

# **Executive Director Report**

*Helga Fogstad, Executive Director*





- Year of reflection and preparing for next Strategic Period
- Workplan priorities, update and highlights
- Major events to date
- Working together
- Resources at hand – our finances
- Secretariat support

# Year of reflection and preparing for next Strategic Period



# Year of reflection and preparing for next Strategic Period



- Review of the Partners' Forum
- Review of Global Strategy global reporting
- Assessment of the Adolescents and Youth Constituency (AYC)
- WHO External Audit of PMNCH
- External Evaluation of the Partnership as a whole
- IAP External Evaluation

# Partners' Forum Evaluation

## Post-conference survey findings



### Main findings from the survey:

“Excellent”, “learning” and “partnership” were the words most commonly used to describe the Forum

69% of respondents reported that PF2018 had a positive impact on their work practice

56% reported making new contacts and forging potential collaborations as the key change

Approval ratings for organization of the Forum ranged from 94% to 69%

# Highlights from the Partners' Forum

Download report here <http://bit.ly/2GhNvM5>



- Webinar series – building up to the Forum 300 + participants from 80 + countries
- Over 107 bn USD of commitments announced, currently being followed up by EWEC Sec
- Several publications launched, drafts consulted on and Call for Action, as well as Partners' Forum communique.
- 1,600+ participants from 10 constituencies and 85 countries, approx. 300 young people, 33 Heads of Delegations; 23 Parliamentarians with follow up after the Forum
- 15,000 mentions with 25,000 online engagements reached virtually through Forum livestreaming and social media, 400 million impressions on Twitter & Facebook: mostly from Africa, US, Asia
- #EWECisME was trending in the number 6 spot during the days of the Forum
- Extensive interviews conducted, incl. Financial Times, CNN that generated more than 85 published stories from 20 countries



## WHO External Audit of PMNCH

- Externally audited in Feb and Mar 2019, through a WHO managed process.
  - Programme/Project Management
  - Human Resource Management
  - Travel
  - Asset and Inventory Management
  - Procurement/Letters of Agreement
  - Resource Mobilization
  - Risk Management
- Objectives: assurance on the adequacy, efficiency and effectiveness of policies, systems, procedures and controls in line with WHO rules and regulation.
- Overall, the audit was very positive, identifying a few procedural recommendations, which the Secretariat has already addressed and the recommendations have been closed.

*“PMNCH has played a key role in elevating women’s, children’s and adolescents’ health on the global political agenda and positioning it at the heart of the Sustainable Development Goals. PMNCH is the world’s largest alliance for women’s, children’s and adolescents’ health (WCAH), combining over 1,000 partner organizations from 10 diverse constituencies across 192 countries. The Partnership has been significantly visible for the reproductive, maternal, newborn and child health cause. Over the years, it has been successful in mobilizing funds for the UN Secretary General’s Global Strategy.”*

*WHO External Auditors, Final Audit Letter*



## External Evaluation of the Partnership as a whole

- Board decision - period to cover 2014 to Q1 2019
- Board and EC has oversight, Reference Group established and supported by an independent consultant.
- Reference Group's objectives: to ensure evaluation is rigorous, fair, comprehensive, and focused on identifying information and lessons that will shape the future of the Partnership
- Proposed timeline forward:
  - Evaluation commences on 01 Sep 2019
  - Draft report presented to the Board at its Nov 2019 meeting
  - Final report expected towards the end of 2019
- More information will be provided by the Chair of the Reference Group later during the Board meeting



# Workplan priorities, update and highlights



# Rolling the Business Plan (2018-2020) – 2019 plan & progress



**Business Plan  
2018-2020**



Evidence, advocacy and accountability  
for women's and children's health

## Progress Report as of 1 January - 30 June 2019 - PMNCH 2018 to 2020 Business Plan Deliverables

*Rolling Workplan for 2019 of deliverables funded by PMNCH and/or directly facilitated by PMNCH Secretariat*

*Summary of Budget and expenditure for 1 January to 31 May 2019 provided at the end of the document and individually in each table*

Status key at 6 months (30 June 2019) and 1 year (31 December 2019)

- Deliverable is completed
- Started and is currently on track
- In process but at risk - risks identified that may cause delay, budget overrun and / or alteration of plans
- Work has stopped and will not be delivered to plan and budget, due to, for example, lack of funds, change in priorities, other partners doing this work, etc.

