate consensus-building; synthesize economic analysis to influence policy; produce tools and materials on WCAH for parliamentarians	Capacity building workshop organized for 80 MPs at IPU Assembly in Qatar (April) on WCAH issues to influence policies, laws and social norms that remove barriers to improved WCAH (https://www.who.int/pmnch/media/news/2019/lessons-on-health-financing-legislation-and-partnerships/en/).				
		Parliamentarian workshops held in Uganda and Rwanda aimed at improving action for WCAH. The two-day workshop in Uganda, attended by over 40 MPs, focused on financing for WCAH and resulted in the development of an action plan on parliamentary action for WCAH to be implemented by the Uganda Chapter of the National Association of Women Ministers and Parliamentarians. The two-day workshop in Rwanda brought together over 40 MPs in a conversation about enabling legislation for improved access to services, especially aimed at removing barriers and challenges faced by adolescents in accessing HIV treatment and SRH services, including for gender based violence.				
		Side event organized at the IPU Assembly in October on how to reach the hard to reach when implementing the UHC resolution.				
ADVOCACY						
Advocate for enhanced self-care and care-seeking behaviour, as	Produce advocacy materials; develop advocacy roadmap with	Produce advocacy materials to enhance self-care and care-seeking behaviour (including SBCE), as well as empowerment issues related to gender and rights, laws, policies and social norms for WCAH. Product down prioritized and pushed to 2020.				

Empowerment of Women, Girls and Communities		Budget and expenditure	Budget: US\$ 746,000	Status	
		Expenditure: US\$ 702,269			
Partners	Secretariat	2019 Priority Deliverables		6m	1y
well as empowerment issues	champions; co-organize campaigns and events	Designed an advocacy campaign aimed at strengthening the language on WCAH in the IPU resolution on UHC. The campaign centred on the development of model language and bilateral outreach, which was highly effective and resulted in the most progressive resolution on WCAH.			
ACCOUNTABILITY					
Track progress (including country profiles) and use data for review and remedial action in 5-10 countries; strengthen political and social accountability mechanisms	Support development of accountability tools and materials; support civil society coalitions to conduct social accountability	Develop and make available accountability diagnostic framework and resource toolkit (including social accountability) to strengthen social accountability mechanisms at national and subnational level. The Concept Note was developed and the RFP was launched in June, however due to the only bidder pulling out of process, the RFP will need be revised and relaunched in 2020. See Concept Note: https://drive.google.com/file/d/1JVnFSt0TUX0uIH71LZXT6lkG_Sx1d32Q/view?usp=sharing .			

Humanitarian and Fragile Settings		Budget and expenditure	Budget: US\$ 827,000	Status		
			Expenditure: US\$ 778,521			
Partners	Secretariat	2019 Priority Deliverables			6m	1y
ANALYSIS						
Disseminate knowledge briefs on WCAH in HFS and multisectoral knowledge products; use these to influence policy and planning in 5-10 countries	Facilitate consensus on evidence and develop synthesis on innovative solutions for WCAH in HSF; support work in 5+ countries	Supported consultations of the BRANCH Consortium on the SRMNCAH+N in conflict settings Lancet series to ensure a broader base of partner inputs in its development.				
		Developed and launched two knowledge summaries on WCAH in HFS at WHA in May: 1) Introduction and overview of WCAH in HFS (https://www.who.int/pmnch/media/news/2019/PMNCH-knowledge-brief-1.pdf?ua=1); and 2) Digital opportunities for displaced WCA (https://www.who.int/pmnch/media/news/2019/PMNCH-knowledge-brief-2.pdf?ua=1).				
		Contributed to the development of the “Roadmap to accelerate progress for every newborn in humanitarian settings” (https://www.healthynewbornnetwork.org/resource/newbornroadmap/).				
		Advocate for the inclusion of HFS in the UHC UN guidance document, to be used in conjunction with the WHO menu of UHC interventions, to enable stakeholders to easily identify a set of interlinked HFS interventions to be included in national UHC benefit package. This work was pushed to 2020 because of delays in the WHO essential interventions compendium.				
ALIGNMENT						
Forge consensus on integrating WCAH into HFS; encourage multi-stakeholder groups to agree and execute action plan around WCAH in 5-10 countries	Facilitate engagement across constituencies; support consensus building, dissemination and advocacy; amplify findings and action plans	Organized face-to-face multistakeholder consultation to discuss options for better coordination for WCAH in HFS. Consultation report is available at: https://drive.google.com/drive/u/0/folders/15IRcVZHPdLVmv-YDEEtNM5jX1UfAm2Mr .				
		Conducted mapping and partner consultations to identify gaps and build consensus around WCAH issues in HFS. Findings are detailed in an analysis paper: https://drive.google.com/drive/u/0/folders/15IRcVZHPdLVmv-YDEEtNM5jX1UfAm2Mr .				
ADVOCACY						
Develop advocacy products for integrating WCAH into HFS and for innovative solutions to accelerate progress	Develop advocacy materials and roadmap to amplify findings and action plans of WCAH in HFS	Organized side-events at WHA and Women Deliver to highlight WCAH issues in HFS, and organized a migration event during UNGA (https://www.who.int/pmnch/media/events/wha72/en/).				
		Develop a joint advocacy roadmap with partners to be more strategic on building consensus and better coordination of WCAH in HFS. This work was pushed to 2020 as part of the priority setting exercise.				

Humanitarian and Fragile Settings		Budget and expenditure	Budget: US\$ 827,000	Status		
			Expenditure: US\$ 778,521			
Partners	Secretariat	2019 Priority Deliverables			6m	1y
ACCOUNTABILITY						
Establish monitoring and accountability framework for WCAH in HSF, report progress and strengthen accountability mechanisms	Facilitate consensus around monitoring and evaluation framework for WCAH in HFS; disseminate progress reports and strengthen accountability mechanisms (e.g. tools)	Developed and launched during UNGA an analysis of EWEC commitments for HFS (https://www.everywomaneverychild.org/wp-content/uploads/2018/09/commitments-report-2015-2017.pdf).				
		PMNCH committed to the UN Secretary-General’s Agenda for Humanity (https://www.agendaforhumanity.org/stakeholders/commitments/36445).				
		Organized a hackathon event with a focus on digital technology for accountability in HFS (https://www.who.int/pmnch/media/news/2019/first-pmnch-hackathon/en/).				

Final financial summary for 2019 (1 January to 31 December 2019)

Table 1 below provides interim information on the total expenditure and encumbrances (i.e. utilization) associated with the delivery of PMNCH's 2019 workplan to 31 December 2019, together with allocations of revenues and utilization by category and set against the Essential Level budget of US\$ 10 million.

Table 1: Interim financial update - available resource, expenditure and encumbrances, and implementation rate (US\$) in 2019

PMNCH 2019 workplan categories	Budget	Available resources 31 Dec 2019	Expenditure & encumbrances 31 Dec 2019	Implementation (Resources) 31 Dec 2019	Implementation (Budget)
Cross-thematic work	5,021,000	5,151,428	4,726,668		
Workstream 1. Early Childhood Development	832,000	853,612	783,228		
Workstream 2. Adolescents' Health and Well-Being	874,000	896,703	822,766		
Workstream 3. Quality, Equity and Dignity in Services	843,000	864,898	793,583		
Workstream 4. Sexual and Reproductive Health and Rights	857,000	879,262	806,762		
Workstream 5. Empowerment of Women, Girls and Communities	746,000	765,378	702,269		
Workstream 6. Humanitarian and Fragile Settings	827,000	848,483	778,521		
Total Essential Budget	10,000,000	10,259,764	9,413,798	92%	94%