Cross thematic			Budget and expenditure	Budget: US\$ 5,021,000	Status	Comments on status
			Expenditure 31 May 2019: US\$ 1,887,615			
Partners	Secretariat	2019 Priority Deliverables			6m	1y
ANALYSIS						
Increase access to and use of knowledge to enhance policy, service delivery and financing mechanisms for WCAH	Facilitate consultation, consensus building, and knowledge synthesis development and dissemination,	Developed a WCAH in UHC "user's guide" linked to the forthcoming WHO "repository of interventions; specifically, guides users on how to extract or highlight interventions that are most relevant for WCAH from the WHO tool and in line with forthcoming WHO Repository operational guidance. Include sub-sections on interventions specific to the EWEC thematic priorities, including QED, ECD, Adolescent Health, HFS, and SRHR. Publication date: late 2019				On track – parts may be launched at UHC HLM during UNGA. Risk identified: this work is dependent on WHO's progress re UHC repository and data base of WHO recommended interventions
		A compilation of negotiated/agreed UN language on WCAH that serves as a resource for delegates and advocates engaged in negotiating the language of UHC-related resolutions and/or HLM outcome document. Publication date: either Sept or Nov				On track – may be ready for UNGA in September and ICPD@25 in November

# Key highlights - Women, Children & Adolescent Health in UHC



## ■ Advocacy aims:

- Specific references to women's, children's and adolescents' health in outcome documents of WHA (May), UNGA High-Level Meeting on UHC (Sept), SDG3 Global Action Plan (Sept), IPU assembly (Oct) and Nairobi Summit on ICPD25 (Nov)
- WCAH essential interventions and ensuring their inclusion within UHC benefit packages at global, regional & national levels



## ■ Key activities, Jan – Jun 2019

- Organized high-visibility WCAH-focused events at IPU, WHA & Women Deliver
- Prepared advocacy brief, soft-launched at WHA & Women Deliver (to be finalized following July Board meeting; final opportunity for edits and co-branding!)
- Held initial discussions with Strategy & Finance Committee and working group re Political Engagement Strategy re prioritizing WCAH
- Collaborated with members & other partners to advocate for WCAH language in WHA UHC resolution, HLM outcome document (ongoing)

# Accountability

- **PMNCH with partners tracking and validating Results, Resources & Rights:**
  - Aligned Global Strategy Progress Reporting: One report (BMJ series of 14 papers, 4 commentaries focus on Equity) to be launched at PMAC Jan 2020
  - Tracking commitments and Financial flows WCAH
  - Civil society, government (+ parliamentarians) address solutions to better WCAH health through social accountability
  - Strengthening national multi-stakeholder platforms for joint accountability
- **PMNCH is contributing to strengthening accountability mechanisms:**
  - Developing a diagnostic framework and resource toolkit (RfP)
  - Reviewing data visualization tools for decision making with WHO & UNICEF



Professional accountability  
for women's, children's and  
adolescents' health: what  
mechanisms and processes  
are used, what works?

A systematic literature review





# Leveraging PMNCH's in-country partners and constituency networks for increased action through alignment, advocacy, analysis and accountability

## Guiding principles for PMNCH country engagement

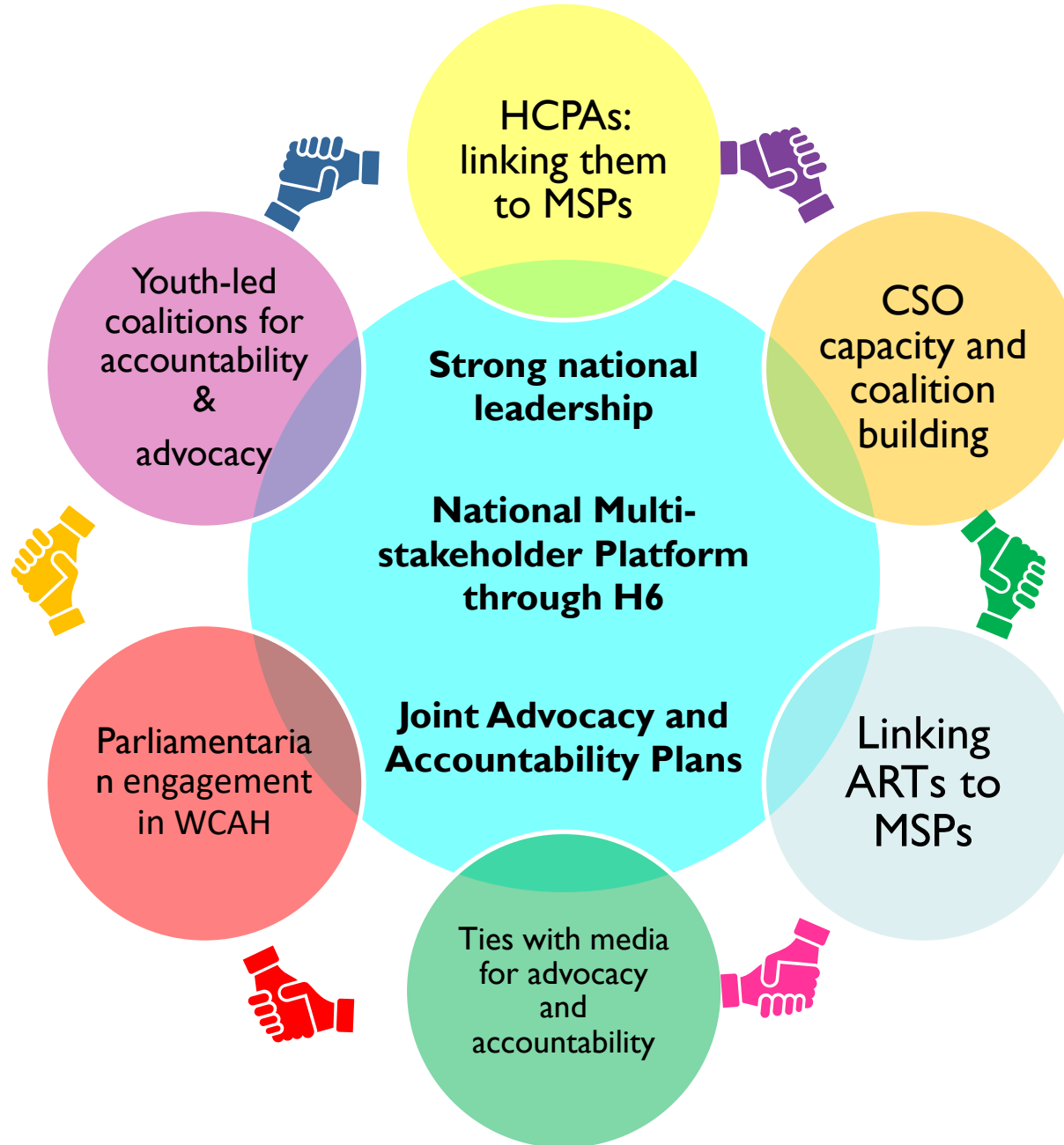
- **Board decision:** Strengthen meaningful engagement by multi-stakeholder actors in national policies, programs and processes for WCAH in PHC and UHC focusing on equity by:
  - Ensuring meaningful engagement and representation of especially under-represented constituencies at the multi-stakeholder platforms
  - strengthening capacities of consistencies to better engage and participation in national policy dialogue, planning processes and platforms
  - mobilizing and orchestrating our diverse network of partners for alignment, joint advocacy and accountability
- Following discussions & agreements at the Ministerial Conclave, start with 14 countries in 2019 mostly through the H6
- Future direction need to ensure that there is clear messaging from all global partners to in-country partners to support inclusive, transparent and optimally functional MSPs and that these platforms are driven by strong national leadership

FOCUS AREAS	PMNCH ACTIVITIES
1. PROMOTE INCLUSIVE AND MEANINGFUL MULTISTAKEHOLDER ENGAGEMENT	Catalyse constituency-building and reinforce existing partner networks to strengthen participation of under-represented stakeholder groups (e.g. civil society, private sector and youth groups, health care professional associations, academic and research institutions) in national policy dialogue, planning processes and platforms on WCAH and UHC through: a) convening and linking under-represented stakeholder groups with their respective PMNCH constituency networks; b) strengthening/crafting coalitions to build consensus and align priorities, resources and actions leading to meaningful participation in national processes through the national multistakeholder platform; c) building coalitions' technical skills in advocacy, including for domestic resource mobilization, and for accountability, including monitoring and evaluation.
2. STRENGTHEN AND ALIGN ACCOUNTABILITY PROCESSES	Review accountability mechanisms at national, sub-national and community levels to identify opportunities for: a) promoting broader partner engagement in existing processes for tracking progress towards the Global Strategy; b) supporting efforts to streamline and unify accountability processes, including through joint monitoring of agreed milestones and results, harmonizing data gathering and management, reporting, review and oversight processes; c) linking social accountability initiatives and citizens' hearings with national and sub-national WCAH accountability frameworks.
3. STRENGTHEN MULTISECTORAL LINKAGES	Facilitate dialogue between health sector WCAH partners and those in health-adjacent sectors by: identifying specific priorities and opportunities for collaborative action, and strengthening existing mechanisms for multisectoral coordination and exchange among partner networks and constituencies.
4. SUPPORT JOINT ADVOCACY	Foster a concerted approach to advocacy for WCAH (strengthen and sustain commitments to WCAH priorities by leveraging PMNCH's global WCAH advocacy strategy and its network of partners to): a) support consultations among in-country partners to identify key WCAH priorities for joint advocacy and build local advocacy capacities; and b) amplify country-identified WCAH priority advocacy messages through broader advocacy efforts in regional and global forums.
5. FACILITATE LEARNING AND EXCHANGE ACROSS COUNTRIES	Support and facilitate learning through regular consultations among country representatives, including between Global Financing Facility-supported and other countries, to share experiences of strengthening coalitions, country-led multistakeholder platforms, accountability processes and joint advocacy efforts and by synthesizing and disseminating evidence and best practices on multistakeholder action for improved WCAH outcomes.



Ministerial Conclave, Partners Forum

# PMNCH Alignment and Orchestration role: being smarter and more effective together



# Adolescents and Youth: Delivering for change

## ■ Strengthening meaningful AY engagement in the SDGs:

- Mobilizing endorsements & developing accountability system for **Global Consensus on Meaningful AY Engagement (FP2020/IYA/FP)**  
250+ endorsements across the 10 constituencies
- **Facilitating GFF AY engagement** including a mapping analysis in four countries
- Convened a series of events at to advocate for continued prioritization of adolescents/ youth in UHC

## ■ Synthesizing new evidence

- Paper 'Adolescents: the missing population in Universal Health Coverage' launched at WHA in May 2019, preparation for a call to action at UNGA (PMNCH, WHO, UNICEF, UNFPA, Plan and Child Health Initiative)

**ICPD+25 series on adolescent SRHR (WHO, UNFPA & partners)**

- **Adolescent Health and Well-being Framework**

## ■ Building young people's capacities with the skills to lead

- **Strengthening youth-led coalitions** in 5 countries for advocacy and accountability with plans to scale up to 10 countries & sharing learnings via webinars and workshops



*Youth zone, Women Deliver, Vancouver, June 2019*



*Her Excellency First Lady of the Republic of Kenya, WHA, May 2019*



**Adolescent Health**  
The Missing Population in Universal Health Coverage



# Civil society engagement in the GFF



The GFF civil society coordinating group, coordinated by PMNCH mobilizes nearly 350 partners coordinated action around GFF, investment cases and national WCAH priorities. Some results include:

- Resourcing civil society : accountability scorecard guidelines developed, review of 2018 grants, 2019 launch of the small grants mechanism which received 177 applications in response to a call for proposals and is in the process of issuing grants to CS in 9 countries - Burkina Faso, Cambodia, Cameroon, Kenya, Malawi, Nigeria, Mozambique, Rwanda, Uganda.
- Shaping AY engagement : published analysis of meaningful adolescent and youth engagement in the GFF, adoption by the IG of adolescent and youth addendum to the civil society coordinating group and development of an AY action plan
- Information sharing and capacity building: webinars, quarterly newsletters, country mapping,
- GFF case studies on civil society and youth engagement
- Aligned advocacy: Africa Health Forum, IG, WHA, WD, GAP

**More needs to be done to increase resources for effective civil society action in countries, including increase and aligned funding for civil society organizations across global health initiatives**



## Parliamentarian engagement for WCAH in UHC

- PMNCH collaboration with IPU to strengthen parliamentarian engagement in WCAH through:
  - Capacity building and dialogue:
    - Parliamentarian conclave – 23 countries
    - WCAH workshop at 140<sup>th</sup> assembly – over 85 participants
    - Handbook on WCAH and planned workshops ongoing
  - Advocacy for continued prioritization of WCAH:
    - Ensuring WCAH is at the center of the upcoming IPU resolution on UHC (IPU Assembly in October)
- Future direction needs to ensure partnership building in countries and availability of user friendly tools that enable increased parliamentary action on key WCAH issues.

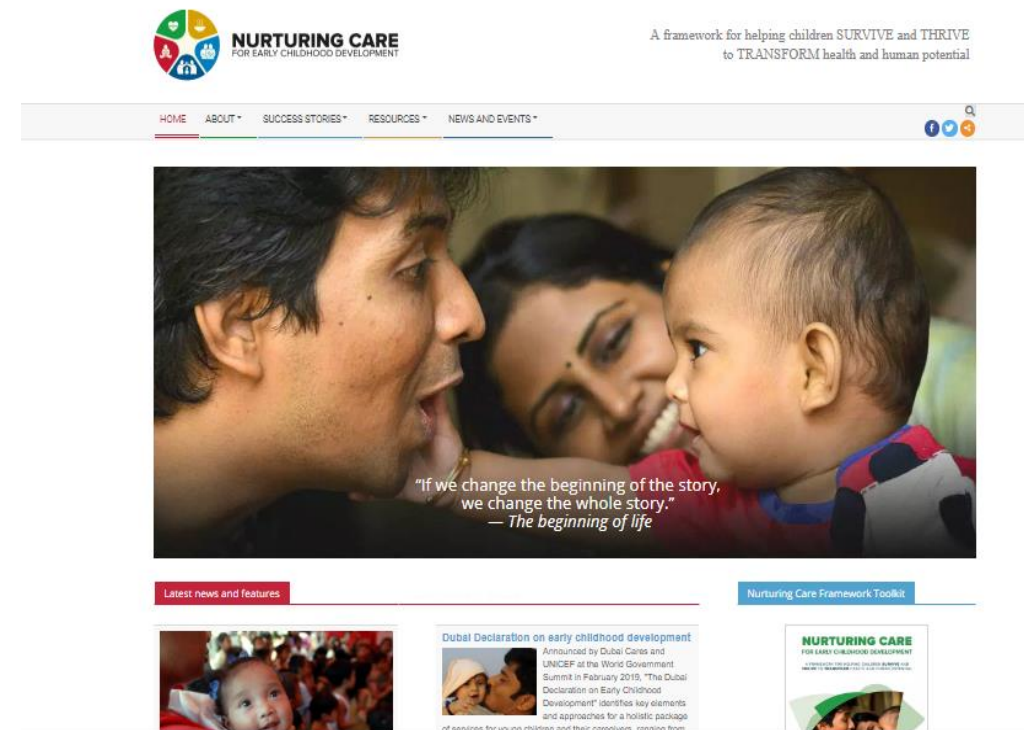


# Key highlights from the six EWEC focus areas



## Early Childhood Development

- Develop country case study on implementation of cross-sectoral ECD programmes (Countdown BMJ Paper, Jan 2020)
- Continue to manage the NCF website (<https://nurturing-care.org/>) and advocate for ECD
- PMNCH's Global Women Leaders Network established and championing ECD and Ms Graça Machel will be representing the Network at the upcoming Early Years in Crisis Leadership Retreat in Bellagio, August
- Dissemination of ECD country profiles (UNICEF lead)
- Integrate ECD into constituency capacity-building and small grants activities
- Support integration of ECD programmes and interventions in national health systems.



# Key highlights from the six EWEK focus areas

## Adolescents Health and Well-Being



- Increase support to 10 national AY networks to strengthen AY engagement in national health planning
- Disseminate widely the AY Advocacy & Accountability toolkit
- Endorsements for Meaningful Global Adolescent & Youth Engagement Consensus Statement 250+
- Knowledge synthesis on key issues, and coordinating Framework on Adolescent Health and Wellbeing
- Organize advocacy events during (WHA, WD, UNGA, ICPD@25 Nairobi Summit)

## Quality, Equity and Dignity in Services

- Develop knowledge brief on the role of midwifery in QED
- Incorporate QED principles/ guidance into technical support for national multi-stakeholder platforms
- Consultation at WHA with partners on next steps regarding QED advocacy activities and products

# Key highlights from the six EWEC focus areas

## Sexual and Reproductive Health and Rights

- Include SRHR as a sub-topic of the WCAH in UHC “user’s guide”
- Finalize, share, and solicit sign-ons for the Call-to-Action on SRHR in UHC
- Contribute to the ICPD@25 conference, Nairobi, in November (UNFPA, Kenya and Denmark in lead)
- Integrate SRHR into civil society capacity-building and small grants activities

## Empowerment of Women, Girls and Communities

- Revise IPU handbook for parliamentarians on WCAH
- Consensus building workshop at IPU Assembly in Qatar (April) and follow up in Assembly in October
- Develop and make available Social Accountability diagnostic framework and resource toolkit
- SBCE econ analysis ongoing

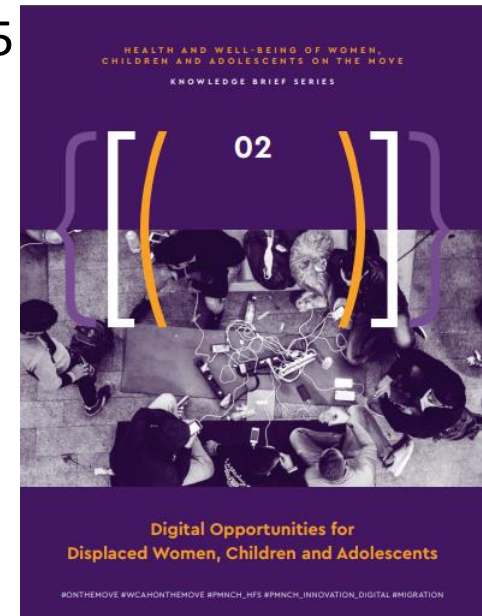




# Key highlights from cross-thematic and six focus areas

## Humanitarian and Fragile Settings

- Knowledge brief series on health and well-being of WCA on the move
- In partnership with the Interagency Working Group on Reproductive Health in Crises, support capacity building of 1 CSO at regional level and 1 CSO at a country level in a humanitarian setting
- Organize HFS advocacy events during (WHA, WD, UNGA, ICPD@25 Nairobi Summit)
- Call to action on better alignment of women's, children's, and adolescents' health and well-being in humanitarian and fragile settings taking a life course approach.





## Major events

### Reflecting on events to date:

- **Inter-Parliamentarian Union, Qatar.** WCAH workshop with over 85 participants
- **World Health Assembly, Geneva.** Co-organized 9 side events during WHA, conducted 30 bilateral meetings, 14 of which were with Ministers or country delegations, launched many important documents, etc. PMNCH gained total of 106,600 organic impressions and was defined as a top influencer during WHA.
- **Women Deliver, Vancouver.** Organized 40 bilaterals with partners, 14 concurrent sessions/events, facilitated 50 partners speaking in various concurrent sessions/events, 400+ partners visited the booth, disseminated 500 materials in the booth.

**Looking ahead:** High Level Meeting on UHC / UNGA in September, 141st Assembly of the Inter-Parliamentary Union in October 2019, ICPD@25 and PMNCH Board in November



# Working together





## Working together



- **Strategy and Finance Committee** established, ToRs finalized and first face-to-face meetings (26 April, London; 09 July, The Hague) – subgroups being established
- **Governance and Nominations Committee** revamped, membership finalized and first face-to-face 09 July, The Hague)
- **Country-engagement model being operationalized** – with support to multi-stakeholder platforms through H6 and small grant mechanisms
- **Political-engagement strategy** being designed – how to strategically influence political decision making at various levels
- **PMNCH website** being revamped through a four-phase process - to be more interactive and relevant for partner engagement
- **PMNCH membership data-base** being revamp for better mapping and engagement

## Resources at hand – Our finances



# 2018 to 2020 Budget



Budget: Essential and Comprehensive	2018	2019	2020	Total
Workstream 1. Early Childhood Development	1,740,000	1,700,000	1,700,000	<b>5,140,000</b>
	2,610,000	2,550,000	2,550,000	<b>7,710,000</b>
Workstream 2. Adolescents' Health and Well-Being	1,780,000	1,745,000	1,745,000	<b>5,270,000</b>
	2,670,000	2,620,000	2,620,000	<b>7,910,000</b>
Workstream 3. Quality, Equity and Dignity in Services	1,700,000	1,705,000	1,705,000	<b>5,110,000</b>
	2,550,000	2,555,000	2,555,000	<b>7,660,000</b>
Workstream 4. Sexual and Reproductive Health and Rights	1,705,000	1,690,000	1,690,000	<b>5,085,000</b>
	2,555,000	2,535,000	2,535,000	<b>7,625,000</b>
Workstream 5. Empowerment of Women, Girls and Communities	1,475,000	1,540,000	1,540,000	<b>4,555,000</b>
	2,215,000	2,310,000	2,310,000	<b>6,835,000</b>
Workstream 6. Humanitarian and Fragile Settings	1,600,000	1,620,000	1,620,000	<b>4,840,000</b>
	2,400,000	2,430,000	2,430,000	<b>7,260,000</b>
<b>Total Essential Budget</b>	<b>10,000,000</b>	<b>10,000,000</b>	<b>10,000,000</b>	<b>30,000,000</b>
<b>Total Comprehensive Budget</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>45,000,000</b>



## PMNCH funding situation

- **In 2018:**

- Support from 18 donors, 35 reporting points
- Exceeded essential budget (10 mill USD)
- 98% implementation rate

- **In 2019 and beyond:**

- Strong support to date, almost essential budget (10 mill USD), important to secure comprehensive budget (15 mill USD)
- Complex reporting – 52 reporting points in 2019, so far ...
- Multiyear and unearmarked awards most helpful – however all earmarked funding is towards deliverables stated in Business Plan
- SFC and Board is instrumental in supporting the Secretariat to secure financial future

# PMNCH funding situation



Revenue allocations from grants (USD)	2018	2019	2020	2021
<b>Confirmed and pledged</b>				
Bernard van Leer Foundation	108,000	487,670	-	-
Bill & Melinda Gates Foundation	2,100,000	1,000,000	-	-
Botnar Foundation	390,980	97,745	-	-
Government of Canada	465,063	-	-	-
Children's Investment Fund Foundation	328,510	-	-	-
Ford Foundation	35,000	-	-	-
Government of Germany	174,216	233,900	-	-
Global Financing Facility	150,000	150,000	-	-
Global Financing Facility	-	500,000	-	-
Government of India	498,154	1,200,000	1,000,000	1,000,000
MacArthur Foundation	-	-	-	-
Merck Sharp and Dohme Corp.,	100,000	-	-	-
Government of the Netherlands	1,250,000	250,000	250,000	-
Government of Norway	830,171	830,000	830,000	-
Government of Sweden	554,661	433,000	433,000	433,000
Government of Switzerland	59,202	767,250	904,345	174,433
Government of the UK	3,206,129	2,834,156	830,375	-
UNFPA	100,000	-	-	-
UNICEF	100,000	5,500	-	-
USAID	700,000	500,000	-	-
Anonymous donor	-	100,000	-	-
Balances brought forward	n/a	n/a	n/a	-
<i>Total confirmed</i>	<i>11,150,086</i>	<i>7,026,220</i>	<i>1,984,720</i>	<i>174,433</i>
<i>Total pledged</i>	<i>-</i>	<i>2,363,000</i>	<i>2,263,000</i>	<i>1,433,000</i>
<b>Total confirmed and pledged</b>	<b>11,150,086</b>	<b>9,389,220</b>	<b>4,247,720</b>	<b>1,607,433</b>
<b>Annual essential budget</b>	<b>(10,000,000)</b>	<b>(10,000,000)</b>	<b>(10,000,000)</b>	<b>TBD</b>
<b>Annual comprehensive budget</b>	<b>(15,000,000)</b>	<b>(15,000,000)</b>	<b>(15,000,000)</b>	<b>TBD</b>
<b>Funding gap against comprehensive budget (assumes pledges convert into grants)</b>	<b>(3,849,914)</b>	<b>(5,610,780)</b>	<b>(10,752,280)</b>	
	Pledged	Denotes pledged / under discussion resources		

# Secretariat Support















**Thank You!**